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Middle East The Israel-PLO deal: what happens next



Henry Kaufman

How the small investor makes markets volatile

FINANCIAL TIMES

MONDAY SEPTEMBER 13 1993

California tax law | Palestinians step up action as Arafat and Rabin fly to sign historic pact likely to appease foreign companies

Californian tax legislation passed at the weekend is expected to end the threat of British action against Californian-based companies operating in the UK. The new law is thought to remove the main remaining objections of foreign-owned companies to the state's tax system, which they argue has discriminated against them, and allow them to choose an alternative system of assessment known as "water's edge".

California's unitary system taxes a company on a percentage of its worldwide income, rather than on income earned in the state, and can lead to foreign companies being taxed twice on the same income. Page 16

German coalition in dispute: The stability of Germany's ruling coalition was threatened after a dispute over who pays for the latest addition to the country's generous social security system - nursing care for the elderly and handicapped.

Page 16; Parties find their candidates, Page 3

Nato plans Bosnia peace force: Nato is developing a plan to send about 50,000 peacekeeping troops to Bosnia, up to half of them Americans. if agreement is reached to end the civil war, US defence secretary Les Aspin said. Page 5

Victory for Left expected in Norway: Norwegians today vote in a general election which is expected to see the ruling Labour party led by Gro Harlem Brundtland re-elected. Page 16; Out in the cold on a hot debate, Page 14

European Monetary System: The exchange rate mechanism grid looks more relaxed at the start of the week, despite the pressure on the non-D-Mark currencies that followed last week's wave of interest rate cuts. Some 8.72 percentage points divide the strongest currency, the Dutch guilder, from the weakest, the Danish krone. That is just over half the 15 percentage point divergence allowed by the new bands. The Belgian franc recovered sharply against the D-Mark on Friday, and has leapfrogged the French franc into third place from bottom. Currencies, Page 29; Lex, Page 16

EMS: Grid :: September 10, 1993



weakest currency in the system. After the reform of the exchange rate mechanism on August 2, 1993, one member currency can rise against another by as much as 15 percentage points in the system's grid. The exception is the divergence between the D. Mark and the Dutch guilder, which remain tied to each other in a 2.25 per cent band.

Tokyo draws up emergency package: The new Japanese government is expected on Thursday to unveil an emergency economic stimulation package worth up to \$\overline{Y5,000bn (\$47bn). the second such package this year. A Y13,200bn public spending plan was adopted by the former LDP government in April. Page 6

British Steel may pull out of a plan to restructure the EC steel industry unless the European Commission takes tougher action to curb state subsidies. Page 17; Lex. Page 16

EC bank deposits deal: EC finance ministers are ready to override German objections and agree a new Community-wide bank deposit guarantee scheme, which would raise the level of minimum protection to Ecu20,000 (\$23,600) and would allow similar arrangements to raise cover for investors in stocks and shares. Page 4

Ontario Hydro, one of North America's biggest power utilities, is preparing for a partial privatisa-tion; the Toronto-based utility currently relies entirely on debt financing, and has amassed borrowings of more than C\$34bn (\$26bn). Page 17

India to lift S Africa sanctions: India, a founder of the international anti-apartheid move ment, will lift trade sanctions against South Africa this month and may establish diplomatic ties with Pretoria soon, said a government minister.

OMY, troubled Austrian integrated oil and chemicals group, reported a first-half operating loss of Sch552m (\$49m) after a loss of Sch554m year on year. Page 20

St Petersburg bank venture: Dresdner Bank and Banque Nationale de Paris have opened a joint subsidiary in St Petersburg in the first inauguration of a bank wholly-owned by foreigners in Russia since 1917. Page 20

Peregrine Investments, Hong Kong-listed pan-Asian securities business, has been disciplined by the colony's stock market regulators for misconduct concerning three flotations handled by the company. Page 20

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Banker faces bribe charges: Ewan Launder, the former head of Hongkong and Shanghai Banking's merchant banking arm, Wardley, who was arrested on Friday in the UK in connection with the collapse of the Carrian empire in 1983, is facing extradition to Hong Kong on charges of accepting HK\$45m £3.8m (\$5.85m) in personal bribes from Carrian group companies. Page 6

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Israel and Gaza hit by clashes over

peace deal

By Julian Ozanne in the Gaza Strip

BLOODY clashes crupted in the Gaza Strip and Israel yesterday as Palestinians opposing the historic peace agreement, due to be signed today in Washington, stepped up their violent protests.

At least eight people died as one of the worst days of Arab-Israeli clashes in recent years attended the departure of Mr Yitzhak Rabin, Israel's prime minister, and Mr Yassir Arafat, the Palestine Liberation Organisation leader, who flew to the US to witness the signing of an historic Israeli-Palestinian peace agree-

The violence has exposed the deep divisions within the Palestinian community over the deal, which may threaten the stability of the peace process.

The disturbances, fuelled by Islamic fundamentalism, reflect the widening rift among Palestinians over the agreement inside the occupied territories and within the PLO itself.
Hours before Mr Rabin left

Jerusalem, three Israeli soldiers were shot dead in Gaza by Islamic fundamentalists opposed to peace with Israel. The military wing of Hamas, the Islamic Resistance Movement, which has vowed to keep up the armed struggle against "Zionists", claimed responsibility for the ambush on an army jeep, in which the attackers made off

ntalist threat Page 2 Now the hard part Page 15

with two rifles. Scores of heavily armed border police and soldiers barricaded roads and sealed off areas of Gaza city yesterday during a fruitless hunt for the killers.

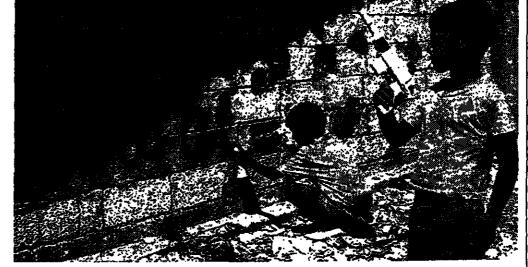
In other incidents in Gaza, three rejectionist Arabs were killed, bringing the weekend Palestinian death toll to at least five after emotional demonstrations across the territories in favour aswell as against the peace deal. In Israel, an Arab stabbed to death an Israeli bus driver and

was then shot dead by a soldier on a bus travelling between Ashdod and Ashkelon. Unrest in the territories has been ignited by angry denunciations from Palestinian factions

abroad and by resignations from

Ten Damascus-based Palestinian factions, including the Popular Front for the Liberation of Palestine and the leftist Democratic Front for the Liberation of Palestine, have vowed to sabotage the accord. Iranian-backed fundamentalist groups in the ter-ritories and in Lebanon have joined secular political organisations in denouncing the agreement and trying to forge a broad front against it.

The opposition has, however, pledged not battle against Pales-



Palestinian children with spray cans and toy guns express violent sentiments in Sidon.

tinians but to intensify the onslaught against Israelis and Jewish settlers.

In Ramallah, on the west Bank, Israeli soldiers shot dead two PFLP supporters. Rejectionist Palestinians say

the peace agreement falls far short of Palestinian demands for an independent state, control over occupied Arab east Jerusalem and the right of return of thousands of Palestinians exiled during the 46-year Arab-Israeli conflict. They have called for a general strike throughout the occupied territories today to pro-

test against the signing.
In southern Lebanon, a bomb exploded in near an Israeli army patrol, prompting an Israeli armoured force to sweep the valley and nearby hills with

nachine gun fire. As he left north Africa, Mr Arafat's moderate Fatah group was under severe criticism from hardline Arab groups, but he defended the accord as a step on the road to the establishment of a Palestinian state.
Mr Arafat, speaking as he boarded a flight to Washington, a

city he has never visited, said: "It is a historical, very important moment, and it is a step on the right road leading to a Palestin-

Yassir Arafat leaves Tunis for Washington to sign the peace deal

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EC envoy to test US stance on trade talks

By Llonel Barber in Bilzen and

SIR LEON BRITTAN, the EC's chief trade negotiator, will today test whether the Clinton administration can offer new flexibility in the Gatt talks amid signs that

the French campaign to re-exam-ine the Blair House farm trade accord is making headway. European Community foreign ministers are hoping Sir Leon can persuade his US counterparts to allow "clarification" of certain aspects of the Blair House agreement, while avoiding a formal

renegotiation. The delicate task of mollifying France while avoiding a further political crisis within the Community dominated two days of informal talks in Bilzen, east Belgium, which ended yesterday.

Mr Jacques Delors, president of the European Commission, said France had "psychological" diffi-culties with Blair House. He described French threats to veto the draft US-EC farm trade accord as "deadly serious". Mr Douglas Hurd, UK foreign

secretary, said plans for an EC summit on October 29 to celebrate ratification of the Maastricht treaty might fail if the Community did not resolve internal disputes over the farm trade accord.

Sir Leon, who attended the Saturday session, will meet Mr Lloyd Bentsen, US treasury secretary, and Mr Ron Brown, commerce secretary, on his US tour. His most important talks are scheduled tomorrow, when he holds a one-to-one session with Mr Mickey Kantor, US trade rep-

resentative. Brussels officials said Sir Leon faced the tricky task of impressing on Mr Kantor the mutual EC/ US interest in securing a Gatt deal, while also exploring whether the administration might be willing to risk the wrath of US farmers and Congress by offering some concessions to the French on Blair

Mr Alain Juppé, French foreign minister, suggested that Sir Leon should explore whether there is room for manoeuvre on the 21 per cent reduction in the volume of subsidised exports, primarily by subtracting humanitarian

Bayerische Vereinsbank AG

WestLB Group

Continued on Page 16

Signing of brief document may end years of conflict

By Mark Nicholson in Washington

At 11am today in Washington, a brief document, to be signed by two old enemies on the south lawn of the White House is intended to mark the end to one of the 20th century's most bitter territorial conflicts.

After 18 months of secret negotiations in isolated farmhouses in Norway, an audience of 2,500 distinguished guests will be on hand to witness Mr Shimon

ter, and Mr Abu Mazen, a senior Palestine Liberation Organisation official, put their names to the outline Israeli-Palestinian peace agreemen

The signing will be witnessed by Mr Yassir Arafat, chairman of the PLO, who flew into Washington last night for the first time since 1974, and his old foe Mr Yitzhak Rabin, the Israeli prime minister, who was due to arrive early this morning.

two weeks which began when Peres, the Israeli foreign minis- Israel and the PLO took the

they were on the the verge of an agreement on mutual recogni-tion and limited Palestinian

In the following days momen tum behind the agreement grew. Mr Rabin faced down opposition from the Israeli right wing, while last week Mr Arafat won the support of the PLO's executive council. On Friday the two leaders exchanged letters to seal It will cap an extraordinary the recognition agreement

Continued on Page 16

News Corp sells Hong Kong newspaper stake for \$349m

By Simon Davies in Hong Kong MR Rupert Murdoch's News

Corporation yesterday finalised a long-awaited agreement to sell 34.9 per cent of the South China Morning Post, Hong Kong's main English-language newspaper, to Mr Robert Kuok, the Malaysianborn billionaire.

The deal - valued at \$349m (£226.6m) - places one of Hong Kong's leading newspaper groups in the hands of an influential Asian businessman who is well known for his pro-China sympa-

Mr Stephen Brown, director of HG Asia, one of the biggest local stockbrokers, said: "I cannot read anything but politics, and the big hand of Beijing, in this deal." Mr Kuok has no previous experience of investment in newspapers.

There is little doubt in Hong Kong the Chinese government will be pleased to see a corporate ally taking effective control of what is arguably Hong Kong's

most influential newspaper.
The SCMP shares are being sold at about HK\$5.18 (£0.44) a share, against the last traded price of HK\$5.35. Mr Murdoch will retain a 15.1 per cent stake in

remaining newspaper and is one of the most profitable newspapers in the world. News Corp purchased the company in 1987; assuming the remaining 15 per cent is sold at current prices, Mr already own 14 per cent of SCMP and any further purchases in Murdoch will have made more than HK\$5bn profit from a HK\$2.4bn investment.

The capital raised from the latest sale will cover 66 per cent of that Straits Press may acquire the acquisition cost of Hong Kong-based satellite broadcaster Star TV, purchased by Mr Murdoch in July for US\$525m.

In Hong Kong, the two transacdoch's focus from print to elec- expertise. tronic media. The purchasing company is

Kerry Media, an associate of Mr Kuok's Hong Kong flagship company Kerry Group; the remainder of Kerry Media is owned by other Kuok-controlled companies. By buying a stake below 35 per cent, Mr Kuok avoids having to make

SCMP is Hong Kong's oldest a general offer for the company.

emaining newspaper and is one It had been expected that there would be some Singaporean concert with Mr Kuok would have triggered an offer for the entire company.

This will raise expectations part of Mr Murdoch's remaining interest in the company.

The Singaporean newspaper publisher is anxious to build up its regional publishing interests tions are widely interpreted as and would be a useful partner for showing a switch in Mr Mur- Mr Kuok, given his lack of media

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Fundamentalists from the shanty towns up as protests

occupied Gaza Strip

A SEA of bobbing girls wearing white embroidered Jahabs - Islamic head scarves - pours into the pot-holed, sewage-ridden streets of Khan Younis, a dirty shanty town in the Gaza Strip. In the midday heat, beneath their blue and white striped uniforms, the schoolgirls wear dark trousers down to their ankles.

They are the only picturesque sight in the dreary and impoverished town, a stronghold of Islamic fundamentalist groups such as Hamas and Islamic Jihad which reject peace with Israel and could violently threaten the peace agreement to be signed in Washington today.

Although it is impossible to

estimate accurately their strength, experts say Islamic fundamentalists and supporters of other Palestinian organisations which reject the agreement command support among about 40 per cent of Gaza's 780,000 residents. Their support in the West Bank is estimated at 20-25 per cent.

Their emotional nationalistic rhetoric, appeal to Islamic conviction and considerable potential for violence present the Palestine Liberation Organisation, poised to take control of Gaza, with a formidable challenge. Much will depend on how the PLO and, more important, Mr Yassir Arafat's Fatah faction deal with the rejections on assuming power. Any crackdown on Islamic fundamentalist dissent will raise the prosserious

inter-Palestinian conflict. Graffiti staining almost all the walls of Khan Younis proclaims solidarity with the martyrs of the pro-Iranian Hizbollah guerrilla movement in Lebanon and claims credit for the deaths of Israeli soldiers in

the occupied territories.
The residents of Khan Younis are also proud that theirs is the home town of Mr Abdul Aziz al-Rantisi, the leader of the 415 Islamic activists deported by Israel to Leba-

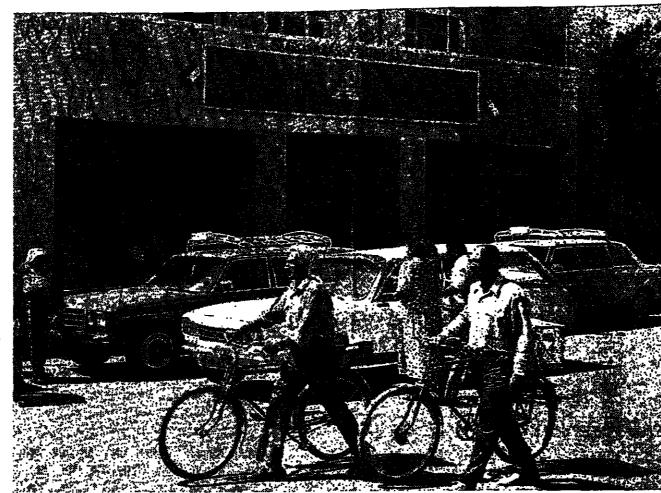
Over the years Gaza has become a deeply Islamic society. It is extremely rare to see a woman in the street who is not covered head to toe. Alcohol is strictly prohibited. Smoking in public is frowned on. Most Gazans say they are proud to live a life based on the strict principles of the Koran. Of all the "rejectionist

groups" opposed to the peace agreement, the strongest is the Islamic Resistance Movement, known as Hamas, an acronym which literally means zeal. Az a Din al-Kassam, Hamas' poorly equipped military wing, is named after a Palestinian martyr who launched a Jihad holy war – against British imperialism and Jewish settlement in Palestine in the 1930s. Hamas' charter calls for the annihilation of the Jewish state by armed struggle, the liberation of the entire Islamic lands of Palestine and the establishment of an Islamic state based on Sharla Koranic

Since the announcement of the peace agreement Hamas, a secretive underground organisation, has strongly conlemned the accord, saying it falls far short of Palestinian demands for statehood, a right of return for Palestinian refugees and control over occupied Arab East Jerusalem - site of the Dome of the Rock mosque, Islam's third holiest shrine. Their leaflets accuse Mr Arafat of "conniving with the Zionist enemy in a conspiracy" against the Palestinian people. They have mounted demonstrations across the West Bank and Gaza Strip but so far they have ruled out violence against the PLO or the possibility of civil war.

The youth want to fight but it is not the policy of Hamas," says a lecturer at the Islamic University of Gaza. "There will not be a civil war among Palestinian because for now we accept dialogue and democracy. The leadership will make the decisions according to Sharia and the soldiers of Hamas will follow instructions."

Hamas is waiting to see how the agreement will be implemented and received. The Islamic Jihad movement in Palestine, closely aligned to



Residents wheel bicycles past the Municipal Building in the centre of Jericho, in the occupied West Bank. The building has been decorated with pictures of Palestine Liberation Organisation leader Yassir Arafat.

Fatehi Shukaki, its exiled commander, said last week the accord was "against the Koran, against Islamic law... We will continue our struggle through intifada [Palestinian uprising], through armed struggle and through other means." Other rejectionist groups have called for Mr Arafat's head.

Hamas has been growing in strength over the past decade - thriving in Gaza's impoverished refugee camps and among youths discontented with corruption in the PLO exiled leadership and with lack of progress in the peace talks. At first the organisation was tolerated by israel as a counterweight to Fatah, but

was later banned and went underground. It has drawn its greatest support from a programme of Islamic education and welfare

Islamic Society. This distributes arms to the poor and runs nine kindergartens. Children learn reading, writing and Islam. Behind the school is an Islamic court, equipped with a wooden gavel, where a panel of Islamic schol-

run by its social wing, the

leaders hear and resolve family problems and disputes over inheritance and commerce. Despite Hamas' welfare programme Fatah has kept political control, winning large

ars, lawyers and community

majorities in elections to pro-fessional associations. The only body controlled by Hamas is the Islamic University asso-

Many Hamas leaders know they have a lot to lose by con-fronting Patah. Without a strong Arab country behind them, it would be difficult to mount a united challenge. They are also strongly wedded to the democratic principles embedded in many Islamic fundamentalist movements.

Mr Abdul-Rahman Hamad, one of the most senior Fatah leaders in Gaza, says: "We will not use force against Hamas and they will either lose their support or participate in elections, which means they accept the agreement. If Mr Hamad is right Hamas like the Moslem brotherhood in Egypt, could emerge as an acceptable political party. However, if Fatah hardliners

pursue threats to repress

Hamas, a violent backlash will be inevitable. "If Fatah decides to act like the Algerian regime and sup-press dissent there will be vio-

lent conflict," says Mr Martin Klaimer, an expert on Islamic fundamentalism at Tel Aviv University. "But the conditions are not there for full-scale civil war. It will more likely take the form of clashes and assassi-

hit the streets

Tony Walker is among the wounded in fighting at Ramallah

was like the worst days of the intifada, the Palestinian uprising against Israeli rule over the occupied West Bank and

Doctors and nurses worked feverishly to save the lives of badly-wounded Palestinians, some of whom had been shot in the abdomen, in the chest, and in the head.

The floor of the casualty station, all of whose beds and stretchers were occupied, was awash with blood from those shot by Israeli soldiers seeking to control demonstrations that had turned the centre of the Arab West Bank town into a war zone. At least two Palestinians died yesterday and scores were injured.

A day after Israel and the Palestine Liberation Organisation agreed mutual recognition, the mood on the streets of Ramaliah, other West Bank towns and in the Gaza Strip was far from peaceful.

In Ramallab, on a sunny day, Palestinians associated with the Islamic fundamentalist Hamas and the militant Popular Front for the Liberation of Palestine fought pitched battles with tough Israeli border police in streets scarred by nearly six years of conflict since the intifada erupted in December 1987.

The militant Palestinians also clashed in Ramallah and other places with loyalists of Mr Yassir Arafat, the PLO leader, who is under threat of assassination after his momentous decision to conclude a peace deal with Israel.

The Ramailah disturbances. in which youths threw rocks and broken bottles, were one of the bloodiest demonstration on a day of violence in areas where militants have their strongholds.

The violence was a warning of the enormous difficulties ahead in efforts to convert agreements on paper into reality on the ground.

hearts of many Palestinians, no less than it does among ever do.

The scene in the emergency ward of Ramallah Hospital militant settler movement. My own experience in Ramallah, when I was shot in the leg by what I believe was a ricocheting live bullet fired by an Israeli soldier into a crowd of Palestinian demonstrators, was a reminder of the sheer unpredictability of events in

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the Middle East. I had travelled from Jerusalem into the West Bank to sample opinion among influen-tial Palestinians, and on my way back to my hotel I had stopped almost on a whim to observe the Ramallah demonstrations, which were following a pattern familiar to those of us who had reported the intifada from its earliest days. Palestinian youths, some

with their heads swathed in keffiyehs, were throwing rocks towards Israeli soldiers, clad in riot gear and armed with rifles and tear-gas launchers. Suddenly, without warning, there was a fusiliade of shots and observers of the scene rushed for cover. It was at that moment that I felt a thud

in my leg, much as if I had been kicked by a mule. Fortuitously, two young Palestinians, noticing my plight, helped me into the back seat of a passing taxi which headed through narrow, crowded streets of the old Arab town

towards a nearby hospital. At the Ramallah Hospital, where I had gone several times before as an observer during the early days of the intifada. I was greeted by chaotic scenes as cars and ambulances disgorged the wounded into a tiny casualty station, filled to overflowing.

While there, I saw at least one dead Palestinian carted away from the emergency ward with mourning friends and relatives chanting "Allahu Akhbar, Allahu Akbbar" -God is great, God is great".

My experience on Saturday was but a microcosm of what has been happening in the West Bank and Gaza Strip for Opposition to the peace nearly six years, and looks set accord burns fiercely in the to continue for the moment until things settle down if they

Timetable for the peace process

September 13: Declaration of Principles (DOP) signed in Washington. ☐ October 13: DOP comes

into force. Joint Israeli-Palestinian Liaison Committee formed to implement the DOP. ☐ By December 13: Israel

and Palestinians agree pro-tocol on withdrawal of Israeli forces from Gaza Strip and Jericho. Israel immediately begins accelerated military withdrawal. ☐ By April 13 1994: Israel

will complete military with-drawal from Gaza and Jericho. Israel immediately transfers powers to nominated Palestinian authority. Countdown of the five-year period of interim self-government to a permanent settle-

☐ By July 13 1994: Palestinian elections, which are to be followed by inauguration of a Palestinian Council and the dissolution of Israeli military-run civil administration in the occupied territo-

□ By February 13 1996: Israel and Palestinians commence negotiations on permanent settlement. ☐ By February 13 1999: Permanent settlement comes

PLO riven by most serious split yet

Opposition groups are seeking to thwart the accord, writes Lamis Andoni

ON THE EVE of the signing of a historic accord with Israel. the Palestine Liberation Organisation is suffering from the most serious split since its inception.

Opposition to the agreement with Israel is mounting, both inside and outside the PLO. The opposition, which now

includes more than 10 groups ranging from the Islamic resistance movement, Hamas, to the leftist, Democratic Front for the Liberation of Palestine DFLP and the Popular Front of Palestine (PFLP), is seeking to form a broad alliance to thwart the accord.

The opposition has, however, pledged not to resort to violence against the future Palestinian autonomy authority, although it has not decided yet if it should form an alternative organisation challenging the legitimacy of the PLO.

Over the last three weeks Mr Mohammed Darish, an independent, Shafiq al Hoot, PLO representative in Lebanon. Abdullah Hourani, an independent, Taysir Khaled of the DFLP, and Abdul Rahmin-Malloul of the PFLP have resigned from the PLO executive committee as demonstrations against Mr Arafat continued in the refugee camps in Jordan and Lebanon.

As a result of the resignations the 18-member PLO exec-

confined to Fatah, the main-stream movement led by Mr Arafat, and the Palestine People's party (the former communists), a group that has sizeable influence in the Israeli occupied West Bank and the Gaza Strip.

But even Fatah, which remains dominant inside and outside the occupied territo-ries, has been inflicted by divisions over peace with Israel. Three of the co-founders of the movement, including the PLO foreign minister Farouk Al Kadoumi, who has historically been closer to the left, and the two brothers Khaled and Hani Al Hassan, who are ideologically associated with the right, have publicly contested the terms of Mr Arafat's agree-

ment with Israel. PLO executive committee member Suleiman Najab, who voted in favour of the peace agreement last week, said yesterday he saw no need to rush into signing it in Washington, as Mr Arafat has done.

"We should first secure Arab agreement and backing through an emergency summit. This would be more in harmony with our pan-Arab commitments and with agreements we have made with our Arab brothers," he said in a statement.

"We should also have obtained the approval of the signing it," he added. The PLO plans to call a meeting of the 100-member council to ratify the agreement after the signing ceremony in Washing-

Opposition within Fatah is particularly strong in Jordan and Lebanon, where former fighters in the movement feel betrayed by the leadership commitment to prevent acts of violence against the Israeli occupation forces.

According to Fatah sources, at least 180 former fighters based in Jordan - have refused to join the new Palestinian police force Mr Arafat is to form as part of arrange-ments for the Palestinian autonomy. "We are ready to serve in

nationalist police force in an independent Palestinian state but not to be tools to suppress our people's resistance against the Israeli occupation," said a Fatah fighter, who has been a member in the movement for the last 16 years, on condition of anonymity.
Such fears were cited by

senior PLO officials who resigned from the top level decision-making body. "This agreement transforms

the Palestinian autonomy authority into a repression apparatus against our people in favour of Israel," said Abdullah Hourani, the latest



terms of his agreement with Israel

nom the executive committee, ing security co-operation in reference to provisions in the limited autonomy concerntinians.

EC will invite Arafat for talks

By Lionel Barber in Bilzen

THE EC will today invite Mr Yassir Arafat, chairman of the Palestine Liberation Organisation, to Brussels to discuss economic reconstruction in the occupied territories as part of a wide ranging political dialogue with the PLO leader.

EC foreign ministers, meeting in eastern Belgium, also gave a warm welcome to European Commission proposals to double assistance to the occupied territories to Ecu500m (£383m) over the next five

The Commission is to invite Israeli and Palestinian experts to come separately to Brussels to discuss how to bolster the economy of the Gaza Strip and West Bank, and to use money to improve health, education and infrastructure in the occupied territories.

Mr Jacques Delors, president of the Commission, and Mr Willy Claes, Belgian foreign minister who chairs the rotating EC presidency, will attend today's ceremony in Washington to sign the peace agreement between Israel and the PLO. The invitation to Mr Ara-

fat is likely to be extended after the Washington ceremony.

Mr Delors appealed to western countries to co-ordinate their aid effort and warned against making loose promises of hundreds of millions of dollars without proper assessment of the occupied territories' capacity to absorb aid. "We have seen what happened with Russia," he said.

The elevation of Mr Arafat forms part of an unfolding EC diplomatic effort aimed at responding to the Israeli-EC peace accord on mutual recognition and self-rule in Gaza and the West Bank town of

Ministers yesterday approved a new mandate for the Commission to update a 1975 trade agreement with Israel, while holding out the prospect of aid to other Arab countries such as Jordan, Syria and Lebanon once they complete peace agreements with

The EC also wants an end to the Arab trade boycott of Israeli products, and is likely to press Mr Arafat on this mat-

Pact bars Palestinian rule in Arab east Jerusalem

historic Israeli-Palestinian peace agreement to be signed at the White House today provides for an interim five-year period of Palestinian self-rule in the occupied West Bank and Gaza Strip.

In addition Israeli troops will com-pletely withdraw from Gaza and an enclave, expected to be about 100 sq km, around the West Bank town of Jericho, giving Palestinian authority in these two areas a fuller meaning.

Once the document, known as the "Declaration of Principles" (DOP), is signed in Washington, several more agreements and protocols will have to be negotiated in the next three months to flesh out the agreement in such areas as elections, policing and the withdrawal of Israeli troops. The DOP will come into force a month

after signing.

Authority" will have no jurisdiction over occupied Arab East Jerusalem, Jewish settlements and Israeli nationals in the occupied territories, and external security arrangements, foreign relations and co-operation with neighbouring states during the

Negotiations on a permanent Israeli-Palestinian settlement based on United Nations Security Council Resolutions 242 and 338 will begin "as soon as possible but not later than the beginning of the third year of the interim period". Permanent status negotiations will resolve all the outstanding issues including Jerusalem, refugees, settlements, security arrangements and borders.
The first important protocol which

will be negotiated after today's signing, as stated in Annex Two of the DOP, will provide for the withdrawal of Israeli Forces from the Gaza Strip The text of the DOP, however, and Jericho area. The protocol makes blatantly clear that a "Pales- should be concluded and signed tinian Interim Self-Government within three months. Upon the

immediate signing of the protocol "Israel will implement an accelerated and scheduled withdrawal of Israeli military forces...to be completed within a period not exceeding four months." The protocol on withdrawal will

include arrangement for: A smooth transition; The assumption of internal security and public order by the Palestinian police force, consisting of police offices from within the territories

and those holding Jordanian or

Egyptian passports; A temporary international or for-• The establishment of a joint Palestinian-Israeli Co-ordination and Co-operation Committee for mutual

security purposes: • An economic development and stabilisation programme, including the establishment of an emergency fund to encourage foreign investment and financial and economic

• Safe passage of persons and bers, the transfer of powers, and the transportation between the Gaza extent of the executive and legisla-Strip and Jericho; Co-ordination for border passa between Gaza and Egypt, and Jeri-

cho and Jordan. Israeli forces will withdraw outside populated areas in the rest of the territories by the eve of Palestin-

Article III of the DOP on elections says direct, free and general elec-tions will be held for a Palestinian Council not later than nine months after the DOP comes into force. Until the elections and the inauguration of the council, Israel will transfer powers to "authorised" Palestinians.
The powers transferred to Pales-

tinians will be in education, culture, health, social welfare, direct taxation and tourism, and the Palestin-tan authority will immediately start to build a Palestinian police force. Article VII says an "Interim Agreement" will specify the structure of

the council, the number of its mem-

extent of the executive and legisla-tive authority of the council and a Palestinian judiciary.

To promote economic growth the council, upon inauguration, will immediately establish a Palestinian electricity authority, a Gaza Sea port authority, a Palestinian development bank, a Palestinian export promo-tion board, a Palestinian environmental authority, a Palestinian land authority and a Palestinian water administration authority.

After the inauguration of the

council, the civil administration will be dissolved and the Israeli military government will be withdrawn. A second protocol, provided for in Annex I of the DOP, will have to signed on the "mode and conditions of elections". The annex says Palestinians of Jerusalem who live there will have the right to participate in the elections process. It does not say whether they will be able to stand in

elections - a key PLO demand. The

annex says the elections protocol will specify the system of elections; agreed supervision and international observation and rules regarding the election campaign and the mass media, including the possibility of licensing a broadcasting and televi-

Article X provides for a joint Israeit-Palestinian liaison committee to ensure smooth implementation of the DOP and the resolution of disputes between the two sides. Disputes which cannot be settled through the liaison committee will be submitted to an agreed process of conciliation and arbitration. Article XI provides for the immediate establishment of Israeli-Palestinian economic co-operation committee. Article XII says Jordan and Egypt will be invited to join joint Israeli-Palestinian liaison and co-operation committees, including one to "decide the modalities of admission of persons displaced from the West Bank and Gaza Strip in 1967".

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The Age of

Hopes of finding joint choice to run for president collapse

Bonn parties choose their candidates

By Judy Dempsey in Berlin

HOPES that Germany's three main political parties would agree on a presidential candidate will collapse today when the governing Christian Democratic Union and the opposition Social Democratic party nominate their own candi-

But Mr Richard von Weizsacker, the outgoing president, said the dispute over his successor, and the presidential office itself, was being used by the political parties in the run-up to next year's federal

Chancellor Helmut Kohl will ask his CDU party conference in Berlin to endorse Mr Steffen Heitmann, the justice minister of the eastern state of Saxony. The choice of Mr Heitmann, 49, reflects Mr Kohl's determination to have as president an easterner, as well as someone who reflects conservative values aimed at attracting the

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hard-right wing of the CDU. Mr Heitmann has repeatedly stressed the importance of the role of the nation, security, and a return to traditional family values as a means of consolidating unification. Mr Heitmann was active in the Lutheran church, a focal point of the opposition under communist regimes, and is also seen by Mr Kohl as a man who embodies resistance and integrity, as if to compensate for the

weak German resistance dur-

ing the Nazi period.

By contrast, the Social Democratic party will today endorse Mr Johannes Rau, the current prime minister of North Rhine-Westphalia.

Meanwhile, the Free Democratic party, the junior partner in the governing coalition, has urged Mr Hans-Dietrich Genscher, the former foreign minister, to become its candidate. Mr Genscher has refused but, if public opinion continues to swing in his favour, may not take much more persuading to accept. Mr Kohl would not welcome his former rival as a strong president.

Opinion polls, carried out by the Ennid Institute, show that 56 per cent of Germans support Mr Genscher, with 67 per cent in the east backing bim. Only 5 per cent of Germans support Mr Heitmann. Mr Rau is supported by 26 per cent of Germans, and but by only 14 per cent in the east.

The president is elected by the Federal Convention, a special constitutional body comprising members of the Bundestag, or parliament, and an equal number of members elected by the state parlia-

Of the 1,324 votes, the CDU has 512, the CSU, its sister party 109, the SPD 500, the FDP 114, and the rest 89 votes. The CDU's candidate could lose if the CSU, and the FDP switch sides, or if Mr Genscher

IG Metall plans its pay target

workers will be calling for a. wage rise next year limited to the rate of inflation, plus any increase in productivity, according to Mr Klaus Zwickel, acting leader of IG Metall, the country's largest trade union. Quentin Peel writes.

The move is seen as a clear indication by the union of the because of the downturn in the German economy. But it still falls well short of the employ-ers' insistence on a "zero round" in next year's most important wage round

The first indication of the union's position – without any precise figures for either its inflation or productivity estimates - was presented by Mr Zwickel in Frankfurt as a "peace offering" intended to take the beat out of the coming

GERMANY'S engineering pay talks. Formal wage demands have to be drawn up by the end of November.

At the same time, he called for a joint initiative by both workers and employers in the engineering industry, the sector of the German economy hit hardest by the recession, to demand new government initiatives to counteract rising accelerated programme of infrastructural investment in east Germany.

His plea met a sceptical response from Gesamtmetall, the engineering employers' federation. A spokesman said the industry needed a freeze on costs in the coming year. He said IG Metall still failed to recognise that German wage costs were too high and undermined German competitive-

Mercedes puts France on list for new plant

By John Griffiths

FRANCE was identified by Mercedes-Benz at the weekend as the fourth short-listed production site for the German manufacturer's 200,000 units-ayear small car project. The others are the UK, the Czech Republic and Germany itself.

The disclosure is certain to intensify rivalry among the short-listed countries to attract one of the most prestigious greenfield projects in the motor industry's recent his-

in the UK "there will be as many bids as there are local authorities that know about it", said a government official. He also suggested the project "will need development funding, so will have to go to a selective assistance area".

Senior Department of Trade and Industry officials in London would not comment on what stage the assessment process had reached and what role the DTI might be playing.

However, the Northern Development Corporation, whose area includes the Nissan plant at Sunderland, said it had already responded to a DTI request made last week for details of potentially suitable 250-300-acre sites in its area. The west Midlands, Merseyside and north and south Wales are expected to be among the front-runners in the UK for the

project. Welsh development agency officials were at the weekend shedding no light on their involvement.

be encouraged in their own bid for the venture by the recent rapid growth of the motor components industry in Wales and the success of German motor components giant Robert Bosch in establishing a £100m (\$154m) components manufacturing centre in South Wales, and that of Toyota, whose £140m engine plant at Deeside in north Wales has just begun component exports to Japan as well as supplying engines to Toyota's car plant at Burnaston in Derbyshire.

That the Mercedes assessment process is still at a very early stage was indicated by apparent surprise in both Paris and Prague that the project might be up for grabs. "German companies have a strategic interest in the Czech Republic generally, but I have not heard of any discussions on this specific project," a

senior Czech official said. It would not be the first time Mercedes has examined the Czech Republic as a possible production sita. It discussed a possible \$250m joint venture with two Czech truck makers earlier this year, but the talks

broke down in March. Spain is likely to be concerned it is not to be included in the short-list. Its low labour costs have attracted significant German and Japanese motor industry investment in recent years. However, it has been iolted by warnings from Nissan that its operations need to make sharp productivity and quality improvements.

German health spending winding down

health minister, bore a radiant face when he recently announced that his six-month-old reforms had already reversed the insidious trend of seemingly ever-higher health spending. His smile was an achievement in itself for a man who has made enemies across the German medical profession and pharmaceutical industry.

The state-subsidised health insurance scheme, which offers nearly full health cover to 90 per cent of the population, reported a healthy surplus of DM2.8bn (\$1.6bn) for the period, after a DM9bn loss in 1992. Per-member treatment-related spending has decreased by 2.7 per cent since reforms took effect on January 1, after a 9 per cent increase last year.

Spending dropped as a result of severe budgetary restrictions under the reforms for drugs and treatments. In answer to these, the medical profession prescribed less than in previous years. "We have succeeded in changing the behaviour of everyone involved in the healthcare system," Mr Seehofer said.

Some members of the medical profession welcome the change. "A patient in Germany would never leave his doctor without a prescription before. says Mr Frank Montgomery, tion of doctors."

Ariane Genillard sees insurance reforms working



But the reforms have also sparked bitter complaints from doctors and the drugs industry. revenues decline as a result of the ceilings on their fees and say the reforms could undermine the ability of the system to continue to provide state-of-the-art drugs and treatments. According to pharmaceutical associations, the budget ceil-

in pharmacies. Dentists say they are increasingly refusing to treat non-privately insured patients

ings are threatening 20,000 jobs

because lower fees do not cover costs.

To cap the rising spending by the insurance scheme, which is compulsory only for those who earn less than DM6,000 a month, the reforms introduced budgetary ceilings equal to 1991 levels of expenditure plus a marginal increase reflecting the yearly average growth in personal income. Heavy financial penalties are incurred if these ceilings are exceeded.

For drugs sold in pharmacies, spending covered by the

health scheme has been limited to DM24bn for the year. Physicians and dentists cribing over this limit are legally obliged to pay up to DM280m a year (estimated to

be 1 per cent of annual doctors' fees) from their own pockets. Their medical associations will be charged with examining individual cases of over-pres cribing and will impose fees to cover this amount. The pharmaceutical industry must pay the costs of the next DM280m

insurance schemes.

over-spending rather than charge the insurance scheme. ■ he results of the reforms have been immediate.

Prescriptions decreased sharply in the first six months. Mr Seehofer hopes the insurance schemes will save up to DM7bn this year in non-prescribed medicines and treat-However, retail sales in phar-

macies have fallen by 21 per cent for the half year, with pharmacists bitterly protesting. They say their profits could fall by 32 per cent this

While doctors agree that the budgets for medicines are cutting excessive over-prescriptions, they say the ceilings could undermine their own budgeting. With declining profit margins, they fear that lack of investment will undermine the quality of services. "The reforms are purely

monetary and do not address structural change," says Mr Montgomery. "They are in fact destroying existing healthcare structures without creating viable new ones.'

Dentists are angered by a series of fees reductions forced on them. These include a 10 per cent price reduction on crown and bridge work, areas

dentists' fees will be automatically reduced if doctors over-Sales in the pharmaceutical prescribe, and hospitals will industry fell by 11 per cent have to open credits to cover

from January to June. Moreover, the market share between original products and cheaper generic medicines has changed to the detriment of companies investing in research. Sales of generic medicines rose by 12 per cent in the six months. Mr Walter Wenninger, head

of the healthcare division of Bayer, predicts that sales for pharmaceutical groups could drop by 25 per cent this year and says the reforms clash with the government's aim of securing Germany as a competitive industrial base.

The medical profession and the industry say further reforms are needed to improve the structures of the healthcare system. They say adminisrising, could be brought under control if more efficiency was introduced in running the sys-

The medical profession also advocates greater participation by the patient in the final health bill. German patients, accustomed to cheap healthcare, must develop an awareness of its cost, they say. Above all, they fear a victorious health minister will increase budgetary restrictions next year or bring in new ones, further threatening revenues

ORMAN AND PARNEVIK COLLECTED THE TROPHIES. BUT HAMILTON AND NICHOLSON

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EC near deal on protecting bank deposits

EC FINANCE ministers are poised to override German objections and strike a deal wide bank deposit guarantee

Agreement on the EC bank deposit directive would raise the level of minimum protec-tion to Ecu20,000 (£15,240), paving the way for similar arrangements to raise cover for investors in stocks and shares.

EC officials believe a qualified majority vote in favour of the bank deposit scheme will be the most concrete result of today's meeting in Brussels. Finance ministers will discuss the recent upheaval in the ERM over lunch, but Brussels diplomats said no decisions are

We are still very much on first reactions," said one offi-

The new EC bank directive covers deposits in EC banks denominated in EC currencies and Ecus. Member states would be free to oblige thirdcountry banks to join the scheme, marking a further step towards completing the single Euronean market.

Germany is expected to oppose the bank deposit guarantee proposals on the grounds that a Community-wide approach could undermine its own scheme which offers virtually unlimited protection to account-holders in the event of a bank defaulting.

Germany is worried that its own privately-managed scheme accept members from third

Also, German bank branches operating overseas would not be able to benefit from lower standards in other countries because the directive applies only to "topping up" and not

lowering protection.

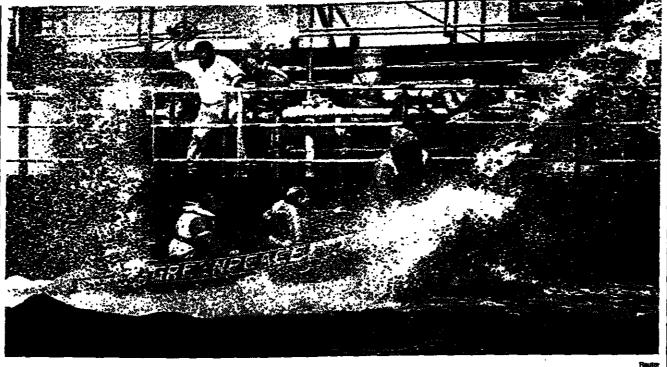
For the UK, the scheme would raise the level of protection. Under present law, investors are offered 75 per cent protection on the first Ecu20.000 of deposits but only on sterling

Under the latest proposals from the Beigian presidency, the EC would require banks to raise protection to 90 per cent on the first Ecu20,000 with a five-year transition period.

The directive does not specify whether member states should introduce a public or private guarantee scheme. But stipulates that banks must inform depositors on the level of protection.

Finance ministers are today likely to give a cool reception to two European Commission proposals aimed at boosting the EC's growth initiative. One plan to allow the European Investment Bank to offer interest rate subsidies to medium and small businesses is "virtually dead," according to one UK official.

Member states are also sceptical about a plan to allow up to Ecu5bn of Community borrowing against future EC structural funds, on the grounds that it looks like deficit financing at a time of sup-



GREENPEACE activists in a dinghy pull up yesterday alongside the Italian freighter Diego in a protest against its chlorine cargo. Greenpeace said pollution from some 60 factories making chlorine around the Mediterranean were contaminating the sea

Judges 'plotted against Gardini'

INVESTIGATIONS into Italy's political corruption scandal could take a new turn this week following testimony claiming Mr Raul Gardini, the entrepreneur who killed himself in July, was the victim of a plot between politicians and corrupt judges, writes Haig Simonian in Milan.

Mr Sergio Cusani, a financial intermediary who acted as go-between for Mr Gardini's Montedison group at the time of the Knimont chemicals joint venture with the state-owned Eni energy and chemicals concern, has allegedly accused Eni's then-man luding with Mr Diego Curto, a

senior Milan judge. Mr Curto, arrested earlier this month, was responsible for the controversial November 1990 ruling to freeze Eni's and Montedison's shares in Enimont at a crucial stage in

the battle for control of the public private joint venture.

The new allegations were made in a leaked 14-page document by Mr Cusani, in jail in Milan, to magistrates investigating Mr Curto on corruption charges. According to the leaks, Mr Cusani clahas the decision to freeze the Enimont shares was made in collaboration with Eni and senior politicians to force Mr Gardini to seli out.

A number of former Montedison executives now under investigation have claimed the share freeze was a deliberate signal to Mr Gardini from Italy's main political parties that his ambitions would be thwarted and that the only way to unblock the situation was to arrange a deal with Eni. Until then, Mr Gardini had waged a campaign to win control of the joint venture.

Russians welcome German business invasion

John Lloyd on a new spirit of co-operation between the two nations on the enterprise front

meet Russians on their own soil were on full display in Nizhny Novgorod this week when delegations of German businessmen and politicians came to Russia's most marketoriented region to advise, to learn and to do business.

Mr Heinz Rhunau, former chairman of Lufthansa and now deeply engaged in assistance to the Nizhny region.
says that "I am happy that I can come here and talk to him (embracing his translator) without a rifle in my hand". Outside the administration

THE IRONIES never building where he has been absent when Germans meeting the region's leaders, a war memorial exhorts - "Comrades, remember the life of those who left us...they fell, for honour and freedom, for the motherland. Think on this down the centuries, as you walk beside them.

Mr Rhunau, of an age to have fought in that conflict, now advises the West Deutsche Landesbank and the government of North Rhine-Westphalia in its work with Nizhny: the region is steadily strength ening its links with the German state. Giving a fulsome toast on Thursday night, Mr

Boris Nemtsov, the young governor of the region famous for his - increasingly unusual pro-market views, said that we have signed protocols on 25 different deals with North Rhine-Westphalia, and 25 of them are being fulfilled."

Mr Rhunau lighted on Nizhny because (he counts off the reasons): "One, excellent production equipment; two, highly educated workers; three, a high social sense people here are disciplined: and four, the leadership here are the Russians of tomorrow.' Mr Nemtsov and his colleagues may be Russians of

tomorrow: but distinguished Russians of the past head the local economy which is heavily biased towards defence production. Indeed, as Mr Rhunau and his team negotiated with Mr Nemisov, an esplanade-full of tanks, guns, military vehicles and Migs were presented for show in Nizhny's second defence fair - as local cash-strapped industries tempt domestic and foreign buyers to

The man whose plants make these and other products (such as the Volga car) are at best sceptical of the market. A German-Russian seminar on military conversion last week was rehearsal of positions - the Germans stressing the need for market knowledge and company-level initiative, the Russians talking of their ability to

switch production rapidly to

arm themselves better.

produce goods for an empty, undiscriminating market. "Why has there not been a catastrophe here when the state slashed military spending last year?" asks Mr Vladimir Luzyanin, general director of the Hydromash engineering plant. "Because in the 1970s we had already been directed to devote part of our production to consumer goods. So for most of us, it was a matter of increasing that proportion. We did it in 18 months."

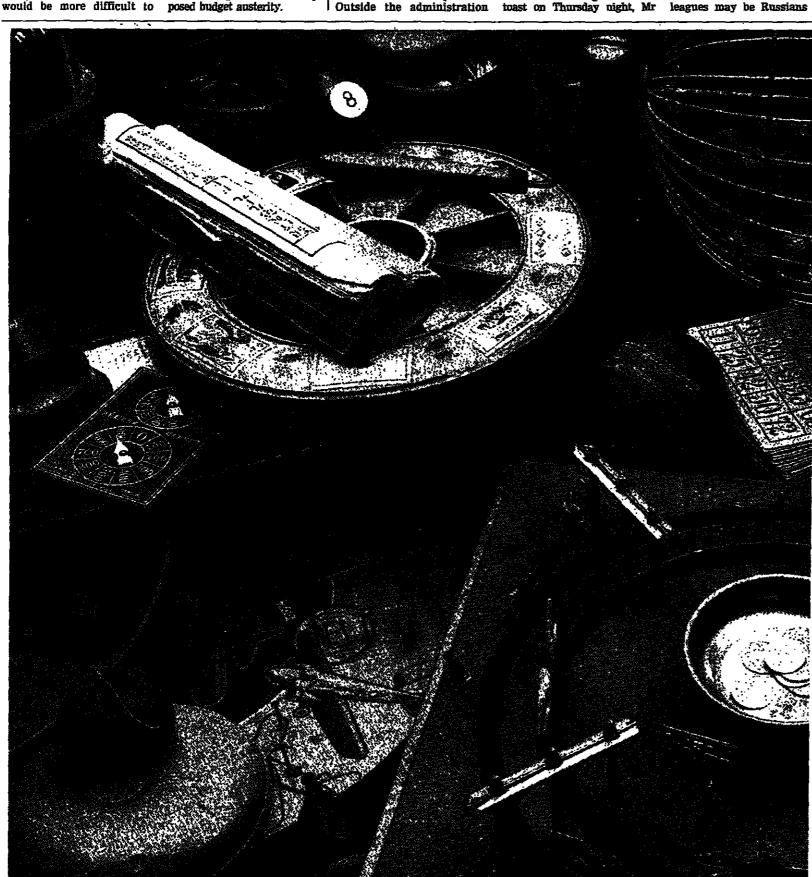
Mr Luzyanin and his colleagues do not want joint ventures with foreign companies. He wants to trade. "We have orders to make parts for the Airbus," he says. "And for other western companies. We do all this. Now. With some more money we will do better, by ourselves."

Mr Yuri Sedakov, head of the NIIS plant which makes printed circuit boards and production equipment, has, he says, got exemption from pri-vatisation and taken his enterprise under control of the Ministry of Atomic Energy because "we have a unique range of equipment here, a unique technology - we cannot allow it into the hands of those who might neglect it."

Perhaps they are wrong to be so dismissive. At the military hardware exhibition, Mr Karl-Heinz Kleidzinski, a social democrat member of the Bundestag, a former (peacetime) fighter pilot and defence expert, kicks the tyres on a howitzer and notes that its range is 24kms. "It is not competitive. The howitzers in the west have a range of 30kms: it could be destroyed while get-

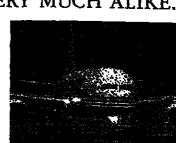
ting into range. The Mig 29 is made in Nizhny: one stands on the esplanade, guards handing children into the cockpit as Russians and foreigners view what three years ago was shrouded behind hangars in a city which itself had been closed until the end of the eighties.

Yet these "red directors" are the flower of the Soviet cropcommanding, highly educated, devoted to their enterprises. They like neither the chaos of the "market" nor privatisation but insist they can run their enterprises for the benefit of the country they have served. After six years of Gorbachev. two of Yeltsin, industrial leaders in Russia's most marketoriented region remain what they have always been.



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Nato plans 50,000 Bosnia deployment

By Lionel Barber in Biltzen

NATO is developing a plan to send about 50,000 peacekeeping troops to Bosnia, up to half of them Americans, if agreement is reached to end the civil war, Mr Les Aspin, the US defence secretary, said yesterday.

At a meeting in Brussels before flying to Rome to dis-cuss the proposal with US military officials, Mr Aspin confirmed for the first time the number involved but said the US Congress was likely to veto American participation unless European allies provided half the troops.

We are talking overall numbers of around 50,000 total that would be US and western allies," Mr Aspin told a meet-ing of the International Insti-tute of Strategic Studies (IISS)

Separately, Germany is lobbying to appoint a German national to head a European Community team to restore order to the ruined Bosnian town of Mostar, in the event of a peace deal between Moslems. Croats and Serbs in the Bosnian conflict

German officials confirmed the Bonn government's interadministration role in Mostar

if the warring parties resolved agreement might only their differences in peace talks in Geneva. "It would be one of the first examples of a common European security and foreign policy," said one.

Germany's ambiguous constitutional restrictions on the deployment of military force overseas and its involvement

Congress is likely to veto US participation unless European allies provide half the troops

in atrocities in Yugoslavia in the second world war makes it impossible for Germany to take part in a UN/Nato peacekeeping force in Bosnia. Appointment of a German

national to help restore basic facilities in Mostar would show the Bonn government is anxious to "do its bit" in former Yugoslavia, an EC official said. Lord Owen, EC negotiator, suggested during an upbeat presentation on Saturday to EC foreign ministers meeting in eastern Belgium that an

agreement might only be weeks away. But this depended on all three parties showing flexibility and he was not yet ready to reconvene peace

Talks are focusing on encouraging the Croats to guarantee Bosnian Moslems access to the Adriatic Sea.

Ministers are also trying to persuade the Serbs to open up safe corridors between Bosnian-held territory. It is understood Greece is being used as an intermediary, passing the message that Serb concessions would lead to a swift lifting of In Zagreb the Croatian news

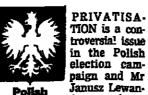
agency said Croatian President Franjo Tudjman yesterday ordered a ceasefire in Croatia and told troops not to respond to Serb provocations. Mr Tudjman told a meeting of Croatia's defence council that he wanted the ceasefire to

be respected within the next 24 hours to enable a truce to be

reached with Serbs, the president's office said. Serbs and Croats fought a bloody war in 1991 after Croatia declared independence from Yugoslavia. A UN-brokered ceasefire agreement in 1992 failed to prevent sporadic fighting re-crupting last week.

Rearguard fight over Polish sell-offs

Christopher Bobinski on attempts to discredit policy ahead of next week's elections



in the Polish paign and Mr Janusz Lewan-

Poland's privatisation minister, knows he is fighting a rearguard action in the run-up to voting on September 19. Opinion polls show his pro-

privatisation Liberal Democratic Congress (KLD) party, which played a key role in several post-communist governments, could fail to win the 5 per cent of votes needed to enter parliament. Mr Lewandowski, a 42-year-

old economist, is under attack from left wing and populist rivals anxious to discredit the KLD's privatisation record. On the campaign trail in Poznan province in western Poland he described himself as the most controversial minister in the

"I feel like a bomb disposal specialist," he said, aware that almost every decision he takes could blow up in his face, "It would be safest to do nothing," he said at meetings last week, "but then many of the companies which only exist because they were privatised would have disappeared long ago".

The attacks, which Mr Lewandowski labelled as "a pack of lies of Himalayan proportions," relate to his ministry's efforts to privatise more than a quarter of the nearly 8,500 state sector enterprises and the sale to foreign and domestic investors of 76 former state-owned companies.

Formal privatisation remains bogged down by bureaucratic and political obstacles, but the explosive growth of new pri-vate companies means that more than half the Polish workforce in employment now has jobs in the private sector. Mr Lewandowski's main aim

after the election is to press ahead with a mass privatisa-tion scheme (MPP) involving the sale of shares, at a nominal charge, in more than 400 statesector companies, to be managed by western-style investment funds with western man-

Critics of the MPP have found ammunition in reports prepared by the Supreme Chamber of Control (NIK), an official audit body which has faulted the procedures followed in the privatisation of more than 60 plants.

Starting Today We Are

Mr Lewandowski pointed out that the NIK was set up to assess a completely different economic system. "Most of the criticism dates back to 1991 when we at the ministry were

learning to privatise and NIK was learning how to conduct "The farmers won't buy the

inquiries in new conditions." But the pressure from NIK is one of the reasons why privatisation is so slow. "I look at each deal as it would be viewed by a NIK controller," he told employees and management during an electoral meeting at Pozmeat, a Poznan stateowned meat works which has been trying to join the private sector since 1989.

'I'm standing here because I do a difficult job which needs to be understood'

Everyone at the plant wants the minister to move ahead as quickly as possible in order to face the challenge from longestablished private-sector meat

processors in the area. The hitch is that the former owners of one of the produc-tion units have laid a claim for compensation and some equity has to be set aside in case the claim is justified.

Shares at a discount are also due by law to be sold to farmers who supply meat to the works, although the bulk of Pozmeat's suppliers were state \$40m for control of the com-

farms now in their death

dowski is hoping these will

favour his cause. In 1991 the

KLD won a mere 7 per cent of

the national vote, but 12 per cent in Poznan. "I'm standing

here because I do a difficult job which needs to be understood

and people here have a better feel for economics than else-

working for more than two

years towards a merger with

ED and F Man, the sugar and

cocoa brokers, and Elite Indus-tries, an Israeli chocolate and

food processor. Man, which

says it will invest \$37.5m

(£24.3m) in the plant has been

challenged by Nestle, which

pany and invest a further \$30m. "This is a conflict between the head and the shares but we have to make heart," Mr Lewandowski said. provision for them." Mr adding he would visit the plant Lewandowski patiently explained last week in the cenbefore deciding what to do, but "not just yet". Whatever he tury-old plant's assembly hall. decides, however, he knows he Poznan prides itself on its traditions of order, hard work and reliability, and Mr Lewanwill be criticised.

"If I go with Man I will be attacked for falling to secure budget revenues. If we sell to Nestle there will be hell to pay locally," he mused.

The atmosphere is calmer at Metalplast, a metal panels producer established in the 1970s to build the new factories put up under the western-financed investment boom.

where," he told a sparsely Over the past four years attended election meeting at Metalplast has started to pro Szamotuly, north west of Pozvide commercial rather than industrial buildings. It ended Mr Lewandowski is taking last year with a 36bn zlotys no chances with a potentially (£1.2m) net profit and has explosive decision over the future of a local company, the voted to enter the MPP. Goplana confectionery plant.
Goplana, with 10 per cent of
the domestic market, has been

But even here, where unem ployment is low, the doubts linger. "We went into the pro gramme because the employ ees are keen to get the 15 per cent of the equity that entry will give them, and we need a modernisation loan," said Mi Marek Szczesny, managing director. "But we worry that the foreign fund managers will start reorganising just when we have got everything going

Socialist victory will hit economy, " says Mitsotakis

By Kerin Hope in Athens

MR Constantine Mitsotakis, the Greek prime minister, kicked off his re-election campaign at the weekend by warning that the economy would face serious problems if the Panhellenic Socialist Movement (Pasok) came to power. Mr Mitsotakis, whose gov-

ernment was toppled last week by defections from his New Democracy party, also claimed the socialists' pledge to call off the privatisation programme would disrupt Greece's bid to achieve economic convergence with its EC partners.

"There will be a new haemorrhage of deficits. The Greek people will be called on to pay out a huge amount if privatisation is abandoned," he told an audience of Greek busi-

nessmen in Thessaloniki. Whatever the outcome of the October 10 election, called seven months before the expiry of the conservatives' mandate, delays in revenue raising can be expected. Budget projections for 1993, the first year of Greece's five-year convergence plan, include at least Dr330bn (£930m) in privatisation reve-

Nevertheless, Pasok's intention of cancelling negotiations for the sale of public utilities and rolling back recent legislation permitting private operators to build and run power plants

IN a country where the leaders of both major political parties are in their mid-70s, younger

Greek politicians inevitably

feel a sense of frustration,

writes Kerin Hope.
Mr Antonis Samaras, 42year-old former foreign minister who brought down the New

Democracy government last

week, is no exception. Yet Mr Samaras, leader of

Political Spring, a new party which hopes to attract discon-



Mitsotakis: toppled last week would damage chances of

attracting investment. Mr Mitsotakis also warned that any serious deviation from the convergence targets which include reducing government borrowing from 9.0 per cent of gross domestic product in 1992 to 0.7 per cent in 1998 and halving the public debt, would mean that trans-fers from EC structural funds

would be held back. Greece's current account def icit is held at manageable levels by steadily rising EC transfers, with up to Ecu20bn (£15.24bn) due to be disbursed

in the next five years. The conservatives, their popularity eroded by a three-year decline in real incomes and rising unemployment, are well aware they will have an uphill struggle to stay in power.

Samaras targets

rightwing voters

centrist and

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- Excelled in asset backed debt. Euromoney's 1992 Reader's Poil
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- Was voted Most Successful Capital Markets House of the Decade, International Financing Review

Samaras: opposes privatisation

tented centrist and rightwing voters in the October 10 election, may have got both his timing and his policies wrong. One former cabinet minister said: "All he had to do was be patient and the New Democ-

racy leadership would have dropped into his lap." As Greece's youngest foreign minister in memory, Mr Sama-

ras was expected to carry out instructions of Mr Constantine Mitsotakis, prime minister, and use his charm to improve Greece's image with its European Community partners.

But Mr Samaras opposed the prime minister's policy of com-

promise over recognising the former Yugoslav republic of Macedonia. He was sacked in spring 1992 after proposing Greece close the border with Macedonia to pressure it into changing its name.

The contradiction between Mr Samaras's efforts to present Political Spring as the party that can rejuvenate Greek political life and his old-fashioned nationalist views will not be lost on voters. Greek businessmen, anxious to see the departure of the old political leaders wonder whether Mr Samaras, a graduate of Harvard business school, can be serious about opposing the government's privatisation policy.

Analysts expect Political Spring will win between up to six per cent of the vote, enough to spoil Mr Mitsotakis's chances of returning to power. Although Mr Samaras is likely to keep his parliamentary seat in Messenia in southern Greece, he would be accused by conservatives of handing victory to the socialists. As a result, his political future may be just as uncertain as that of Mr Mitsotakis.

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head faces bribe charges

in Hong Kong and Peter John

MR EWAN LAUNDER, the former head of Hongkong and Shanghai Banking's merchant banking arm, Wardley, who was arrested on Friday in connection with the collapse of the Carrian empire in 1983, is expected to appear as a key witness in the trial of Carrian's chairman, Mr George Tan.

Mr Launder is considered the front-man for Hongkong Bank's substantial dealings with the group.

Scotland Yard yesterday confirmed Mr Launder was arrested by officers attached to the internationally organised crime branch. He was seized on Friday at the request of Hong Kong police as he flew into

Heathrow. Mr Launder appeared in Bow Street magistrate's court on Saturday, and is facing extradition to Hong Kong on charges of accepting HK\$45m (£3.8m) in personal bribes from Carrian group companies. He was remanded in custody at Brix-

ton jail until Friday. The arrest follows last month's return to the UK by Mr Lorrain Osman, who had been expected to play the role of key witness in the continuing investigations into Mr Tan. Mr Osman's return, after 15 charges against him were dropped, had led to the expectation that the Carrian affair, Hong Kong's most notorious corporate scandal, was finally

drawing to a close. Carrian was formed from a pany controlled by Mr Tan.

and emerged as a massive property investor in the early 1980's; Wardley acted as financial adviser and financier from the outset. Carrian collapsed in 1983 with estimated debts of more than HK\$10bn, and Mr Launder left Wardley in the

The case has cost Hong Kong taxpayers more than HK\$100m, but there is little sense there

that justice has been done. Mr Tan, his righthand-man Bentley Ho, and two partners of Price Waterhouse - Car-rian's accountants - faced criminal charges, but were let off in 1987.

Further controversy came with the murder of a Malaysian investigator into the scandal and with the suicide in 1984 of an eminent lawyer, connected with Carrian, who was found at the bottom of a swimming pool.

Despite the close connections with Wardley and Hongkong Bank - the bank's former chairman Sir Michael Sandberg invited Mr Tan to his box at the races, and was said to have blocked opposition to Car-rian loans - Mr Launder is the first HSBC official to face charges concerning the Carrian collapse.

In 1988, Mr Stewart Turner, a former employee of Barclays Asia, was found guilty of accepting bribes in relation to a loan given to Carrian. Mr Osman also pleaded guilty of defrauding Bumiputra Malaysla Finance Corporation by authorising loans to a com-

Brazil party plays for time on Franco

By Angus Foster in Brasilia

BRAZIL'S largest political party has postponed until September 21 its decision on whether to break with the government of President Itamar

(PMDB), which held its national convention yesterday, ity in Congress and a decided on the postponement to win more time for both sides to solve their disagreements, which include personal and policy differences

Mr Luiz Antonio Fleury PMDB's delay was concern Filho, governor of São Paulo, Brazil's richest state, is heading a small but powerful group of party leaders who are critical of the president and his government. They also fear the

PMDB will suffer in presidential and congressional elections next year if the party remains linked to President Itamar's unpopular government. Another wing of the party

probably in the majority, is afraid that breaking with the The Party of the Brazilian government would throw Bra-Democratic Movement zil into crisis. The PMDB guarantees the government's major withdrawal of support would put in doubt reviews of the constitution and fiscal reform due to start later this year.

Another reason for the that Mr Fernando Henrique Cardoso, finance minister, was preparing an economic "shock" plan to tackle inflation, running at an annual 2,000 per

Ex-Wardley | Clinton still requires a winning Nafta vision Nancy Dunne reports on the president's uphill battle to win the hearts of Congress

PRESIDENT Clinton tomorrow formally launches his uphill battle to make the North American Free Trade Agreement acceptable to a dublous US Congress. With ex-presidents Bush, Carter and

Ford expected at the White House for a Rose Garden ceremony, Mr Clinton will sign the supplemental agreements on labour, environment and import surges negotiated over seven months with Canada and Mexico. The White House is also hoping to

acquire the salesmanship skills of Mr Lee Iacocca, former head of Chrysler and a pitchman notable enough to challenge Mr Ross Perot, leader of the strong Nafta opposition.

There is now a determination in the White House to portray the pact, along with its side agreements, as "Clinton's Nafta" and therefore one which should be more acceptable to labour and environmentalists. However, if the side pacts have won any adherents, they have yet to announce their conversion.

As is usual with trade issues, the spotlight is on Mr Richard Gephardt, the House majority leader, whose backing is seen as key to Nafta's pas-sage in the House. Mr Gephardt leaves a tantalising opening in his current insistence that he cannot support the pact - as it stands.

Mr Gephardt has been demanding for a long time a fixed funding source, dedicated to pay for environmental clean-ups at the US-Mexican border and for worker retraining. An outline of the financing plans may be

The administration plans to propose scaled down version of a North American Development Bank. However, this could be expanded by Congress, where there is support for an institution capable also of also start-up business loans in districts threatened by job losses.

Currently, the proposal is to limit the Nadbank to environmental projects at the border and to locate it within the Inter-American Development Bank. However, Congressional supporters of a larger bank may well prevail when the plan gets to Capitol

It has been suggested that Mr Gephardt might find acceptable a cross-border tax which would provide the embryonic funding for a Nadbank. The tax would be "finite" - in place only until it raised the \$600m (£390m) currently envisaged from the US and Mexico for paid in capital – which: may make it acceptable to the busi-

Vice President Al Gore yesterday lggested that the implementation of Nafta may be delayed beyond its scheduled launch on January 1 1994. He acknowledged that the vote may not come until early next year, but scoffed at press reports that the administration is backing away from the controversial agreement.

The White House has established a Nafta "war room", reminiscent of the quick-response team which won high praise for its wit and speed in last year's presidential campaign. Nafta captains are in place - Mr Bill Daley, an accomplished Democratic backroom deal-maker, and Mr Bill Frenzel, a former Minnesota Republican con-gressman – although neither has been

visible much in public.

Mr Clinton's lack of enthusiasm in defending Nafta has fuelled doubts about his commitment to the cause. He has seemed remote from the fray, unable to inspire the public and unwilling to articulate a vision of an expanded home market with more

jobs to gain than to lose.

He can hardly be pleased about the rift it is creating between the moderate and liberal wings of the Democratic party.

Reports that the White House is backing away from Nasta have "enraged" the White House. One jubilant official said: "The political will is there; the fight is now starting.

India to probe car bombs

By Shiraz Sidhva in New Delhl

A SPECIAL team has been set up by the Indian government. involving the Home Office and official investigative agencies, to investigate the car bombs outside the Youth Congress (I) office in Delhi's high security zone which killed eight people and injured at least 40 others on Saturday.

The police said yesterday that initial investigations have revealed the involvement of

Punjab terrorist groups. Mr Maninderjit Singh Bitta, the Youth Congress (I) president, whom police suspect was the target of the attack, escaped with minor injuries. Mr Bitta's car was leaving the gate of his office when two powerful bombs went off.

Meanwhile, the four main

eaders of the Hindu revivalist Bharatiya Janata party are campaigning nationally against government plans to legislate a separation of reli-gion and politics ahead of elections in four states due by

Bharom Singh Shekhawat, sacked former chief minister of Rajasthan, is pictured waving during a campaign rally in



Tokyo to unveil fresh emergency package

THE NEW Japanese government is expected on Thursday to unveil an emergency economic stimulation package worth up to Y5,000bn (£30.7bn), officials said over the weekend.

This will be the second such package this year after a Y13,200bn public spending plan adopted by the former LDP government last April.

It marks the depth of concern in the one-month-old coalition at the unexpected length of the economic slowdown, highlighted last Friday with the

been ordered to suspend trading for two to five days at some branches, as punishment for stock market irregularities, William Dawkins reports. Yam-

est survey on business confidence. Manufacturing industry was at its gloomiest for 18 years, since the aftermath of the first oil price shock, and there was no immediate sign of an upturn, said the

The new stimulus package will reports. This will be funded by a supple-

and Kyosei Securities admitted they had bought shares in Nihon Unisys knowing that a speculator was trying to manipulate the price.

publication of the Bank of Japan's lat- include cash for improvements to Japan's heavily loaded infrastructure. a Y2.000bn increase in public housing loans, Y1,000bn of aid to small business, and Y1,000bn spending on social projects such as urban improvements for the elderly, according to Japanese press

quoted as saying.

The package will also include details of the government's drive to curb business regulations and to pass on the benefits of the yen's strength to con-sumers in the form of lower prices.

Details will be studied closely by financial markets, eager to see how the government of Mr Morihiro Hosokawa plans to fight off recession. It will also be watched by the US, keen to see evidence that Tokyo is working hard to stimulate import demand.

Projected change in EC output

Last try for power by former Thai PM

THE FORMER Thai prime minister, Mr Chatichai Choonhavan, showed he has lost none of his flair for the unexpected by announcing the creation of a 90-seat party late on Friday night.

However, the merger of four opposition parties with a party in the ruling coalition government appeared to have already run into trouble yesterday as key members of Mr Chatichai's party angrily rejected the

The initiative is widely seen as the ageing disco-loving Chatichai's last desperate tilt at the premiership, risking severe damage to his own Chart Pattana (National Development) party for the sake of inconveniencing the government.

"Chatichai knows that at his age he can't wait two or three years for the next election but this smacks of desperation," said the political analyst of a western embassy. The 73-year-old Mr Chatichai

who was ousted by a military junta in February 1991 - has endured a year in opposition without being able to seriously trouble the five-party coalition government despite repeated criticism of prime minister Mr Chuan Leekpai for cautious and lacklustre leadership.

The new 90-seat strong political party is supposed to tak over the name of the current Social Action party which seems certain to be kicked out of the ruling coalition.

The 21-member strong Social Action party was only brought into the coalition to shore up the thin five-seat majority of the four "angelic" parties who opposed a military junta's domination of politics and subsequently won last September's pivotal general election.

Structural barriers to eastward enlargement

THE COMBINATION of Europe's deepening recession and the collapse of the hard version of the exchange rate mechanism in July appear effectively to have placed the final nail in the coffin of the Maastricht treaty. Europe badly needs to take a new economic direction, but no one seems to know what it should be.

But there is one option which most EC member countries appear determined to rule out: enlargement to the east. A senior diplomat from one of the EC's largest southern European member countries confirmed last week both that the Maastricht timetable for monetary union was impossible but that his country had no option but to try to stick to it. As for switching the agenda from monetary deepening to membership widening, his response was an

At first sight, the reason for this adamant opposition to eastward enlargement seems obvious. Poland, the Czech Republic and Hungary are all endowed with cheap and relatively skilled labour. They thus seem to pose a threat to industrial competitiveness in Spain, Greece, Portugal and Ireland, especially if the potentially highly restrictive east European Association Agreements were to be replaced by full membership of the Single Market.

But the view that the southern European countries stand to be hurt more if trade with the east is liberalised is misconceived, as the European Commission has highlighted in a recent study. In fact, the research, conducted by National Economic Research Associates, the London-based consultancy, finds that the Community's "lagging" regions (Greece, Portugal, the Irish republic, northern Ireland, southern Italy and most of Spain) stand to gain most from successful reform in eastern Europe and the former Soviet Union.

In the short-term, the Commission report estimates that the EC area would be a net loser from open trade if reforms succeeded, although the fall in output would be a tiny 0.2 per cent. As east European imports of manufactures and agricultural goods grew, so the net impact of open manufacturing trade would turn positive, and outweigh agricultural losses. By the year 2010, the report estimates total EC output would have risen 0.8 per cent.

But the poorer, lagging, regions are net beneficiaries from the beginning, with Greece, southern Italy and Spain reaping most of the benefits. Output is projected to rise for all the main categories of manufactures in the lagging regions, with the exception of iron and steel. And the projected gains in manufacturing output are substantial - 0.4 per cent by 1995 and 2.2 per cent by 2010. For Spain and Portugal, this relative success is almost entirely explained by a mix of industries and products which are better suited to the import needs of the east European countries. For Greece, this industry effect is supplemented by its geographical proximity to

the emerging markets. Why then are the southern European countries so opposed to eastward enlargement, and determined to stick to the Maastricht timetable? The reason is the EC's Ecul57bn (£120bn) aid budget. Over the period 1994-99 the EC plans to distribute

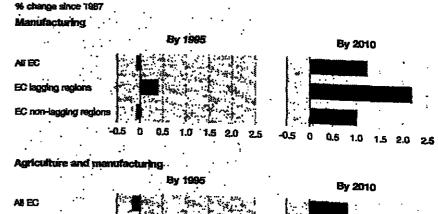
Ecul41.5bn in structural funds to the EC's backward regions. A further Ecu15.5bn should be paid out by 1999 to Ireland, Spain, Portugal and Greece through the cohesion fund as compensation for signing the Maastricht treaty.

But allowing the east or central European countries to join the Community would undermine southern Europe's claim on this aid budget, while recognising that the Maastricht timetable is dead removes the rationale for the cohesion funds. The risk for the EC is that locking the east European countries out may mean an even larger aid burden if reforms fail. But this is a threat that the southern European countries appear unwilling to contemplate.

Edward Bails

Trade and foreign investment in the Community's regions: the impact of reform in central and eastern Europe. Commission of the European Communities, Regional Development Studies No 7.

EC regional effects of open trade with eastern Europe



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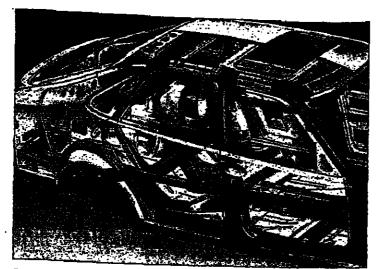
INTERNATIONAL	ECONOMIC	INDICATORS:	PRICES AND	COMP	ETITIVENE	 SS

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•	. 31	20	25	-22	74.0	1.3	-1.0	1.3	7.3	126.5	4.2	0.5		11.2	113,4	21	h.e.	· -	n.a.	109.6	4.4	29	2.8	n.a.	86.0	1.7	3.6	5,0	-3.0	83.4	
	3.1	2.0	2.5	-2.4	72.5	1.2	-1.2	1.0	3.5	129.4	4.2	کتا		5.9	113.2	2.2	h.a.	3.4	n.a.	109.2	4.2	3.5	2.7	n.a.	83.8	1.8	3.6	5,1	-2.7	94.9	196
	32	2.7				0.9	-1.3	2.0	5.4	132.6	4.3	0.1		7.6	113.1	2.1	n.a.	-	11-18.	110.0	4.2	3.7	2.6	TLA.	84.3	1.9	3.7	4.2	-3.2	90.4	
	32	20	25	-22	72.6	1.1	-1.5	2.3		134.7	4.2	-0.3		5.0	111,7	2.0	n.a.		n-a-	109.3	4.0		26	na	88.0	1.3	4.0	5.4	-24	92.4	
	3.0 2.8	7.4 1.3	25	-3.1 -2.4	73.4	1.0	-1. 5			139,2	4.2	-0.4			110,6	1.9	h.a.	2.6	n.a.	106.7	42		4.2	n.a	20.0 QQ.Q	1.3	4.0	4.8		95.5	
	2.6	(4.0		-2.4		1.6					4.3	-0.2				2.1	n.a.	-	П.a.		4.4			r.a.	00.3	1.2	4.0	4.7	-4.7 -2.0	95.5	
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Pada arti nastora Euros



Passengers are protected in a steel safety case

The new Saab 900's door handle is intentionally-recessed to reduce wind-noise. With your palm up or down it offers a firm grip. Well appreciated in bad weather or emergencies.

The front was hit at 56 kph.

Designed to crumple, it absorbs and distributes collision forces. The driver-protection system includes seat-belt with pretensioning, airbag, collapsible steering column and our patented A-pillar/front sill connection, reducing leg injury risk by helping to deflect the front wheel from intruding into the cabin during an offset frontal collision.

The rear was struck at 48 kph. Our new Saab 'Safeseat' concept features a unique new steel beam assembly, offering all three occupants three-point

team has worked beyond test-track and laboratory, analysing real-life road accident data. The car bristles with safety features which apply in all markets, not only where legislation demands.

FINALLY, AN UNUSUAL SAFETY ENDORSEMENT.

Twice in succession, Folksam,

Sweden's largest insurance company,
presented its Safe Car Award to our
larger Saab 9000, their results showing
it 40 to 60% safer than the average

THE NEW 900. VERY STRONG. VERY SAFE. VERY SAAB.

Totally practical and thoroughly considered, since every Saab design solution is influenced by considerations of Active and Passive Safety.

STARTING WITH 'ACTIVE' SAFETY.

Active Safety? Avoiding accidents in the first place. We match our chassis resonance to that of the human body with prompt and precise signals. (Germany's authoritative "Auto, Motor und Sport" magazine: '...a high level of performance and comfort owing to a sporty and comfortable chassis'.)

The driver receives an uninterrupted flow of vital signals enabling corrective or compensative action.

Perhaps explaining the uncanny feeling of security and harmony that accompany even your initial drive.

By increasing chassis rigidity, we have improved handling and driving behaviour consistently across all speeds and loading conditions increasing the car's predictability, an advantage that could be decisive for accident avoidance.

MOVING TO 'PASSIVE' SAFETY.

Over one hundred prototypes were deliberately crashed. A three-way collision simulated effects of a multiple accident.

inertia seat belts and individual head restraints*. The lower seatframe also acts as a cross-member reinforcing side-protection (the rear seat backrest can be optionally equipped with two foldable child seats).

It was rammed in the side at 54 kph. All doors are packed with shockabsorbent foam. The side-protection-system deforms defensively while absorbing collision force. Occupants are housed in a reinforced steel safety cage that deflects high-speed collision forces. Result? A battered new 900 with safety cage intact. Passengers would have been shaken, but alive. For 25 years, our safety engineering

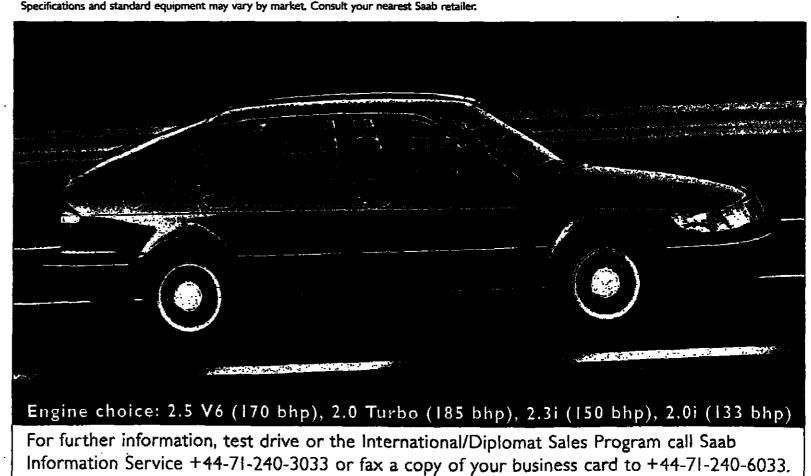
car. Based on the identical design philosophy, our tests indicate that the new 900 is equally as safe. Other insurers agree, endorsing the new 900's safety and stability by, in most cases, reducing premiums below other cars in its class. Very sensible. Very satisfying. And very Saab.

THE NEW 900. VERY SAAB.



*Centre head restraint is an option

Specifications and standard equipment may vary by market. Consult your nearest Saab retailer



Engineering groups demand law reform

By David Goodhart, Labour Editor

THE Engineering Employers Federation called yesterday for urgent reform of UK labour law, saying that its complexity was imposing an excessive burden on companies.

The federation, the UK's largest industrial employers' group, says in an internal paper that the law should be overhauled to strike "a fair balance between the employment rights of individuals and the requirement to promote suc-

furthest a leading employers' group has gone in arguing that UK labour law should be put on a new footing.
The government last month

passed its eighth important piece of employment legisla-tion since 1980, and the UK is steadily accommodating a growing body of European Community employment legis-

The paper says on EC legislation that, because of differing legal traditions, a proper balance has not always been struck between adequate implementation and the avoidance of undue burdens on business. It also states that the UK government "opt-out" from the social chapter of the Maastricht Treaty "will only provide limited protection for UK employers". Because of that, the federation continues, the UK government should seek to negotiate on all EC employment proposals.

Other UK employers' organi-sations, such as the Institute of Directors, are pressing for further labour legislation in the UK including a ban on strikes in essential services.

The Engineering Employers

Federation argues that legally-backed codes of practice should supersede the present complex mix of statutory provision and case law. Such codes would bring the UK closer to the codified systems of labour law elsewhere in the

The paper says: "Regularly updated codes of practice, with greater authority than previous case law, should cover all the main areas of individual statutory rights."

The paper also says laws covering maternity rights, redun-dancy dismissals and the EC-

inspired Transfer of Undertak-ings (Protection of Employ-ment) regulations are particularly complicated.

Another target is the industrial tribunal system which, the federation says, "is getting bogged down with excessive delays, long hearings and legal

Mr Peter Reid, head of employment policy at the federation and one of the paper's main authors, said simpler and clearer laws would benefit employees and employers.

Editorial Comment, Page 15

Britain in brief



Freeze on 'green rates' is deplored

a European Commission decision to freeze fluctuations in "green" currency rates until the end of this month to protect farmers from losses. The "green" money rates provide a mechanism for translating EC-guaranteed farm prices into national cur-

The UK food industry attacked

The Food and Drink Federation said in a letter to the Commission: "The system must be transparent and predictable for as long as it exists. It is of great concern that the rules agreed last December should be changed

Mr John Bradbury, group buying director for United Biscuits, said: "It's absolutely abominable. We now face a month of complete uncertainty over our input prices with no idea what may happen at the end of that." The Issue will be discussed at a meeting of agriculture ministers on September 20 at which Mrs Gillian

arbitrarily."

Shephard, the agriculture minister, is expected to oppose a continuation of the freeze.

Warning to regulators

Utility regulators should pay more attention to consumer interests before trying to introduce greater competition into household utility services because the benefits are far from clear, the National Consumer Council says.

The results of privatising the gas, water, electricity and telephone industries have been very mixed and the consumer's interests have not always been served as well as those of the business user or the shareholder, the council adds. "The regulators should carry out proper cost/benefit analyses of the effects of introducing competition into these services. These analyses must include the implications for domestic

Accountancy board accused

Ernst & Young, the UK's third largest accountancy firm. launched an outspoken attack on the Accounting Standards Board's plans to reform rules governing financial reporting. An Ernst & Young report accuses the board, the accountancy standards-setter, of

heading in the wrong direction

ics and diverging from international standards. Mr David Tweedie, board chairman, retorted yesterday:
"Most of what we are doing as
just catching up with standards elsewhere in the world."

Bus route to fortune

A group of bus drivers will make a profit of more than £100,000 each through the forthcoming flotation of Badgerline Group, a company based in south-west England that has grown into one of the UK's big-gest providers of local bus ser-

The company, which operates 2,300 buses and coaches in Midlands, south Wales and the south of England, will be floated on the stock market in November with an estimated value of £100m.

Blast tragedy

A woman died and four other people were injured today as two blocks of flats built in the 1960s were demolished in an explosion which rocked the Gorbals district of Glasgow in Scotland. The 61-year-old woman, at first thought to have suffered a heart attack, was later believed to have

been hit by debris. Part of one of the 22-storey blocks remained intact after what was described as the largest controlled explosion

French invest in London

By Vanessa Houlder Property Correspondent

TWO FRENCH insurance companies have paid £62.5m for an office building in London's St James's Square in one of the largest property transac-tions this year in the West End

of the capital. The deal illustrates the prominence of overseas investors in the UK property market. Buyers from outside the

Square has been acquired by GAN and UAP, two of France's largest insurance companies, from Kumagai Gumi, the Japanese developer, on a yield of

25-year lease agreed in 1990. DTZ Debenham Thorpe says demand for UK property is the highest for at least five years. The firm adds that overseas investment in UK property totalled £837m for the first half of 1993 - about the same as in the last six months of 1992. Hong Kong and Chinese investors have been the most prominent source of demand, ccounting for nearly a quarter of investment so far this year. Investors from the Far East have spent £195m for the first

£171m total for 1992. Investors from mainland Europe accounted for 40 per cent of the total spent from

Directors attack

By Michael Cassell, Business Correspondent

has launched a fresh attack on EC social policy, describing it as a "misdirected and damaging job-destroying machine". The institute says in a submission to the European Com-

mission that the EC's social chapter and social action programme are based on "outdated and undemocratic collectivist policies geared to the rights of organised labour". Mr Peter Morgan, institute

the labour market inflexible and European business uncom-

is 17m unemployed. The focus of future EC social and employment policy must be to get achieved by Europe's antiemployment laws and an even heavier burden of regulation and social cost on the job

with its reforms, ignoring crit-Iraq inquiry judge examines 'a very murky crystal ball'

WHEN, if ever, is it justifiable for ministers and civil servants to lie "in the public interest"? That thorny question is at the heart of an inquiry, which resumes today, into UK sales

of arms to Iraq. Never before have the workings of Whitehall been subjected to such detailed scru-

The inquiry, headed by Lord Justice Scott, was launched last November by Mr John Major, the prime minister, after it was disclosed that the government had tried to withhold vital evidence from the trial last year of three executives of Matrix Churchill, a Midlands-based machine tools

Lord Justice Scott says that. when he started the inquiry, it was like "looking into a very murky and inaccurate crystal

One senior official said: "Scott does not seem to understand what I would call a principle of government... This is that you don't tell a lie, but

How much did the government know about arms sales? Jimmy Burns and Robert

Peston report

you don't have to open up com-pletely . . . There have been occasions when ministers have felt honestly that it is wrong to open up the 'dossier'."

Another civil servant, who has appeared as a witness before the inquiry, said of the cross-examination he had received: "It was a most uncomfortable experience, a clear clash of cultures ... the judge seems unable to under-stand the political, diplomatic and commercial realities existing in the 1980s."

Lord Justice Scott is making life equally uncomfortable for past and present ministers. He has asked Sir Patrick Mayhew, the former attorney-general and current Northern Ireland secretary, whether he was part of an alleged cover-up to pre-vent evidence coming to court about UK involvement in the building of an Iraqi "super-gun". Scott will soon also inter-rogate Lady Thatcher, the former prime minister, and Mr Major on what they knew of UK sales of arms to Iraq in the

In the trial of the Matrix Churchill executives, the defendants might have been convicted of illegally supplying arms to Iraq if the UK government had succeeded in witholding evidence. The prosecution abandoned the case after the judge rejected the government's request to withhold ment's request to withhold classified documents in the public interest.

The documents disclosed that the departments disclosed that the departments of trade and industry, defence and the Foreign Office had known about Matrix Churchill's business with Iraq in the mid 1980s. in apparent contravention of stated government policy that

the UK would not export equipment that "would significantly enhance" the conflict at that time between Iran and Iraq.

In the light of such events. the Scott inquiry is now focusing on such questions as: • Did the government deliberately lie to parliament by saying there was an embargo on the sale of arms to Iraq while

secretly encouraging such sales from the mid 1980s until shortly before the invasion of Kuwait in 1990? Who among ministers and Whitehall officials was responsible for the alleged deception: If the government did lie to parliament, was that justified? On the other hand, was the alleged misleading of parlia-

ment the consequence of a cuiture of dishonesty within the highest reaches of Whitehall? Not since 1983, when senior diplomat Lord Franks probed the UK's handling of the Falklands conflict with Argentina has the machinery of government and the process of formu-

lating defence policy been examined so publicly. Franks's report largely exonerated the government of any direct blame. Senior officials fear the outcome of the Scott inquiry could be more far-reaching. One senior civil servant commented: "There has been an attempt to pass it [the handling of Iraqi policy] off as a 'cock-up', but I'm dubious about this ... It does seem to me that we were keen to sell arms to Iraq and there was a certain amount of bending of the rules."

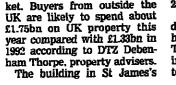
Lord Justice Scott has said he believes government is often surrounded by an unjustified veil of secrecy. "I think the government should be prepared to share with the public. on whose behalf it governs, its concerns and aims and the reasons why important decisions are taken."

But some fear that his findings will not be understood by the public. One official, a former permanent under-secretary of state at the Ministry of Defence, said: "An inquiry by a High Court judge is not the best way of doing this. He may bring out the facts, but my doubt is whether he really understands about the doubt. understands about the day-to-day business of government where things, if not quite murky, are not clear cut."

Observers such as Alex Danchev, professor of international relations at Keele University, who wrote an analysis of the Franks report, claim the cross-examination of witnesses in public is proving a healthy corrective of what he believes is the abuse of power. "Civil servants after Scott are going to find it much more difficult to behave simply like handmaidens of government."

maidens of government."
His view finds support from a senior Foreign Office official. who has appeared before the inquiry. He said: "I think what Scott is pointing out is a Whitehall culture which, because of its inherent secrecy. prone to make mistakes ... We have tended to confuse service to ministers with the national interest."

Whitehall could become more open and accountable after the inquiry. But whether there will be disclosures that could lead to the resignation of



Golden

Steering-Wheel

for 1992

Styling, value, and operating

comfort were some of the factors which

led to Mazda's award in Germany.

Great Austrian

for 1992

just under 7.5 per cent

The 70,000 sq ft of offices occupied by Grand Metropolitan, the food, drinks and retailing group - generate an income of £4.75m a year from one of the highest rents in London. Grand Metropolitan has a

half of 1993 compared with a 1992 total of £63m. Middle East investment is also continuing to grow, with a total of £152m by mid 1993 compared with a

overseas on UK property in the

'outdated' EC policy EC member countries to be

THE INSTITUTE of Directors

director-general, called for

THE MAZINE

Mr Morgan added: "The bigrest problem in Europe today these people back into work, an objective which will not be

set free from the shackles

of social policy, which makes

creators."



NRMA's Best Cars for 1992

Australia's National Roads and Motorists' Association winner for best medium-sized car.



Car Of The Year, Denmark, 1993

A powerful motor, comfort and design were among the factors determining this year's winner.



Car of The Year, Venezuela, 1993

The National Speed Commission of Venezuela chose the 626 for its styling, safety, and high-speed stability.





5-door Hatchback

mazda

STEPUPEDAME NEW DRIVING STANDA Here are just some of the accolates when it line of automobiles. Over the pa more than 30 prestigious aw In fact, if seems, places To find out why, simply wish yo understand the need for stell Comfort confide of quality. Together. - W



Wheels Magazine's Car Of The Year, 1992 An Australian car magazine bestowed this title upon both the

four- and six-cylinder

versions as well as the sedan

and hatchback styles.



Best Buys of 1992 The Australian Royal Automobile Club of Victoria magazine editors chose Mazda's 626 as the best value in the mid-size category.

The state of the s New home for MoD Bus route to personnel fortune

Businagedy

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Car Solver time.

> The Ministry of Defence has awarded a £100m contract to JOHN MOWLEM CONSTRUC-TION for the 'shell and core' construction work at the new Procurement Executive headquarters at Abbey Wood, north

The new headquarters will bring together staff currently housed in nine different London buildings as well as sites in Bath, Portsdown and Portland. Annual running cost savings of up to £40m are estimated along with manpower savings of a further £35m a

This contract will involve construction of the new headquarters buildings and is expected to provide a considerable boost for the construction industry and the local economy. Much of the workforce will be recruited from the Bristol area and a number of local sub-contractors will also bene-

Construction work will begin next month and is scheduled for completion in 1996. Interior fit-out work is not included and will be subject to further competitive tendering. The Procurement Executive will begin to occupy Abbey Wood from Autumn 1995 as the office accommodation becomes avail-

John Laing Construction is currently developing the infra-structure of the site and the whole scheme is being managed by Symonds Construction

Foundations

LA CEMENTATION PILING & FOUNDATIONS has won new contracts worth £6m. The largest is for piled foundations for a waterside cold store development at Tilbury Docks. More than 1,800 cast in situ piles will be constructed to depths of up to 21 metres with over one third being founded in the concrete inverts of the infilled dock and lock structures.

Consultancy

TURNER & TOWNSEND has been awarded the cost consultancy role for the £55m first phase of the new beadquarters building for Scottish Widows at Port Hamilton, Edinburgh.

Restoring Welsh landmark Bracknell

A team of divers working in some of the most feared tidal conditions in the world, at depths of up to 40 ft, are helping to repair the 80-year-old Mumbles lifeboat station on the Welsh coast.

The five divers are part of a team of concrete experts and technicians from TARMAC STRUCTURAL REPAIRS. restoring the time-ravaged structure supporting the lifeboat house, slipway and walk-

The £500,000 contract is the seventh to be awarded by the Royal National Lifeboat Institution to the company for structural repair and strengthening of some of Britain's most famous lifeboat stations.

The tidal range around the Mumbles headland approaches 10 metres and the tidal currents generated in the Bristol Channel frequently allows only brief spells for the divers to work below sea level on the base of the structure, which was completed in 1914.

Diving and repair crews operate from a barge, which provides a 14-metre long working platform with 18-metre long jack-up legs embedded into the sea bed. A mobile crane installed on

the barge lifts goods and equipment on to the working plat-The divers, working in relays

from powerful suction pumps

against the clock, use air lines in the sand of the sea bed. Specifically designed fabric jackets to remove sand from around are then placed around the the pile supports, which are exposed piles and filled using buried to a depth of six metres underwater concrete.

Automated warehouse in Barcelona

The lifeboat station at the Mumbles on the Welsh coast

McGregor Cory, the European logistics and distribution specialist, has awarded TILBURY DOUGLAS CONSTRUCTION an £11m contract to design and build an automated warehouse in Barcelona. The multi-client facility is believed to be the first of its type in Spain, combining a 9,300 sq metres highbay store with a 11,300 sq metres conventional low-bay

Tilbury Douglas designed the

TROLLOPE & COLLS, part of Trafalgar House Construction,

has been awarded two con-

tracts in central London worth

The largest is for two six-sto-

rey office buildings at 25 - 31 Knightsbridge for Knights-

bridge Commercial Develop-

racking and mechanical handling systems. The design, supply and installation of the computerised mechanical handling system are all part of the contract which is being carried out by Cleco as sub-contractor. Twenty loading docks are included in the design.

Goods in the main high-bay warehouse will be handled by automated computer controlled cranes linked to front loading bays. The adjoining low-bay distribution centre around the area will incorporate a con-

Designed by architects.

Hunter & Partners, one of the

buildings will be the new head-

quarters for the National

previously occupied the six-sto-

rev building on the site which

was constructed by Trollope &

The National Farmers Union

Farmers Union,

Colls in the 1960's.

trolled temperature area for storing food products. Office facilities, a fork lift truck maintenance area, and other ancillary buildings will also be provided.

The warehouse will be completed in September 1994. It will be the first building in a new business park, whose existence is partly attributable to the distribution centre.

Tilbury Douglas is working in joint venture with Spanish

In Oxford Street, Trollope &

Colls has won a £5m contract

to reclad and refurbish Wells

House at numbers 134/140 for

the Prudential Assurance Com-

pany. Precast concrete clad-

ding will be removed from two

of the 1950's building's facades

and replaced with lightweight

aluminium curtain wailing.

Developing offices in Knightsbridge

Asda Stores has appointed BOVIS NORTH to carry out a construction management project worth £8.2m in Burnley,

ing infrastructure.

shopping project

Bracknell Forest Borough Council has selected HIGGS & HILL as its new development partner for the £50m redevelopment of the Easthampstead retail site in the heart of Bracknell town centre. The proposed retail development will provide around 200,000 sq ft of additional shopping and 400 covered car parking spaces with direct access off the Ring. The development will comprise two anchor users, either department or variety stores, as well as 30 smaller shop units. The scheme will link the High Street and Broadway to complete the development of the town centre, giving great visual impact from the ring

The area is currently occupied by a magistrates' court, police station, post office, library and borough council

All will be relocated into new accommodation for which most sites have already been

Social housing

KIER NORTH EAST, part of the employee-owned Kier Group, has been awarded a £6.7m contract to design and build 173 dwellings at Stonegate 'A' Housing Development, Meanwood, Leeds on behalf of Leeds Federated Housing Association.

Work has started on the project, which comprises two, three, four and five-bedroom houses, one and two-bedroom flats, shared housing units and three and four-bedroom bungalows for wheelchair users.

External works include car parking areas, boundary walls, hard and soft landscaping, footpaths, fencing, external services and drainage with completion due in July 1995.

Management

Work involves a store with a restaurant, an independent pharmacy, a 650-space car park, petrol filling station and the re-design of the surround-

Sir James Glover, the former commander in chief United Kingdom Land Forces and a non-executive director of BP. has been appointed chairman designate of the as yet unnamed company which will be responsible for building and

operating the new Royal

Armouries in Leeds. Christopher O'Boyle (above) is appointed chief executive designate and moves from the Prudential where he was director of professional technical and property management services. They are actively seeking funding from the public and private sectors to enable building work to start soon. The museum to be built in Leeds will hold and display a large part of the UK's collection of arms and armour; its present repository, the Tower of London, has run out of

■ Peter Carter is to become the new deputy to Stephen Littlechild, the director general of Offer, the electricity regulator. Carter, 47, is a former diplomat who dealt inter alia with fisheries policy before moving to the Department of Energy. Earlier this year, he was appointed Offer's deputy director general for Scotland. He replaces Penny Boys who

is to become head of the DTI's personnel division.

Carr accelerates to find finance director for Amber Day

Amber Day, the discount adds: "It's most important that retailer which has been racked he's a retailer first and then by boardroom ructions for the past year, has appointed Keith Paskins, 48, as finance director. Paskins is well known to

Peter Carr, 52, an experienced retaller who took over as chairman of Amber Day in August. Paskins is a former finance director of Galerias Preciados. the Spanish stores group where Carr was chief executive from 1988-91. Before that Paskins worked on financial systems for the stores group Debenhams, where Carr was managing director.

Carr says the Glasgow-based chain of 52 What Everyone Wants stores would benefit from Paskins' expertise, but he's an accountant, it's rare to find an accountant with a merchant's attitude."

Paskins takes the role vacated by David Thompson, who become chief executive of the company last month after a boardroom tussle which saw the departure of Stacey Ellis as chairman only seven months after he joined the discount retailer in an attempt to rebuild its shattered credibility with the City.

Thompson had been acting chief executive since the sudden departure last year of Philip Green, Amber Day's controversial chairman and chief executive.

Non-executive directors

■ The Royal Mint is increasing its number of non-executive directors from two to three, all from the private sector. The two new members are Gisela Burg, managing director of Expotus, an exporter of UK audio industry products, and Sidney Taylor, TI's director of worldwide manufacturing systems and technology.

They join Stuart Cameron, an ex-chairman and chief executive of Gallagher, the tobacco company. His fellow non-executive director, Joe Burnett-Stuart, formerly with Robert

Fleming, has retired.
The Mint, which made an operating profit of £11.8m in 1992-93, became an executive agency in April 1990 and is now undergoing a Treasury review of its status. It says there are "no current plans" for its privatisation.

■ Independent Pension Consultants, the Glasgow-based company which acts as an independent trustee of employee pension schemes, has appointed Ian Bankier its non-executive chairman. Bankier is one of Scotland's best known corporate lawyers. He resigned as partner of the Glasgow solicitors McGrigor Donald in February to pursue his own interests as a consultant to pics. He is on the board of Murray Johnstone Develop-

ment, a venture capital company which is part of the Glasgow fund management group, and advises other companies.

Independent Pension Consultants was set up 20 months ago by Neill Fraser, formerly with Murray Johnstone. David Bowes-Lyon, a director of Hill Samuel Scotland who ran Union Discount's Edinburgh office until it was closed last year, becomes a non-executive

■ The Altrincham-hased engineering and aerospace group Brammer has appointed Robert Hough, 48, as a non-executive director, following the retirement at the June agm of Jim Barker.

Hough, like Barker, a lawyer with extensive corporate and commercial experience, is originally from the north-west, though he migrated to Bristol to pick up his law degree.

He is also chairman of the Manchester Ship Canal company, 82 per cent of which is owned by the nationwide property company Peel Holdings, of which Hough is deputy chairman. The Manchester Ship Canal company keeps him busy, it has recently got planning permission for a 1m sq ft shopping centre at Dumplington, on ship canal property.

■ Sir Peter Michael, former chairman of Cray Electronics, is appointed chairman of CLASSIC FM on the retirement of Henry Meakin.

The Architecture Unit at the Arts Council of Great Britain promotes public understanding of architecture and supports hich increase knowledge and underst of historical and contemporary architecture.

Architecture Grants 1993

Architecture Foundation £50,000 towards operating costs

STUDIES FOR ARCHITECTURE CENTRES, SPONSORED BY ENGLISH ESTATES North Kest, Medwey Towns \$10,000 Plymouth Architecteral Trest \$8,500 Contenbury Urban Studies Centra \$7,500 Liverpool City Council \$7,500 University of Nottingham \$7,500 Birmingham Design Initiative \$7,000

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EXHIBITIONS

ARCHITECTURE CENTRES

Benedict Zucchi £9,000 for an exhibition of Gioncurlo de Carlo, 1993 RIBA Royal Gold Medallist for architecture Architectural Association \$5,000 for an exhibition based on the late Reyner Banham's slide archive Acesa Harding £5,000 to develop on exhibition looking at post-war modern British architecture Peter Blandell Jones & A3 Times \$5,000 for a Hons Scharoun centenary exhibition Royal lastitute of British Architects (Hoesing Group) \$5,000 to develop an exhibition which examines the art of housing design Architecture Centre Cambridge \$4,000 for *Petits projets*, an exhibition on French architecture Architecture Foundation \$4,000 for an exhibition of young British architects Liverpool Design Initiative \$2,500 to develop on exhibition on the design of street furniture Documento-UK \$2,000 for a retrospective exhibition on the architects Alison & Peter Smithson Marianul Museums & Galleries on Merseyside £1,500 to develop on exhibition which looks at the influence of Charles Railly and the Liverpool University School of Architecture Control of the state of the sta

EDUCATION & THE NATIONAL CURRICULUM Building Experience Trust \$3,000 for schools workshops Hampshire Education Business Partnership £3,000 for primary education teaching material looking at architecture from Victorian times

Royal lastitute of British Architects (West Michands) \$3,000 for a project to examine architecture in key stages of the art curriculum Cathedrals Through Touch and Hearing \$2,500 for oudin guides for visually impaired persons Accudemia Haliana £1,500 towards architecture workshops which examine Reneissance design Parision Trust, Bextrill-on-Sea £1,500 for teaching movements interpreting the De La Warr Pavision

David Crowland \$5,000 towards a project which reveals buildings to the public and stimulates interest in architectural interpretation Ikon Gallery £3,000 towards projects fostering public interest in architecture in Birmingham Public Art Forum \$2,500 towards a national workshop on collaboration in design Women in Construction Allience £2,500 towards a symposium examining equality for women in the construction industry South West Arts Bound \$2,000 towards a guide to the architecture of the South West of England MAP (Movement, Architecture, Performance) \$1,325 to assist an international summer school Abbeburgh Gnerea \$1,000 towards a series of public lectures examining the practical realisation of building projects

Bristol Society of Architects £450 lowerds a series of architecture lectures at the Amelini Gallery For further information on these projects contact Rery Coonan Head of Architecture, Arts Council of Great Britain 14 Great Peter Street, London SW1 3NQ. Telephone 071 973 6469 fox 071 973 6590

THE ARTS COUNCIL OF GREAT BRITAIN





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Wedd, Building Societies Association, CIBC, Daiws Europe, Deutsche
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FIDELITY WORLD FUND Societe d'Investissement a Capital Variable Kansallis House Place de L'Etoile Luxembourg B3437

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY WORLD FUND, a societe d'investissement a capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, Kansallis House, Place de L'Etoile, Luxembourg, at 11:00 a.m. Tuesday, September 28, 1993, specifically, but without limitation, for the following purposes:

- 1. Presentation of the Report of the Board of Directors.
- 2. Presentation of the Report of the Auditor.
- 3. Approval of the balance sheet and income statement for the fiscal year ended May 31, 1993.
- 4. Discharge of the Board of Directors and the Auditor.
- 5. Election of six (6) Directors, specifically the re-election of Messrs. Edward C. Johnson 3d, Barry R.J. Bateman, Charles T.M. Collis, Charles A. Fraser, Jean Hamilius and H. F. van den Hoven, being all of the present Directors.
- 6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
- 7. Declaration of a cash dividend in respect of the fiscal year ended May 31, 1993, and authorization of the Board of Directors to declare further dividends in respect of fiscal year 1993 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.
- 8. Proposal, recommended by the Board of Directors, to amend Article 16 of the Fund's Articles of Incorporation in its entirety, principally in order to delete the specific limitations in the nature of investment safeguards and to delete the description of certain of the powers of the Board of Directors set forth therein and to substitute more general language in order to provide greater discretion to the Board of Directors in determining the Fund's investment safeguards and permissible investments, and to describe more generally the Board's authority to manage the Fund's business, subject to the requirements of Luxembourg law and regulation. Copies of Article 16 as proposed to be amended may be obtained from the Fund at its registered office in Luxembourg and are being mailed to all registered shareholders with this Notice of Meeting Approval of items 1 through 7 of the agenda will require the affirmative vote of a majority of the shares present or represented at the meeting with no minium number of shares present or represented in order for a quorum to be present.
- 9. Consideration of such other business as may properly come before the meeting.

Approval of items 1 through 7 of the agenda will require the affirmative vote of a majority of the shares present or represented at the meeting with no minimum number of shares present or represented in order for a quorum to be present.

Approval of item 8 of the Agenda will require the affirmative vote of two-thirds (2/3) of the shares present or represented at the Meeting at which a majority of the outstanding shares must be present or represented; if a quorum is not present, then at an adjourned session of the Meeting, approval of item 8 shall require the affirmative vote of two-thirds (2/3) of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present.

Subject to the limitation imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: August 31, 1993

BY ORDER OF THE BOARD OF DIRECTORS.

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THE WEEK AHEAD

exports (\$88bn), imports (\$48.6bn); initial claims week

ended September 11 (320,000);

state benefits week ended Sep-

tember 4; August industrial

production (up 0.2 per cent), capacity utilisation (81.5 per

cent); September Philadelphia

index; August monthly money

supply; money supply data for week ended September 6.

UK, August PSBR (£3.7bn),

unemployment (flat); July

average earnings (up 3.5 per

cent), unit wages (down 2.9 per

Canada, July merchandise

exports (up 0.1 per cent on month), imports (down 0.2 per

cent on month), trade balance

(\$1bn surplus); July building

permits (up 2.8 per cent on month), wage settlement increases (up 1.2 per cent).

Friday: Japan, July indus-

France, Q2 GDP down 0.2 per

During the week: Japan,

WPI (down 0.5 per cent on

month, down 4 per cent on

Germany, August WPI (down

Italy, July industrial produc-

Spain, August M4 (up 13.6

per cent on year); June indus-

trial production (down 4.5 per

Emma Tucker

0.1 per cent on month).

trial production, shipments.

cent on quarter.

tion, WPI, PPL

cent on year).

year).

cent).

ECONOMICS

UK braced for inflation indicators

· measure

. 92

Amitual % change

1990 . . 91

rates last Thursday.

In the US the markets will

spotlight August consumer

prices, retail sales and indus-

The most important eco-

nomic statistics and events of

the week follow. The figures in

brackets are from MMS Inter-

national, the financial informa-

prices index, input (up 0.2 per

cent on month, up 6.8 per cent

on year), output (flat on month, up 4.2 per cent on

year), excluding food drink and

tobacco (up 2.6 per cent on

prices index (up 0.1 per cent on

month, up 1.7 per cent on

Spain, August consumer

Canada, August consumer

Today: UK, August producer

Source: Datastream

trial production.

tion company.

year).

year).

10

UK economic figures covering inflation, unemployment and manufacturing output. With many economists pre-dicting that inflation has hit bottom, the retail prices index

on Wednesday will be of particular interest. A commonly-held view among London-based analysts is that the headline rate reached a trough in June, when the inflation rose just 1.2 per cent year-on-year. In July it notched up to 1.4 per cent

August is 1.5 per cent. The more important underlying rate, excluding mortgage interest payments and which the Treasury aims to hold within a target range of 1 per cent to 4 per cent, is forecast to remain unchanged at 2.9 per

and the median forecast for

Other inflationary indicators include the producer prices index today and average earnings figures on Thursday. which are published with unemployment figures on Thursday.

There are fewer figures of note in continental Europe although second quarter GDP figures for France, released on Friday, are expected to confirm that the French economy contracted, if marginally.

Germany sees little action this week following the Bundesbank's move to lower key

prices index (up 0.6 per cent on month, up 4.6 per cent on year); social pact talks con-

> Norway, general election: August trade balance excluding ships (NKr3.7bn surplus). Tomorrow: US, August retail des (flat), excluding cars (up 0.2 per cent), consumer prices index (up 0.1 per cent), excluding food and energy (up 0.1 per cent), Atlanta Fed index, real earnings; Q2 current account: car sales September 1-10, truck sales same period; Johnson Redbook week ended

> September 11. Japan, August trade balance (\$7bn surplus); July machine orders: August wholesale

UK, July industrial production (up 0.8 per cent on month), manufacturing output (up 0.5 per cent on month, up 2.6 per cent on year).

Wednesday: US, July business inventories. Japan, national holiday ~ markets closed.

UK, August retail prices index (up 0.2 per cent on month, up 1.5 per cent on year), excluding mortgage interest payments (up 2.9 per cent on year), retail sales (up 0.3 per cent on month, up 3.8 per cent on year).

Canada, August lead indicator (up 6.4 per cent on month). Thursday: US, July merchandise trade (\$10.6bn deficit),

III FRIDAY SEPTEMBER 17 American Int. 30.10 Anglo & Overseas Tst. 1.75p Bradford & Singley Bidg. Soc. Fit Sub. '05 C18,982.19 Sufferball Carrier Suiterstontein Gold Mitning R1.65 Comben 73/96 Un. Ln. 1992/97 21,6774 Creighton's Naturality 5.2p Cregnor's Realizary 3-2p
Duckley Jenkins Grp. 2-1p
Elandsrand Gold Mining R0.50
Grootvei Propriety Mines R0.30
Grosvenor Inns 2-25p
Harkey Rtg. Rate Nts. '96 Y90,722
Jasmins Tranche A Fitg. Rate 2003
Y1,583,838
M. & G. Bencause Ins. Tet. 0.85c

Squarvear recus Stationtain Gold Mining R0.30 Vaai Reets Expl.& Mining R6.80 idra R0.06 Istam Deep Levels R2.55

RESULTS DUE

CURRENCY effects should help Inchcape, the interna-tional services and marketing group, to report today a rise in half-year pre-tax profits from £117m to more than £140m. The recovery in UK car sales will be balanced by the downturn in the continental European

Continuing growth in Hong Kong will also mask more diffi-cult trading conditions in Japan, but the group will be quizzed closely over the future of China's experiment in rapid economic development.

market.

British Aerospace is expected to return to the black when it reports interim results on Wednesday. Analysts expect it to show a small pre-tax profit between £20m and £50m against an interim loss of £129m last time. The figures will confirm the company's gradual turnround, although core military profits are likely to show a decline. Losses in

to 4.5p. Monday also sees Dalgety announcing its full-year results. Something between £119m and £123m is expected, though the pre-tax figure will

mask a motley collection of the civil aircraft side of the divisional results. Agribusiness business will be covered by the and ingredients should be hefty provisions made last good, though the consumer goods, snacks and petcare Interim pre-tax profits at sides will probably have per-formed less well in tough and Kingfisher, the retail group which includes the Woolworth, ever more competitive trading Superdrug, Comet and B&Q environments. The final divichains in the UK, and now dend is forecast at between Darty, France's largest electri-cal retailer, are expected to rise

12.3p and 13.65p for a total between 20.2p and 21.55p, com-pared with 19.5p last time. from £64.9m to between £72m and £85m when the figures are On Thursday, United Bisannounced on Tuesday. The cuits is expected to report only spread is largely accounted for a modest first-half recovery by different estimates of the after the profits collapse contribution from Darty. Anainflicted by the US cookie wars lysts are hoping for good news from the French business, and a year ago. Forecasts range from £70m to £78m, compared about the performance of with £70m last time. Any improvement by Keebler, the Depot, the new DIY warehouse chain. The interim dividend is US snacks and biscuits divi-sion, is expected to be offset by expected to be lifted from 4.2p margin pressures on McVitie's in the UK and a flat performance by Smiths, the Austra-

last year.

Also on Thursday, Laporte, the speciality chemicals group which in January snatched Evode, the chemicals and plastics group from the jaws of Wassall, is expected to report interim pre-tax profits of between £46m and £49m.

Ú.

Last time it made £11.5:n. The City will be looking for signs that the group has put behind it a long period of disappointing earnings growth. There could also be a rise in the interim dividend from ip to

On Wednesday Taylor Woodrow is expected to swing back into the black with interim pre-tax profits of around £10.5m compared with a £16a: loss last year. Lost year - loss came after a film provision to cover falling housing and commercial property prices and prompted the group to cut its interim dividend to 0.5p - 1 level which is expected to be maintained.

DIVIDEND & INTEREST PAYMENTS

Bark of Ireland Undated Fitg. Primary Cap. \$94.65 Birkby 2.53a Cop. \$94.85 Birtoy 2.53p Butmer (H.P.) 6.4p Chase Menhattan Fitg. Sub. '09 \$137.08 Gerozentrale Bank der Ost. Spark. 124% Sub. Bds. '93 \$122.50 GMAC Australia (Finance) 151/6 '93 GMAC Australia (Finance) 15%% '93 A\$151.25 Holders Technology 2p Honeywell \$0.2225 Hongkong & Shanghai Bank, Prim. Cap. Undated Rig. \$85.28 Hydro-Quebec 12%% Ln. '15 28.375 KG Intl. Trade & Fn. 7% '85 Y700,000 Kubota Fitg. Rate Nts. '97 Y94,000 MEL Finance (Cur.) 8%% '06 \$875,000 MSL Finance (Cur.) 8%% '06 \$875,000 MS International 1.50 MS International 1.5p Regby Gtd. Fitg. Rate Nts. '97 \$14,113,06 Reuters 6.2p Flagby Gtd. Fitg. Rate Nts. '97 \$14,113,08 Reuters 6.2p Suppron Srew. Fitg. Rate '97 Y884,722 Scarthonic 2.331p Startley Leisure Org. 2.8p State Bank of N.S.W. 141/46 '94 A\$142,50 Temple Court Mortgages (No.2) Class A2 Mtg. Fitg. Rate Nts. 2031 £167,08 Time Warner \$0.08 Time Harner \$0.08

Brummer Inv. Tst. 2.4p Cartion Comms. A.D.R. 90.2849 Century Leasing (UK) 8.65% Nts. '95

Kinin Browery Cusensland Tenneco \$0.40 Young and Co's Brewery 9%% Deb. "18 £3.61781

M WEDNESDAY all Wicznecsony Septitembers 15 Atlantic Richiled \$1,375 Bankamerica \$0.35 Bear Steams Fig. Rate Nts. '94 \$91,04 Bradford & Bingley Bidg. Soc. Fitg.'95 €152.81 হাত্রহা Bullough 1,75p Christiania Bk. Fitg. Rate Sub. 194

Edinburgh Inv. 3.65% Cm. Pt. 1.825p Gastmore American Secs. 113/% Db.14 Gentra Fig. Sub. Cap. Dbs. 2085 £180,17 Guaranteed Export Fin. 10%/% Gtd. '01 £1,062.50 Marubani U.K. 9%% Gtd. 93 \$982.50 Midland Inti. Fin. Gtd. Fitg. Rate '99 \$255.56 Morrison (Wm.) 51/4% Rd. Cv. Pf. 2.6250

Newcastle Bldg. Soc. 12%% PIBS Newcastle Blog. Soc. 12%% PIBS 583,126 Pentrzoli \$0,75 Province of Quebec 12%% '20 25,125 Royal Bank of Careada Fitg. Rete Dbs. 2065 591,04

Sweden (Ringdom of) 9%% 2014 \$487.50 Thomson Corp. \$0.113 Those \$0.17 TRW \$0.47 United Kingdom 6% Funding Loan 1993 Wells Fargo Fitg. Rate Sub. \$134.17 Yeomen Inv. Tst. inc. Strs. 5.50

Agricultural Mort. 7%% Db. 1991/93 £3,875 Do. 1014% Db. 1992/95 £2,6398 C.S.C. investment Tst. 1.5p Do. Pleg. Rate Sub. 2001 \$169.31 CSX \$0.38 Eve 7.3p Kershaw (A.) 90 Do. 121/1/6 8 Non-Cm. Pt. 1.96875p Leeds Permanent Bidg. Soc. Fitg. Paste '86 £152.81 Louisiana Land & Expl. \$0.25 Pelican 1.1p Pfizer \$0.42 Rank Org. 31p Sentender Fine

III THURSDAY

Taunton Cider 3.6p United Kingdom 2% LL. Treesury 98

71,83,839
M & G Recovery Inv. Tst. 0.85p
Do. Gesred Units 0.85p
Do. Pockage Units 0.85p
St. Heiera. Gold Affines P0.85
St. Mourden Properties 0.3p
Southveal R2.05

E SUNDAY SEPTEMBER 19 Rensomes 5%% Cm. Pf. 1,925p United Kingdom 11%% Trees. 2001/04 95,75 **UK COMPANIES** Foreign & Colonial High Potypipe Scholes Grp. Interims: Bouthorpe

Dento Init. EBC Grp. EMESS

Jeyes Grp. Kingfisher LASMO

Mogellan Inde.
Mogellan Inde.
National Express
Custro Grp.
Russell (Vietnander)
Shed Burril Jones Grp.
Tester Malares

Smel Barili Jones G Taylor Nelson Taylor Woodrow Torday & Carlise Trans World Comm. United Priesdly WSp Hidgs. Watmoughs (Hidgs.)

COMPANY MEETINGS

WEDNESDAY SEPTEMBER 15

Reigats, 12:00 Govett American Smaller Co's Tst., Shaddeton House, 4, Battle Bidge Lane, S.E., 2:30

Tiphook, Royal Automobile Club, 89, Pali Mail, S.W., 11.00

Tomkins, Four Seasons Hotel, Hamilton Place, Park Lane, W., 11.30 Tops Estates, 77, South Audiey Street,

W., 11.00 Unit Grp., Back Street, Golborne, War-rington, 12.00

Imgon, 1200
Wyko Gep., Binningham Botanical Gardens, Westhoume Road, Edghaston, Birningham, 1200
BOAFD MEETINGS:
Finals:
Aboutement

FBD

COMPANY MEETINGS: British Bio-Technology locs Hell. 30, T 10.30 1039
Restaura, Regent Hour Liverpool, 12.00
Stonehill Hidgs., Gross Park Lane, 10.00
BOARD MEETINGS:

Palgety
FE Grp.
Fletzing Emerging Market Inv.
Fosters Brewing Grp.
Kleizwort Development Fd. UK Land

Interins:
Avogracye Foods
Billers (J.)
British Polythene
Candover Invs.
Devhirst Grp.
ESS Grp. Devision Grp.
ES Grp.
ES Green
Estates & General
Forth Ports
Heywood Williams
Inchcape London Fortalling

Marchants Tst. Nestor-BNA I TOMORROW COMPANY MEETINGS: Althen Hume, Armoury House, Honous-able Artillery Company, City Road, E.C.,

Bogod Grp., 105 Street, E.C., 1200 109-113, Charterhouse Steat, Ed., 1200 Etonitrook Properties, Churchills, Mount Pleasant, W.C., 1200 Glibbon Lyons, 22, Coleman Fields, N., 12.00 12.00
Katamazoo, Mili Lune, Northfield, Bir-ningham, 11.30
Matthew Clark, Clock House, London Road, Guildford, 3.00
Porter Chadburn, Greet Eastern Hotel, Liverpool Street, E.C., 11.15
BOARD MEETINGS: Finels:

Sueter Prefera Gent (SJRJ) Logica Verity Grp. Interims:

han snacks business acquired

APV Shebird Toys Propr Calor Grp.
Dairy Farm Int. Hidgs.
Dartmoor Inv. Tst.
East German Inv. Tst.
English China Clays
Lambert Howerth Grp.

ii Thursday september 16 COMPANY MEETINGS: British Bloodstock Agency, Queersbury House, 129, High Street, Newmarket, 12.00 in Shope, 55, Colmore Row, Ekrmingham, 12.00

12.00 London Int. Grp., Grosvenor House Hotel, Park Lane, W., 11.30 METIE Grp., Stable Block, Barley Wood, Williams, Avon, 12.00 Nobo Grp., Hammonds Drive, Eastbours, 10.00 Milestone, 20.00 London June, 10.00 Milestone, 20.00 London June, 20 et Grp., 32-36, Tellard Way, W., 10.00 10.00
YRM, 24, Briton Street, E.C., 12.00
BCARD MEETINGS:
Finals:
Dowding & Mille
Pantheon Intl.
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Associated British F Bentalls British Mohar Hidge British Mohar Hidge British Grap Devis Service ERA Gra Edmand Hidge. Folices Gra, Int. Foud Machibary

Kungapan Grp. Kwik-Fit Hidgs. Laporte Legal & General Grp. Manderin Oriental Murray Europea New City & Cor Parambe RJB Mining RMC Grp.

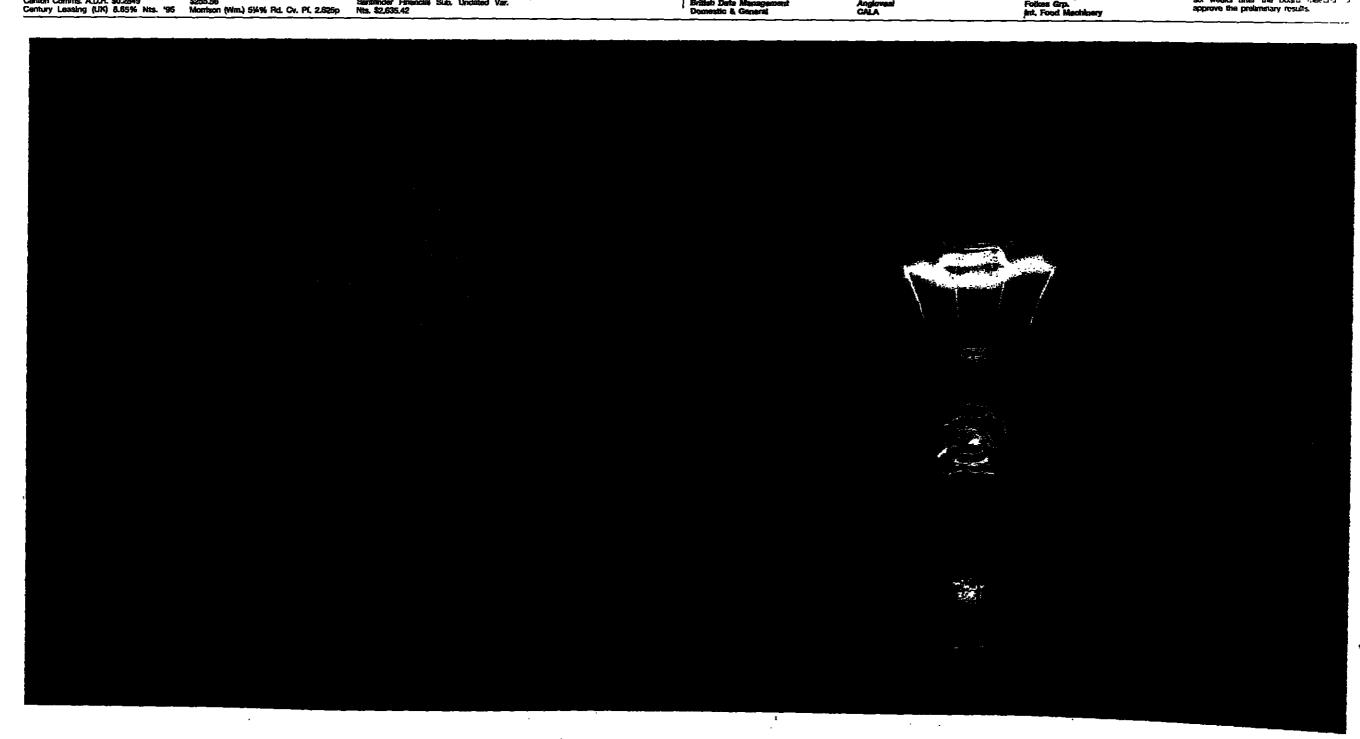
E FREDAY SEPTEMBER 17 COMPANY MEETINGS: English & Cledonian Inv., Charlet Charlet House, 125, West Fiegert Street Land

gow, 11.00 Menvier-Sw Oxon, 3.00 w-Swain, Southam Pena, 🖹 🗥 🐬 mens Half, 18 21 11 to 61 Misys, Waterme Hal, E.C., 12.00 PSIT, Butchers Hall, 97. Gardens in Close, E.C., 12.00
Radiant Metal Finishing, 60. Faur Road, Bow, E., 10.30 Honor, 50W, E., 10.30 Ransom (Who.), 104. Bancrott, 2017 Horts., 3.00 Tinstey (Bizza), Similingham Chamber of Commerce & Industry, 75. Hortzers Road, Birmingham, 11.30

BOARD MEETINGS: Weigh Industrial Inv. 7st. Homby Grp. Later Scan Magnolia Grp. Martin Currie Pacific Nth. Attantic Sma

Proudfoot

Company meetings are annual corner meetings unless otherwise stated Please note: Reports and account to not normally available until approve to a six weeks after the board meeting to



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CONFERENCES & EXHIBITIONS

and of Couldien SEPTEMBER 14 The Future of European Securities Trading Major conference to examine the issues Major conference to examine the issues aming from the lategration of European Securities Markets. Speakets include: Chairman of the London, Paris, Amsterdam, Frankfurt and Luxembourg Stock Exchanges; and scalo representatives form Mercuty Asset Management and Lombard Odier.
Contact: Alisor Elgar, Dow Jones Telerate Tel: 071 832 9532 Per: 071 353 2791 LONDON

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SEPTEMBER 17 Marketing & Sponsoring Minority Sports A one day practical briefing on what to look for, what price to pay and how to package and build up the venture.

cus: rights ownership, sports and media, interview techniques and the ncidence of satellike/cable TV. Enquiries: Sports Solution PO Box 72, Erchineham TN19 7SS Fax: (London) 071 490 8788

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SEPTEMBER 20 Pay and Performance 1993/94 First of CBI/Ernst & Young seminars (12 presentations throughout UK to follow)
presenting details of latest labour market costs and development supported by case

Contact: Karen Acton Tel: 071 379 7400 Fax: 071 497 3646

SEPTEMBER 21 Developing a Strategic Approach

to Document Management. A vital briefing which will explore the key issues in deciding on and implementing corporate document management strates user case studies and a state of the ar Contact: Peter Barnes,

LONDON

SEPTEMBER 21/22 introduction to Risk Training course covering derivative arkets, Currency options, FRAs,

Tel: 081 871 2456

Futures, interest rate swaps and related dealers, marketing executives, financial controllers, systems and support personnel £440 + VAT. Lywood David laternational Ltd. Tel: 0959 565820 Fax: 0959 565821

SEPTEMBER 22 Overseas Property Seminar Ernst & Young's afternoon seminar on the

tax considerations of owning and/or parchasing oversors property. At Ernst & Young's office in London EC4. Contact: See Griffiths ERNST & YOUNG Tel: 071 931 2618

LONDON

SEPTEMBER 22 **Profit Related Pay**

A practical guide to the successful design and application of PRP Schones. This conference will examine the different ways in which PRP can be used, will take ant the Revenue's 1992 Statement of Practice and examine the gractical problems already experienced by employers in implementing PRP schemes. CONTACT: Vicki Goffin, IBC Legal TEL: 071 637 4383 FAX: 071-631 3214 LONDON

SEPTEMBER 23-24 Understanding and implementing Electronic Mail and EDI

This seminar will provide delegates with a clear appreciation of the products available, a business rotionale for their implementation and guidelines for their utegration into the current business ces of your organisation. Tel: 081 871 2456

LONDON

SEPTEMBER 23-26 The Guardian Education & Jobs Fair

The UK's most definitive careers and education show including a comprehensive seminars programme, Over 140 universities and higher education colleges will be exhibiting and promoting a huge range of courses at all

Enquiries Fran Foster Tel: 021 780 4141

Tel: 081 947 869

Fax: 081 947 8478

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One day interactive workshops: exploring the concept of "integrated Customer Care" and the challenges it presents for Marketing and Information Technology Cost: £250.00 + VAT per delegate Enquiries: contact: Geraldine Winsto Avanti Consultancy Services Ltd

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SEPTEMBER 27 Financial Reporting in the UK The third FT meeting on the ASB's proposals for changing accounting mandards in the UK. The conference will review the changes and their impact on reported company profits and balance sheets.

Tel: 071 814 9770 Fax: 071 873 3975/3969

LONDON

SEPTEMBER 27 Working for your Health CBI/BUPA Conference considers the benefits and challenges for companies in taking steps to improve employees' health, Rt Hon Virginia Bottomley will outline the Governments approach to health in the workplace. Contact: Nicky Martin CBi Confen Tel: 071 379 7400

LONDON

SEPTEMBER 27-30 **FIRE '93**

Fax: 071 497 3646

Fax: (0737) 761685

the whole fire protection profession. The Scottish Exhibition & Confere Centre, Glasgow. For Free exhibition admission ntact Jane Malcolm-Coc, FMJ International Publications Ltd. Tel: (0737) 768611

GLASGOW

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Governance goes global

Martin Dickson reports on the spread of shareholder activism

n the annals of business his-tory, 1993 may go down as the year that shareholder activism went global.

Over the past few months, at annual meetings around the globe, boards of directors have found themselves facing shareholders who take an active interest in the performance and management of the busi-ness - and are willing to cast votes against executive resolutions with

which they disagree.
This so-called "corporate governance" movement began in the US about a decade ago and has also become well established in the UK. But it has only begun to put down strong roots in continental Europe and Japan in the past couple of

A significant landmark came last December at the annual meeting of the German energy conglomerate RWE, when a German shareholder association's resolution for a oneshare, one-vote ballot system was strongly supported by the California Public Employees Retirement System (Calpers), one of the most forceful leaders of the US corporate governance movement

A new report from the Washington-based institutional Shareholder Services, an independent group which advises large investors on corporate governance issues, says the RWE case is a prime example of an important emerging trend in shareholder voting patterns.

Indigenous shareholder groups are growing up in many countries ranging from relatively new ones in Australia and Japan to more established European groups - and these



son's egm in London last June: a victory for sh

are being supported in "proxy" (shareholder voting) matters by increasingly active (and largely USbased) global institutions.

"These groups are beginning to find common ground on a wide range of corporate governance issues, and their efforts have brought these issues to the top of many an agenda," says ISS.

The report is an example of the increasing sophistication of international shareholder voting. It is the first of a regular quarterly series in Other examples of international action during the period include: action during the person fund for local employees of Caterpillar, the US heavy equipment company about dividend policies at the shareholder meeting of Nestle, the Swiss foods group; and the defeat of a proposal giving the board blanket authorisation to issue capital at the Dutch chemicals group Akzo. The survey notes that a signifi-

cant factor in the rise of the global movement has been the greater effi-ciency of global custodian banks, whose local affiliates are the holders of records for clients' shares. They have been putting more effort into obtaining proxy voting materials and English-language meeting agendas, and then taking responsibility for executing votes according to investors' wishes.

However, the report also points to a problem facing investors in Japan, where 90 per cent of listed companies hold their annual meetings on the same day in late

This year an unprecedented number of foreign institutions tried to cast votes on this day, yet many of the negative votes cast were never tallied at the meetings. Institutions whose votes were "lost" include Calpers, which is looking

ISS says this strengthens the view of many foreign institutions that their votes are not being handled properly in Japan. "This is most likely true," it adds, "but as much for reasons of unfamiliarity on the part of Japanese banks as outright

but Cadbury leaves a bitter taste

Thile the corporate gover-nance handwagon is gaining momentum worldwide, signs of resistance are emerging in Britain.

The problem is not apparent from the numbers. A survey updated last week by accountants Coopers & Lybrand showed that of the 87 FT-SE 100 companies producing annual reports for financial years between December 1992 and April 1993, a record 90 per cent now

More than 72 per cent also provide some sort of statement of compliance with the code of conduct launched last December by the Cadbury committee on the financial aspects of corporate governance. This is during the period before a statement of compliance became mandatory for quoted companies for year-ends after last June.

But a number of the reports express misgivings. Commercial Union warns that implementing some aspects of Cadbury's recom mendations "may lead to excessively elaborate procedures and disappointed expectations".

Most of the advice has been long on accountability and short on encouraging efficiency and enterprise," writes Lord Hanson dismissively in his chairman's statement. BTR reports: "The introduction of a code, however well-intentioned, cannot ensure integrity or compe-

There are greater concerns among smaller quoted companies, many of which complain the code is too costly or irrelevant for their

which ISS will review proxy voting

trends around the globe, country by

June quarter - the peak season for annual meetings around the globe -

and says the most spectacular inter-

national corporate governance

event was probably the successful

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nominate directors and amend cor-

This report covers the April to

"The majority of companies want to be seen to be endorsing Cadbury whole-heartedly," says David Pinum, director of Coopers' corporate governance support unit. But he adds that many have had difficulties interpreting the code's guidance on how to define "indepen-

dent" non-executives, for instance. Some are also concerned about elements of the code, such as the danger that the provision for nonexecutives to take independent professional advice may represent "a blank cheque".

Most important, under pressure from industry, guidelines have been delayed on reporting two of the most vital elements of the code the statement on internal controls and on whether the company is a "going concern". There have been more than 17 drafts of the first of these and they are unlikely to be issued until early next year.

The London Stock Exchange which can threaten to de-list companies failing to provide a statement of compliance with the code has reassured company directors that they will not have to comply with these aspects until the guide-

Andrew Jack

TIPS FROM THE TOP

When commitment heads the agenda

In a new series, Sir Richard Greenbury of Marks and Spencer offers advice on conducting a board meeting

¬ he most important factor governing a successful board meeting is the quality of the board itself. If the members of the board are all people with company – and a real knowledge and experience of its operations then constructive discussion will be possible and sound lecisions can be reached.

The halance of the board is also crucial and requires the right number of "heavyweight" non-executive directors to bring experienced judgment and knowledge not available within the company. They must have a range of skills complementary to the expertise of those who have made their careers within the

Board meetings must be well-organised, held at regular points in the calendar, and the dates agreed formally at least six months ahead so that no one nisses a meeting other than for exceptional reasons. Board meetings can take a long time. so air-conditioned boardrooms, comfortable seating arrangements and modern presentation systems

are also important. There should be a clear agenda determined by the chairman; all relevant papers should be circulated in good time so that everyone comes to the meeting fully prepared. Indeed members of the board submitting proposals for discussion as formal papers should sound out their colleagues privately beforehand, thoroughly explaining their ideas.

Board meetings must not be olemn affairs, although they should always be businesslike. There is a place for humour in the boardroom which helps one and all to keep a sense of proportion. Everyone should respect the authority of the chairman, but there is no need for every remark to be addressed "through the chair" which tends to stifle discussion.

The most fundamental requirement of a good board



In arriving at clear, agreed policy decisions the discussion must be completely free; indeed the more controversial the better, provided it is within the bounds of courtesy

meeting is that everyone be encouraged to participate and allowed to express his or her views frankly and openly. In arriving at clear, agreed policy decisions the discussion must be completely free; indeed the more controversial the better, provided it is within the bounds of

If debate is lengthy the chairman should sum up the main arguments before requesting a decision. Should a vote be necessary, which hopefully is a last resort, the chairman should be the last one to declare his

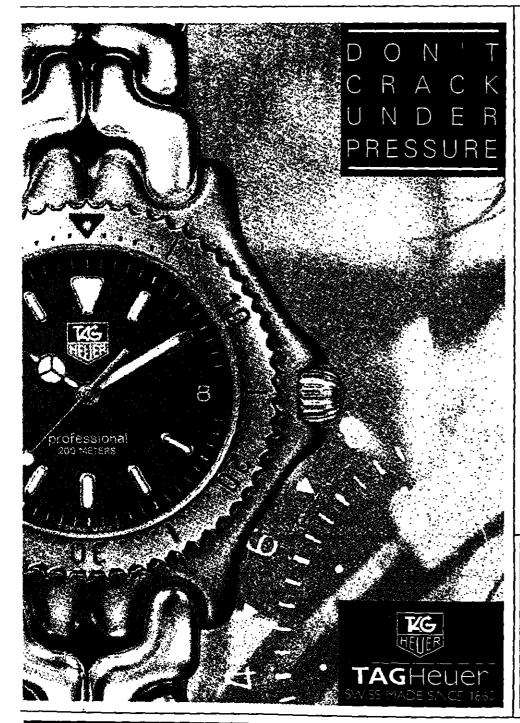
Once a formal decision is reached, directors are bound by law to abide by it. But it is equally important that they also give full and whole hearted support. Minority views must be forgotten and for this reason particularly every member of the board needs to voice his or her opinion during the meeting, particularly if it is

Board meetings should be confined as far as possible to taking strategic and policy decisions. Short separate weekly meetings of executive directors can deal with all sorts of matters which otherwise would tend to clog up the board meetings. These would include the current progress of the business, any topical issues and the day-to-day running of the company.

Much can be done between board meetings by sub-committees of board members, supplemented by the relevant experts (for example, for capital expenditure. information technology and personnel). These sub-committees should be given the authority to act within strict terms of reference, reporting the action they have taken or requesting approval for significant decisions.

There is no absolute magic formula. Every company has its own culture and metabolism. and different types of business require separate types of management style and approach from the board. Nevertheless all board meetings have the same objectives and responsibilities towards shareholders, staff and customers, and therefore must be conducted with total integrity as well as

Next Monday: Sipko Huismans of Courtaulds on how to make an after dinner speech.



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TENDER INVITATION

Assigned by the State Property Agency (SPA)

CMS Management Consultants Ltd

Announces a one-round open tender for the property management of the complete block of the state-owned shares of

CSM Metal Works Ltd
Csepel Pipe Factory Ltd
Csepel Forgery
Csepel Computer Technology and Undertaking Development Ltd.
Csepel Forge Works
CSM Training Company

located at the Csepel industrial site.

SPA will contribute the property to be managed into a company established for this purpose and seeks, by this tender invitation, an experienced entrepreneur with the necessary capital power who can provide the cash portion needed for the establishment of the Company.

Cash needed for being awarded with the property management is at least 2,000 million Hungarian Forints.

The objective of this tender invitation is to stop the further decline of the firms to be managed to stabilize their position, to impede the deterioration of the assets, to start a diversification as well as to keep up long-lasting, viable industrial culture; a further goal is to establish a modern, industrial innovation park without burdening the environment, making use of the existing facilities, in co-operation with the central and local governments.

The State Property Agency takes the obligation to let utilize the privatization income of the companies to be managed to cover the restructuring expenses of themselves.

In the case of profitable performance of the companies, the property manager will obtain annually 5% of the SPA stock block to compensate its management efforts.

The subject of the tender

	Own	Registered	Share
	capital	capital	of
	HUF M	HUF M	%
CSM Metal Works Ltd Csepel Pipe Factory Ltd Csepel Computer Technology	4,609	2,200	100.0
	4,400	1,600	96.6
Csepel Computer Technology and Undertaking Development Ltd Csepel Forge Factory CSM Training Company	93 183 46	60 400 14	- 100.0 100.0 100.0
Total	9, 326	4, 276	

The winner of the tender will have an indirect disposal right to a 69.13% stock block of the HUF 1, 594 million value Csepel Power Plant Ltd, as well as 65.8% of the shares of the HUF 39 million value CSM Industrial Association.

The sales revenue of the above firms in 1992 was about HUF 12.139 million. The total employment was in 1992 approx 5,100

Conditions of tender submission

The tendering procedure will be performed on the basis of the Tender Rules of the SPA. Details of the Tender Invitation and Information Memorandum of the listed companies can be obtained from CMS Management Consultants Ltd which is 1159293, (361) 135-5573

Conditions

Certificate about the availability of the cash needed.
Accurate meeting all rules of tender submission.
Purchasing of the tender document (price HUF 50,000) and signing a secrecy statement.
Certificate on the transfer of HUF 10 million or USD 100,000 as retention money in Hungarian Forints to the SPA No. 232-90107-8024, or in foreign currency to the account of the SPA No. 232-90107-8031 in the National Bank of Undertaking a binding period of at least 90 days.

Submission of the tender

Location: State Property Agency, Registration Office (Pozsonyi ut, 56: Budapest H-1133).
 Form: In writing, in Hungarian language, in 5 copies marking one of them as original "credeti", in sealed envelope without the letterhead of the tenderer labelled "Csepel Vagyonkezeles". Deadline: October 28, 1993, 12.00 o'clock, noon.
 The opening of the tenders will be performed in a private sitting, in the presence of a notary, on October 20, 1993, 1.00

o'clock pm.

For the evaluation of the tenders, the SPA will establish a special committee.

SPA has the right to request oral or written supplements after opening the tenders.

SPA reserves the right to declare the tendering procedure unsuccessful.

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Architecture/Colin Amery

Council misses the point

sense a new harmony in the air. Peace accords between formerly intransigent enemies in the Middle East bring an important sense of hope into the world. Will this optimism bring about a sense of rejuvenation instead of conflict in the world at large? Governments are speaking much more of collaboration between sectors of society rather than confrontation.

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Only last week the British government talked of restructuring the urban programme with one co-ordinator, in the shape of Mr John Wakeham, to unite and rationalise all the urban inner city initiatives which have recently flowered in a glorious garden of incoherence. The reconstruction of the cities of Britain needs not just a solid alliance between the public and the private sectors but also a sense of unified direction that is clearly missing at the moment.

It is hard to get the measure of the assured Mr Selwyn Gum-mer at the Department of the Environment - I detect that he has a high level of concern for his surroundings, not least because he lives in a house designed by S. S. Teulon, one of the most sophisticated and difficult Victorian architects. I wonder whether he will be able to withstand the biased blandishments of the architectural establishment or will he listen to the architects' customers

: 4

The need in Britain now is not for another development boom that will again take scant regard of the needs of the community, but for a measured and harmonious approach to planning and development in response to some long-term goals.

In the interests of bridge building and harmony and the encouragement of the architec-

he business of archiving

opera has hardly begun in earnest. At a time when pro-

ductions are expected to be

un-to-the-minute in novelty and rele-

vance, it is unfashionable to point

out that there is also a case for pres-

erving those thought to have historic

value – the Royal Opera's Tosca'and

Perhaps a start is being made. To open the new season, the Royal Opera is bringing back its old produc-

tion of Madama Butterfly. No reason

has been given. It may be that its

intrinsic quality makes it a special

case. More likely, its replacement was deemed unworthy of further revival. Either way Sophie Fedorov-

itch's sets from 1950 had fortunately

been kept in a warehouse and now

look fresh and nicely stylised.

Don Carlos come to mind.

tural debate it is worth exam-ining one of the government's more dubious ways of encouraging good architecture I was fascinated to read that, through the Arts Council's £200,000 grant programme,

More than a quarter of this money this year has been awarded to one London body, The Architecture Foundation, which is really a centre for fairly arcane exhibitions. A great many of the smaller grants go to the predictable crop of old fashioned Modernist promoters.

An example of the wisdom of the Arts Council is the decision to give a modest £1,500 to workshops on the Italian Renaissance and £5,000 for an exhibition about post-war British architecture.

There is practically nothing for architectural history of any serious kind, nothing to help the development industry encourage better design in private housing, but there is the inevitably politically correct donation to the Women in Construction Alliance. There is an obsessive belief

in the minds of art bureaucrats that if there is a hint of public interest in a subject then you must set up a "centre" for it. English Estates has been prevailed upon to give £30,000 towards studies for the establishment of nine architecture centres throughout England.

It is staggering that no grants are given to television, radio, video or other contemporary media that could spread the word about architecture without the need for offices, personnel, endless committees and the inbreeding of art bureaucrats that architecture "centres" will inevitably

The pointlessness of so much that this architecture unit has so far achieved seems to make it an ideal candidate for Mr Portillo's public spending cutting knife. It will be no loss,

"the majority of people in Britain know next to nothing about architecture" and only 13 per cent of the 1,000 people questioned by Gallup for the Riba Journal, could name three architects. Sir Christopher Wren was recognised as an architect by 32 per cent of the respondents. This poll asked loaded ques-

tions to encourage the continuing protection of the architect's title. How would you answer the question, "Do you think that anyone should be able to call themselves an architect, regardless of qualification?" Of course you would answer "No". But the deregistration of architects currently under consideration does not suggest that anyone can practice "regardless of qualification". If you ask the right questions you get the answers you want.

i am looking forward to the exhibition of the work of that neglected genius of British architecture - Beresford Pite (1861-1934) which opens on 16 September at the Riba Heinz Gallery, 21 Portman Square, London W1, until 23 October.

He was a bridge builder in the sense that his brilliant and more or less unknown buildings attempted to fuse the virtues of Classical and Gothic design in the modern city. He also had a vision of the city and of the need for wholeness and harmony in architecture. His ideas make a great deal of sense today at a time when the architectural establishment seems to find it impossible to believe (in spite of Gallup polls) that the public wants inspiration and harmony - not endless repetitions of fashion able and irrelevant nostrums.



Pite's drawing of St Alban's church, Holborn, is at the Riba Heinz Gallery

Opera/Richard Fairman

Madama Butterfly

After a production which had Butterfly living in a squalid, modern tenement block, they make one realise how important the right time and place are in this opera. The social background of turn-of-the-century Japan is essential if Butterfly is to be an outcast, left to live and die alone. The very privacy of her feelings is what the character is about and it is an irony that Puccini's music should come from the most outgoing, emotive operatic style of all: therein lies the opera's great emotional tension.

should feel like that. This one, though better technically than the Royal Opera's previous revivals, was unmoving. After some of the Puccini conducting heard at Covent Garden of late, Carlo Rizzi's generally idiomatic feel for the score was a step in the right direction. He likes a firm and concentrated Puccini sound and the orchestra played well for him. Diana Soviero is an American

(also a Royal Opera Butterfly) today.

words tell. But I was always aware of a singer and actress at work. Her predecessor here, Yoko Watanabe, was natural and infinitely more soprano with an Italian-sounding name and voice, like Anna Moffo before her or Catherine Malfitano

Arthur Davies was again Pinkerton, singing a little more freely than before, though he continues to look

uneasy in the role. Alan Opie joined

The number of times she took

breaths to prepare for a top note sug-

gests some degree of strain in tack-ling the role; otherwise she has suffi-

cient power for it, a cutting edge to

the tone, the ability to make the

him as a mellow, thoughtful Sharpless, both of them sounding over-parted in the first act (their roles were taken by Zenatello and De Luca at the premiere, rather more forceful Italianate voices). Anne-Marie Owens's Suzuki alone is all heart, losing none of her warmth in the transfer from English National

To come out of Madama Butterfly and not even to have thought of shedding a tear is a bad sign. The staging by Richard Gregson is said to be new, but it keeps to the obvious until the end, when Butterfly flings her screen aside and writhes around in agony on the floor for all to see, providing a final shock-horror tableau. If there was an archive film from 1950, it would surely have preserved something more affecting.

Promenade Concerts

Beethoven rolls over for King's

he tradition whereby the penultimate night of the Proms was given over to Beethoven's Ninth Symphony seems well and truly broken. It has to be right that other composers occupy this prestigious date and the choice fell this year on two of England's finest, Byrd and Purcell.

It also - surprisingly marked the first ever appearance at the Proms by the Choir of King's College, Cambridge. One venerable English institution meets another, the choir being the more venerable by some centuries as it dates back to the time of Henry VI. (Interesting to note that the residential choir school at King's and the Royal Albert Hall both date from the 1870s, when the Victorian patronage of music was at its height.)

There is a point to this historical background. For decades after the war, and even longer before, it was the cathedral and college choirs of Britain that kept the flame burning for the sacred music of composers like Byrd and Purcell. But no more: small, fully professional choirs, such as the Tallis Scholars and the Sixteen, have risen to dominance in this repertoire, particularly

To hear the King's choir

again at Friday's Prom in a selection of Byrd's early Latin pieces came as quite a surprise, not necessarily an unpleasant one. The traditional college sound (sweet treble tone, youthful light basses) is not as focused or concentrated as the professional groups, but it has a natural feel to it. Byrd is hardly likely to have heard his music sung by bands of hand-picked, welldrilled, potential soloists.

Under the direction of Stephen Cleobury, its director of music, the choir gave mostly tidy and sensitive performances of the Byrd and Purcell's Come, ye sons of art. The King's style has never involved much digging for expression and its Purcell was on the wan side, light, stylish, agreeable on the surface, but needing a bit more straightforward punch. Of the soloists, Stephen Varcoe bit into his words with most determination.

In between, London Baroque under Charles Mediam played Handel's Concerto Grosso Op.6 No.6 and accompanied the soprano Lynne Dawson in his motet Silete venti - well contrasted pieces, which gave a relatively long programme plenty of variety. Beethoven was not missed.

Richard Fairman

Lit from within by Tortelier

t the Proms last week, the BBC Philharmonic's programme might have been designed to show off its newly dazzling prowess - and why not? From 1934, it used to be the "BBC Northern Symphony" (though the Proms programme-book preferred not to mention that: too reminiscent, no doubt, of routine Radio 3 broadcasts at unfavoured hours). More recently, up to last summer, Sir Edward Downes - a great orchestral trainer - re-made the band entirely; and on Thursday, Yan Pascal Torteller found himself conducting a

brilliantly capable orchestra. Tortelier's father was the great French cellist, Paul. Among conductors in Britain today, only Yan Pascal (and on good nights, the American Andrew Litton) can boast so stylish a command of the repertoire. That label is a loose one, covering disparate post-Saint-Saëns endeavours – but distinctively French – from old Fauré (a Saint-Saens pupil) through Debussy, Ravel and Roussel to "Les Six", Poulenc among

them, and even to Dutilleux. Tortelier has the clue to all that: light-handed poise, precision in rhythms and colours, transparency, a minimum of "expressive" rubato. In Debussy's Ibéria those virtues triumphed, in a performance where scrupulous preparation was no less evident than the individual subtleties of the BBC Philharmonic's strong team. Tortelier made his effects, or rather Debussy's, with super-honed tact and grace; they arrived naturally, but always with ping. The music seemed lit from within; one heard some of the innervoice parts and punctuations

That was intermittently true of Ravel's two-hand piano concerto too. If not every sly joke came off, more than enough of them did (well beyond par for this tricky score). The orchestra fairly sizzled, and the soloist Jean-Bernard Pommier tried out any number of pithy, personal ideas. In both those works, however, I kept missing the first violins.

From the FT's regular Albert Hall seats, and probably from any seats in Stalls Left since the echo-killing "acoustic mushrooms" on the ceiling were trimmed back last summer, what one sees of the violins is chiefly their right shoulder-blades - and what one hears of them, turned almost 90 degrees away, is faint and

elusive. In Lutoslawski's flashy, exhilarating Concerto for Orchestra (1954; the co has no great opinion of it now) the only fault to find with this Prom performance was that the high strings' silken passages - from where I sat -carried so little weight amid the wind onslaughts.

That left the music with a hard, brassy edge, rawly excit-ing (it got a fervent reception) but chilly nonetheless. As for Leo Brouwer's guitar-and-orchestra arrangements for Julian Bream, of three numbers from Albéniz's wildly pianistic Ibéria Suites, I wished I had heard them on Radio 3 at home. The plano originals are chock-a-block with notes; Brouwer's orchestral translations are apt and sympathetic in principle, but in the Albert Hall they swamped Bream's guitar again and again. They should work far better on CDs.

David Murray

A slice of Saturday night

Theatre/Malcolm Rutherford

A Slice of Saturday Night by the Heather Brothers has joined the long list of musical shows now running in London's West End and may well stay for some time. The best non-sung line comes at the end when Dennis Waterman, playing the ageing club-owner, bouncer and performer, Eric "Rubber Legs" De Vene, says of his establishment: "It's one of life's big finishing

Certainly that's the way it seems. People in the 1990s look back at the 1960s just as people who grew up in the 1950s looked back at the 1920s: nostalgia for a romanticised age. Slice does not quite repeat the old songs. It consists of a series of derivatives, some of them mildly satirical. It also has just the touch of a clever plot: an

unattractive youth, played with the utmost professionalism by Peter Heppelthwaite, wagers that he can make Frigid Bridget (Judith Ellis) before the night is out. He doesn't.

At least, in a good performance it

The young pop star, Sonia, sings and plays the 17-year-old Sue with huge assurance. On the first night an audience of all ages was delighted, especially in the second act. It is during the interval that the show takes

The Heather Brothers already have Lust, the musical of The Country Wife, running at the Haymarket. Tomorrow comes the revival of one of the biggest 1960s musicals of all: Hair

Strand Theatre, London (071) 240 0300



A slice of the Sixties: Sonia and Danny McCall mix nostalgia and satire at the Strand Theatre

INTERNATIONAL

🖫 🗷 BERLIN

BERLIN FESTIVAL This year's theme is Japan and Europe, Zeami-Za Noh Theatre Is in residence at the Deutsche Oper from Thurs till Sun. The Tokyo Ballet begins a three-week residency next Tues with the first European performance of a new Béjart work inspired by mythology. Martin-Gropius-Bau has an exhibition entitled Japan and Europe 1543-1929, with more than 500 objects tracing the development of Japanese art and the influence which Japanese and European artists have had on each other. This week's concert programme is dominated by two Berlin Philhamonic performances of Bruckner's Eighth Symphony, conducted by Klaus Tennstedt at the Philharmonie on Wed and Thurs. Roger Norrington conducts the Chamber Orchestra of Europe and the RIAS Chamber Chorus in an all-Mozart programme tomorrow and Thurs in the Kammermusiksaal. Sat: Milan Horvat conducts Berlin Radio Orchestra and Chorus in

all-Stravinsky programme. Sun (Kammermusiksaal): Yo Yo Ma plays all Bach's works for cello, starting at noon. Sun evening: Maurizio Pollini plays Beethoven piano sonatas. Next week's concerts feature Claudio Abbado, Andras Schiff, Garrick Ohlsson and Julia Varady. At the Schauspielhaus, Michael

Schoenwandt conducts the Berlin Symphony Orchestra on Thurs, Fri and Sat in works by Rimsky-Korsakov, Śhostakovich and Nielsen, with violin soloist Dmitry Sitkovetsky. A concert by the Cracow Philharmonic on Sun morning includes Szymanowski's Second Symphony.

 The festival runs till Sep 30. The festival office is at Budapester Strasse 48 (information 254890 ticket reservations 2548 9100)

OTHER EVENTS Francisco Araiza sings the title role in Lohengrin on Wed and Sat (also Sep 21 and 24) at Staatsoper unter den Linden, where repertory also includes i Capuleti e i Montecchi and a Béjart ballet evening (200 4762). Harry Kupfer's new production of Rimsky-Korsakov's Tsar Saltan can be seen tonight at Komische Oper, where repertory includes German-language stagings of Cav and Pag, Les Contes d'Hoffmann, Gluck's Orfeo and Handel's Giulio Cesare (229 2555). Theater des Westens has a new production of Cabaret, first night on Fri, with previews tomorrow, Wed and Thurs (3190 3193). Susan Sontag's play Alice in Bed, a biographical fantasy about Henry James' tragic sister, receives six performances at Hebbel Theater

starting on Wed (251 0144). The ensemble of the Deutsche Oper is in Japan till mid-October.

■ NEW YORK THEATRE

The Hamlet Festival: a series of events built around the second-quarto version of Shakespeare's play directed by Randolph Curtis Rand. Also fe are Tom Stoppard's play Rosencrantz and Guilderstein are Dead, weekend cabaret performances of Arden Party's Hamlet solo and Gertrude's Revenge by Janice Hoffman. Till Sep 26 (Various venues, 420 1466) The First Lulu: Eric Bentley's version of the Wedekind play,

Repertory (Bouwerle Lane Theatre, 330 Bowery at Bond St, 677 0060) Later Life: A.R. Gumey's new play about the reunion after 30 years of a man and woman who were once in love (Westside Theatre, 407 West 43rd St, 307 4100) Shakespeare For My Father:

presented by Jean Cocteau

a marvellous one-woman show in which Lynn Redgrave views her own life in a search for her unloving father Michael Redgrave, plus reminiscences, impersonations and passages from Shakespeare (Helen Hayes, 240 West 44th St, 944 9450) Angels in America: the first half of Tony Kushner's epic, freewheeling play about gay life, Reagan-era politics and Mormonism. Not to be missed (Walter Kerr, 219 West 48th St, 239 6200) Annie Warbucks: Kathryn

Zaremba, an infant phenomenon

if ever there was one, has the title

role in this beguiling sequel to the

musical Annie (Variety Arts, Third Ave at 14th St, 239 6200) The Sisters Rosensweig: Wendy Wasserstein's play, a comedy with serious undertones, about the

reunion in London of three American ewish sisters (Ethel Barrymore, 243 West 47th St, 239 6200) Kiss of the Spider Woman: a Kander and Ebb musical, based on the novel by Manuel Puig, directed by Harold Prince, with a star performance from Brent Carver (Broadhurst, 235 West 44th St, 239 **OPERA**

State Theater New York City Opera's first new production of the ason is Tippett's The Midsummer Marriage, conducted by Christopher Keene and staged by Francesca Zambello. This week's repertory also includes Turandot, Madama Butterfly, Carmen and The Mikado (870 5570)

Metropolitan Opera The 1993-4 season opens on Sep 27 with a gala celebrating the 25th anniversary of the Met debuts of Luciano Pavarotti and Placido Domingo (362) 6000)

CONCERTS Avery Fisher Hall The New York Philharmonic Orchestra launches its new season on Sep 22 with a Beethoven and Shostakovich programme conducted by Kurt Masur, with violin soloist itzhak Periman (875 5030) Carnegie Hall The season opens on Sep 23 with a concert by the Philadelphia Orchestra conducted by Wolfgang Sawallisch, with violin soloist Midori (247 7800)

JAZZ/CABARĖT Blue Note Beginning tomorrow, a double-bill featuring drummer Billy Cobham and his trio, and the Larry Coryell duo, with guitarists Coryell and Vic Juris (131 West 3rd St, near Sixth Ave, 475 8592) Cartyle Hotel Beginning tomorrow, the Caryle welcomes back Barbara Cook, Broadway ingenue turned cabaret legend (Madison Ave at 76th St. 744 1600) Michael's Pub Beginning tomorrow, Mel Tormé begins an engagement. His two great treasures are his

resilient, rhythmically agile voice and his collection of American songbook standards, all good old-fashioned entertainment (211 East 55th St, 758 2272)

PARIS MUSIC/DANCE

 Charles Dutoit conducts the Orchestre National de France tonight at Théâtre des Champs-Elysées in works by Ravel, Bartok and Rakhmaninov, with violin soloist Shlomo Mintz (4230 1516) The 1993-4 season of the

Orchestre de Paris opens at Salle Pleyel on Wed with a Richard Strauss programme conducted by Semyon Bychkov, featuring Maria Ewing in the final scene from Salome (repeated on Thurs and Sat afternoon). In next week's programme, also devoted to Strauss, Margaret Price is soloist in the Four Last Songs (4561 0630) A new production of Der fliegende Hollander, conducted by Myung-Whun Chung and staged by Werner Herzog, opens the season at Opera Bastille on Sep 23, with a cast led by Falk . Struckmann and Sabine Hass. Roman Polanski's production of Les Contes d'Hoffmann is revived

on Oct 9 with David Rendall in the title role (4473 1300) The Châtelet opens a Richard Strauss cycle on Sep 24 with the first of five performances of a new production of Der Rosenkavaller.

conducted by Armin Jordan and staged by Adolf Dresen. The cast is led by Felicity Lott, Randi Stene and Kurt Rydi, and the orchestra is the Philharmonia (4028 2840) The dance season at Palais Gamier opens on Sep 29 with a gala featuring choreographies by Bessy, Lander and Forsythe (4742)

FESTIVAL D'AUTOMNE

The festival opens on Sep 21 with Bob Wilson's stage adaptation of Virginia Woolf's Orlando starring Isabelle Huppert. The production. first seen last vear in Lausanne. runs till Oct 24 at Odeon-Théâtre de l'Europe (4441 3636). Mauricio Kagel's Variété, described as a concert spectacle for artists and musicians, runs from Sep 22 to 25 at the Opéra Cornique in a staging by Werner Herzog (4286 8883). The festival, which runs till Dec 30, also includes Büchner's Wozzeck staged by Jean-Plerre Vincent, Giorgio Strehler's touring production of Goldoni's Le baruffe chiozotte and Peter Sellars' modern English-language version of Asschylus' The Persians. The dance programme features Twyla Tharp, Lucinda Childs, Bill T. Jones, Jan Fabre and Anne Teresa de Keersmacker. The music programme has an American slant, with a special focus on Steve Reich, John Adams and John Cage (Information: 4296 9694)

ARTS GUIDE

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Sky News: West of Moscow 1130; 2230 Sunday Super Channel: West of Moscow 1830 Super Channel: Financial Times Reports 1900 Sky News: West of Moscow 0230; 0530 Sky News: Financial Times Reports 1330; 2030



ments might have the biggest potential impact on kets? Experts typically cite PERSONAL innovations VIEW such as exotic derivative in-

struments or asset securitisation or greatly expanded international trading activity. But in the US at least, arguably the most significant development is the enlarged role of the household sector as a financial risk taker.

Millions of people have branched out from passively holding bank deposits and indi rectly owning securities through such intermediaries as pension funds to becoming direct participants in financial markets – and thus are exposed to risks beyond those they are accustomed to.

In 1978, American individuals, farmers and small businesses held about 40 per cent of their total assets in deposit form. By the first quarter of 1993, the share of deposits and money funds with no capital risk had dwindled to 24 per cent of total financial assets. In 1978 Americans held only about a third of their total financial assets in instruments directly carrying market risk: 19 per cent in common stock, 7 per cent in bonds and 6 per cent in miscellaneous assets Only 1.2 per cent was invested in mutual funds of any kind. Today, assets directly carrying capital risk account for almost 40 per cent of total financial assets. Of that, 16 per cent is in common stocks, 9 per cent in bonds and 7 per cent in miscellaneous assets. Equity and hond mutual funds have

surged to 7 per cent. Mutual funds continue to mushroom - up by an estimated \$22bn (£14.6bn) a month so far this year, a third higher than last year's monthly average and four times the \$5bn monthly average posted as recently as 1990. Mutual funds represent the largest institutional buyer of American equities and of tax-exempt municipal bonds, and they rank high

as buyers of taxable bonds. The other significant shift in household portfolios has been the steady expansion of retirement funds. Back in 1978, a fifth of household total assets was invested through pension plans, mostly defined benefit plans for which the sponsoring employer bore the ultimate capital risk on investments. At present, pension fund reserves have risen to about a third of

Age of the risk taker

The changed habits of individual investors have raised volatility

total household financial assets. But an increasing share of those funds represents defined contribution plans, where the worker bears the capital risk on the investments not the employer. Defined benefit retirement plans, which tend to be sponsored by the same large corporations now engaged in restructuring, are shrinking. Over time, a shift toward defined contribution pension plans will leave affected retirees with greater financial uncertainty. Retirement income will depend not only on the type of investments in the plan but also on market conditions when retire-

Personal consumption - a stable economic component - will be more cyclical

ment takes place, a significant risk to the retiree.

What are the ramifications of these changes? First, the shift away from deposits, like the shift away from defined benefit retirement plans, is a transfer from coligations assuring the nominal capital value of the assets to those whose future values are unknown.

Mutual funds see-through institutions, taking no risks of their own. Risk and reward are passed on to fund holders. Banks, in contrast, provide stated returns and interpose their own capital to take additional risks. But mutual fund investors may not appreciate all the risks they are taking on. They may act quite unpredictably if a sudden market upheaval dramatically reveals the true risk

Second, a large increase in money rates will surely induce significant shifts back into

deposits and money market funds. This may provoke far greater and quicker declines in the value of equities and of bonds than in prior decades, when longer maturity obligations were largely in institu-tional portfolios. The economic impact should also be quite abrupt. In this new financial world, changes in stock and bond prices will have a more noticeable wealth effect on individuals. Consequently, per-sonal consumption, which

ble than other components of economic activity, will take on much more of a cyclical hue. For central banks, all this will pose unfamiliar chalenges. A sharp shift by households out of mutual funds into deposits and money market funds will hurt bond and stock markets, but will increase the growth of money. Will this be interpreted as a symptom of future economic growth or a

cyclically tends to be more sta-

precursor of contraction? indeed, the greater volatility coming from these structural changes may well induce public pressures for greater official intervention in the financial markets. Whipsawed by greater swings in their financial wealth, investors may demand that the government find a way to intervene in segments of the financial markets heretofore considered off-limits for "open market operations", notably the equity market.

This is not going to happen today or tomorrow, but if reports from Tokyo earlier this year are right, the Japanese government purportedly persuaded state pension funds to step into the Japanese equity market to give stock prices a lift. Who is to say that a similar form of intervention could not be devised in, say, the US or UK?

Lately, we have seen the easant side of volatility, rising stocks and bond prices with just occasional interruptions. But the dark side of volatility is bound to come again. When it does we may get the answer to what will be the central question - whether eco-nomic growth is sustainable if the financial markets are challenged by a rise in interest rates and households are threatened more directly than in the past by a decline in the value of their financial assets.

Henry Kaufman

The author is president of Henry Kaufman & Company. Wall Street economic consul-

rs Gro Harlen Brundtland, Nor-way's prime minexpects to pull off a remark

Her Labour party, at present a minority government, is confident of returning to power, despite being out of step with most voters on the main political issue facing the country Norway's country - Norway's application to join the European Community. compound

conundrum, pro-EC Labour not only appears set to succeed, but intends to rely for a parliamentary majority on the tacit support for most policies of two of the country's staunchest anti-EC parties. This odd state of affairs suggests that the chance of Norway becoming an EC member has receded as a

result of the election. A poll late last week showed a 54 per cent majority against membership, with support slipping to 29 per cent. It also showed only the slimmest of margins in favour among Labour's own supporters. But the pro-EC camp in Oslo, including the main opposition

Conservative party, has not abandoned the prospect of winning a referendum to decide the issue, likely to be held within the next two years. From this point of view, the vital campaign to reverse Norway's narrow rejection of membership in 1972 will only start in earnest after today's

Certainly, neither Labour nor the Conservatives have made any attempt to address the EC debate in the election campaign. On the contrary, they have deliberately sought to avoid it, knowing that at this stage it is a vote-loser. "The parliamentary election is not a stopping place for the EC debate." Mrs Brundtland told anti-EC fishermen in Finnmark in Norway's arctic north.

referendum to decide." Nevertheless, smaller parties which oppose Norwegian accession - for economic reasons as well as fears of a loss of independence - have suffered no such inhibitions. The two to which Labour will look for parliamentary support, the Socialist Left party and the Centre party, have campaigned almost exclusively on an anti-EC ticket and have boosted their standings in the polis as a result.

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are fully conversant with the

markets of our neighbours in

As the House Bank of the

The agrarian Centre party, which even wants to undo Norway's participation in the European Economic Area

Norway's next government will find the EC hard to sell, say Hugh Carnegy and Karen Fossli

Out in the cold on a hot debate

Lahnstein - helped Labour. So

too has an upturn in the

oil-dependent economy, which

has allowed Labour to

continue an expansive fiscal

policy while its Nordic neighbours and fellow EC

applicants, Sweden and Finland, have been going

Above all, Labour has the

asset of Mrs Brundtland, who

has achieved commanding

stature in Norwegian politics

since she first became prime

minister in 1981. Like Mrs

Margaret Thatcher in Britain

in the 1980s, she is not so much

loved as respected for her

determination and her projection of Norway's

Her status now almost

transcends party politics. In

fact, she gave up the position

of formal party leader to Mr

nterests internationally.

through painful recessions.



agreement with the EC, looks set to double its vote from the 6.5 per cent support it won in

Labour, however, is unperturbed. Instead it has been encouraged by the way

Some, both inside and outside the government, think public opinion can be swayed

its support as the biggest party has held up in the polls and even strengthened in the latter stages of the campaign, while support for the Conservatives

A poor performance by the Conservative leader Mrs Kaci Kullmann-Five - the leader of the Centre party is also a Woman, Ms Anne Enger year ago after her son

committed suicide, partly to leave herself more time to

There is now a common belief, even among her Conservative rivals, that she is the only leader with a realistic prospect of persuading Norwegians to accept EC membership. The question is, can she turn around public opinion. which has consistently hardened since she delivered Norway's

application in April. Her own personal commitment to the need for Norway to join the Community is not in doubt. Her dodging of the topic during the election campaign is accepted by both pro-EC Norwegians and European diplomats as a necessary election tactic.

Assuming she wins today, the next step in the strategy is to negotiate an accession agreement with Brussels which she can recommend as a good deal for the country on the central matters of public concern - oil, fisheries, agriculture and regional

Only when, or if, that is accomplished, will Mrs Brundtland set a date for the promised referendum and hegin to take the offensive in the membership campaign. There is no doubt that this will be a hard slog in the best of circumstances. Many senior figures in Norway and

Conventional wisdom says the odds remain against Norwegian accession

throughout the Nordic region have, in private, almost written off the prospect of her achieving the membership goal. A top pro-European politician in Oslo is said to have told diplomats he does not believe the fight can be won. During the summer, a leading Nordic minister expressed scepticism over the

of Norway's sincerity application. Yet, there are those both inside and outside the government who think public opinion can be swayed. In their view, an acceptable accession agreement may not prove as hard to win as has tended to

have beeb assumed.
On the highly sensitive question of fishing, Norway has already agreed a series of cod quota increases for EC vessels in Norwegian waters under the EEA agreement, and diplomats say the Community is unlikely to seek further increases. Furthermore, they say, Norway's demand for free access to EC markets for its fish and fish products is likely to be met from the day of accession, notwithstanding some objections on Norway's

large salmon output. The issue of subsidies for Arctic and sub-Arctic farmers and for thinly populated regions is a common obstacle in the negotiations for all three Nordic applicants. Politicians in the three countries, however, hope that expressions of understanding among EC leaders of the special natural circumstances of the north will translate into an acceptable

For Norway, there is also vital concern about North Sea oil Mrs Brundtland has warned that a proposed EC licensing directive, setting out rules on open competition for exploration licences, would be seen as an encroachment on Oslo's control over its most valuable resource and would damage the image of the EC in the run-up to a referendum. She wants it postponed and has won some support, notably

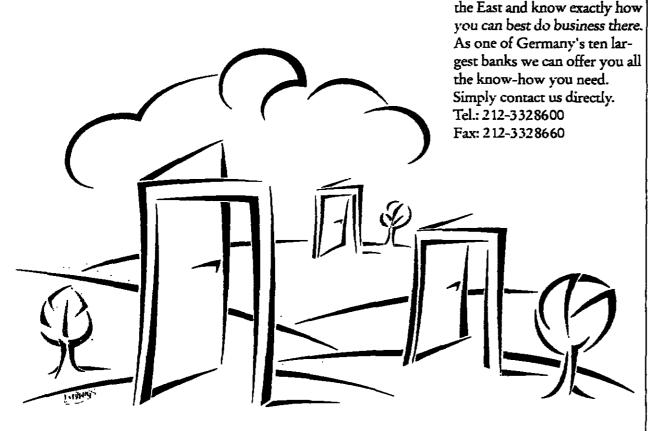
from Germany and Denmark. If these questions can be ironed out, the optimists hope. then the focus of the EC debate can be directed towards the broader political and security benefits of membership, which are much more fruitful ground for the pro-EC camp in a country which is a long-standing Nato member still concerned about its border with Russia.

Oslo would also hope to hold its referendum after "yes" votes were secured in neighbouring Sweden and Finland, adding momentum to the "yes" campaign in Norway. In the meantime, however, conventional wisdom says the Norwegian accession. Today's election is likely to reinforce

odds remain that view. But for Mrs Brundtland and the other pro-EC forces, the real battle has yet to be fought.

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set

right for democracy

Investment in airline not aid

From Mr François Eldin. Sir, You quote the chairman of British Airways ("BA presses for curb on European subsidies", September 10) as saying that "some \$3bn have been pumped into three Euro-

pean airlines in the last three years" and, further on, Paul Betts writes that these \$3bn are "state support to Air France, Sabena and Iberia". This is not true. Air France has not received any "state

aid" in the past years. In 1991 we launched a FFr2bn rights issue and the French state, our main shareholder, subscribed as any private shareholder would have done to help finance major investment. The European Commission

screened this rights issue and publicly concluded, in July 1992, that it was not state aid. François Eldin, vice-president, corporate communications. Groupe Air France. 1 Square Max Hyams,

From Mr Allan Leonard.

Sir, In reading Mr Gerald

Holtham's article, "No case for independent central bank" (September 3), I could not help

but ask myself some elemen-

enue awaits discovery.

tary questions about fiscal monetary levers will always versus monetary policy. be susceptible to misman Specifically, how democrati-The economic performance cally responsible would it be for a new government to reverse all of the fiscal policies of a country is too important to be completely manipulated by

of a prior government, without

tional guarantee that all

a check on the monetary side Allan Leonard, of the equation? 133 Amory Street, Cambridge MA 02139, If there existed a constitu-

From Mr John Nelson. Sir, In reply to Graeme

and deployment of revenue protection staff; on Network SouthEast ticketless travel is the government of the day.

elected representatives would

pursue anti-inflationary poli-

cies, then a non-independent

central bank would be tenable.

Otherwise, a government which controls both fiscal and

No BR pot of uncollected gold down from more than 4 per cent to 2 per cent. This repre-

Thomson (Letters, September 8), there is no rainbow's end where a pot of uncollected rev-Surveys confirm the success of our penalty fares scheme

sents £20m a year of extra income to us. There is no sense in spending more to catch fare dodgers than we collect from John Nelson,

monaging director, Network South-East, 1 Eversholt Street, London NW1

Independent bank is An example to follow

From Mr P G Chidzey. Sir, Your survey of Northern Ireland (September 9) was both interesting and informative. One cannot but think that if a political solution to the prob-lems besetting the country could be found great improve-

ments would be made. At a time when both South Africa and Israel have thought the unthinkable and negotiated with their enemies and brought political solutions in sight, should not our government similarly buckle down to finding a political solution in Northern Ireland?

Perhaps the foreign secre tary could devote more of his efforts to this very worthwhile end. If this government could come to some sort of an arrangement in Northern Ireland I am sure it would reap huge political gains and might even go some way towards solving its long-term financial problems. P G Chidzey

116a Amyand Park Road, Twickenham, Middlesex TW1

Sanctions not the answer to halting decline in rhino population

From Mr Roger Bate. impose sanctions on China and Talwan over rhino horn trade", September 8), if forthcoming. will undoubtedly reduce the volume of rhino horn reaching China and Taiwan. However, they are also likely to result in

a further decline in rhino popu-The price of rhino horn will rise, on an increasingly clandestine market, thereby encouraging further poaching

renders a lucrative commodity worthless to the local people of Zimbabwe, Sumatra etc. Therefore they have little incentive to protect their rhino.

If, on the other hand, local people were allowed to own

Asia as a fever remedy. How-ever, the lack of a legal market (or an illegal outlet in Asia) white rhino horn can effectu-

and trade in rhino horn (at prices up to \$60,000 a kilo) it would provide a powerful incentive for them to protect

ally be harvested without killing the rhino. This would have two effects: first, it would increase the rhino farmers' incentive to protect the rhino; second, a rhino without a horn is less attractive to a poacher.
The motive of the US Environmental Investigation
Agency is laudable in wanting
to maintain the world's rhino

population. However, attempt-ing to reduce the supply of

their rhinos. For example, increase the likelihood of a fas-ter extinction rate for the

Allowing trade in rhino horn may offend many people, but it would ensure that a sizeable population of rhinos remains, which is, I presume; the aim. Roger Bate.

environmental research fellow Institute of Economic Affairs, London SWIP 3LB

Commitment remains to supporting reforestation in Ecuador

From Mr Mark Constantine. Sir, Your article, "When con-servation efforts fail to pro-tect" (September 1), does a good job of describing the rapid destruction of the tropical rain rest of Ecuador, but fails to do justice to what could be a model reforestation proj-

ect - Ecoforest 2000. There are two factual dis-crepancies in the article, First, the International Finance Corporation (IFC) has not withdrawn from the project. Rather, IPC will not finance

mental and social issues that have been raised are addressed. Second, the project has not collapsed. The Durini Group (the company) is continuing to establish plantations to reduce its dependency on primary forest wood sources, although without external fin-ancing, progress will proceed at a much slower pace. At a public forum held in

the project until it has attained

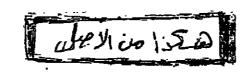
assurances that the environ-

Quito in April 1993, results of an independent review of the biodiversity and social impact aspects of the project were presented. The meeting pro-vided an opportunity for a broad spectrum of local and international non-governmen-tal organisations and representatives of the affected indige nous and ethnic minority communities to present their views on the project. Subsequent cor-respondence from the participants and other interested parties, with few exceptions, has been supportive to the project.

assuming implementation of

the recommendations of the independent review. IFC remains convinced of the merits of the project. Ecoforest 2000 will result in the reforestation of 5,000 hectares of degraded land, provide a long-term sustainable supply of wood, and eventually eliminate the company's logging in primary tropical rainforest Mark Constantine, manager, corporate relations

> 1850I (Bye) Street NW inaton DC 20433. US



FINANCIAL TIMES

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Monday September 13 1993

Trading with Vietnam

THE TIME has come for the United States to establish normal Hanoi by the International Monetary Fund, the World Bank, and relations with Vietnam. The war against Ho Chi Minh ended 18 years ago; west Europeans did not wait half as long after the death of Hitler before starting to do business with the Federal Republic of Germany. Admittedly there are difficulties specific to America. Vietnam has not become a peaceloving democracy, as west Germany did. Some US veterans cannot forget that their forces were unable to defeat a third-world army. Such nightmares are not

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Yet if South Africans can negotiate the handover of power from white to black, and Israel can recognise the Palestine Liberation Organisation, it should be possible for President Clinton to complete the slow process of reconciliation that was initiated by his predecessor. Mr Clinton could demonstrate such an intent by allowing the embargo on US trade with Vietnam to lapse tomorrow.

easily exorcised

All the pieces are in place. Just before he left office, President George Bush amended the embargo to allow companies to sign contracts with and open offices in Hanoi, in anticipation that the ban on doing business with this former enemy would eventually lapse. Large US corporations, including IBM, General Electric, BankAmerica, Citibank, and Caterpillar have shown interest; most of them have already set up shop in Vietnam. American business is not saying "hell no, we won't go." On July 2 Mr Clinton lifted the US veto on lending to

like institutions. On July 18 the first US diplomat sent to the Vietnam capital in 40 years arrived, albeit accompanied by a statement from Washington to the effect that his sole purpose was to help account for US servicemen listed as missing in action (MIA).

Intimations that in spite of all this Mr Clinton may be hesitating at the next hurdle are only partly explained by the president's record as a youthful opponent of the war. The MIA theme, which arouses strong emotions, is played upon by Mr Ross Perot, who may re-emerge as a future presidential candidate. Many veterans and exprisoners, including a significant group in Congress, have accepted that Hanol is co-operating in efforts to trace MIAs - but some organisations, notably the American Legion, persist in their opposition to an early resumption of

trade with Vietnam. Mr Clinton, whose priorities are health care reform and the North American free trade area negotiations, is understandably cautious about this south-east Asian bornets' nest. He is anxious to avoid further defeats in Congress. The psychological damage done to the American nation by its experiences, at home and abroad, during the Vietnam struggle runs deep. Yet in June he stood before the Vietnam veterans' memorial and said disagreements over a war fought two decades ago should not divide Americans as a people any longer. He must now find the

UK labour laws

another round of employment leg-islation, but it urgently needs rationalisation of the law which already exists. That is the message coming from Britain's engi-

neering employers. A sound framework of employment law would protect employers and employees from unfair behaviour, without placing undue bur-dens on employers. The rights and duties of both parties to the employment contract should be expressed as clearly as possible.

The foundations of British employment law are still rooted in a law of contract which requires many of the rights associated with collective organisation to be expressed as immunities from breach of contract. Britain has a system of "collective laissez-faire" which for nearly 100 years has kept the law to a minimum, but which has also encouraged unions and employers to slug it out at the

The basis of collective laissezfaire is being eroded by the decline of trade unions and the creation of new rights for individuals at the workplace. Contrary to much of the rhetoric at last week's TUC Congress in Brighton, most non-unionised British workers do not stand unprotected before the

whims of their employers.

But the main problem is that employees' understanding of their rights and their enforcement through the courts or industrial tribunals is increasingly defective. The Engineering Employers Federation argues that because of the

BRITAIN MAY or may not need another round of employment legislation, but it urgently needs of the accumulation of case law, the understanding of subjects like maternity rights or redundancies has become increasingly problem-atic. At the same time, the industrial tribunals themselves have become bogged down in legalism,

causing delays and uncertainty.

The answer the EEF proposes is regularly updated codes of practice on employment law which would have greater authority than case law and would help unblock tribunals. One way forward would be for the government to conceive a form of Citizen's Charter for the workplace, setting out employee rights, to be attached to each employment contract. It could be supplemented by a voluntary code of practice, on matters such as employee consultation which are not covered by the law.

A more contentious notion would be to convert existing collective immunities into individual rights, although that would raise the difficult issue of a right to strike, or perhaps more precisely a right not to be dismissed for striking for a certain period of time. To balance any such right, the government could restrict strikes in essential services and give employers greater flexibility in changing employment conditions without being subject to unfair

The EEF paper stops short of considering these complications. But it is a worthwhile contribution to which ministers should

Nelson's task

rough time during the recession. short-term finance to small busi-

short-term overdrafts, which can be called in at the first hint of

Mr Anthony Nelson, the economic secretary, who has been given the task of conducting the review, will find no shortage of ideas as he tours the country over the coming months. Business lobby groups have been quick to trot out ideas such as increasing capital allowances for small companies. Another idea came earlier this year from Mr Brian Pearse, Midland Bank's chief executive, who called on government to subsidise small business loans and

individuals in industry. Many of these suggestions smack of special pleading. Rather than devising yet more tax reliefs and subsidies. Mr Nelson will fundamental rethink

stakes to outsiders.

favour the institutionalisation of projects. Such investments, though, might be just the thing for wealthy individuals.

Any attempts to de-institutionalise savings will be contentious. When the then Mr Nigel Lawson as chancellor tried to do so in the 1980s, the powerful pensions lobby scotched his plans. Since then, the government has trimmed pensions tax relief in a piecemeal fashion, an approach which has had no overall logic apart from raising

cash for the exchequer. The arguments for reforming the taxation of savings are finely balanced. But there can be no radical change in the way companies are financed so long as the institutionalisation of savings persists. The question is whether the government has the stomach for a

ong after the hullabaloo surrounding today's peace deal between Israel and the Palestinians fades, one image may linger in Middle Eastern minds: that of a lonely farmhouse in the Norwegian countryside outside Oslo.

it was in such a place - or a number of such places – that senior officials from Israel and the Palestine Liberation Organisation set out earlier this year towards their historic agreements on mutual recognition and on Palestinian self-rule in the West Bank and Gaza Strip, conquered by Israel in 1967.

Although assisted by low-key Norwegian mediators, they did it in direct talks, without the participa tion or knowledge of any of the powerful outsiders, from the US, Europe or the moderate Arab states. who have expended such vast amounts of time and energy in seeking a settlement to the Middle East's most intractable conflict.

Today, as the deal is consummated with a glitzy signing ceremony in Washington, the discussions in that farmhouse seem a more telling pointer to prospects for the wider region. The PLO and Israel had to look one another in the eye, essentially in solitude, to begin to overcome decades of hostility. So, too, the Israelis and the other Arab states - traditionally obsessed by internecine rivalry, manipulation of external patrons and empty rhetoric about Arab unity - are now on their own as they seek to chart a way forward to peaceful co-existence.

That is the reality that underlies all the current hyperbole about a "new Middle East", Marshall Plans, high-level western involvement in furthering the peace process, and ambitious regional public works programmes. Western political and financial support can certainly help. But in the end, it is the countries of the region that will determine whether the comprehensive peace suddenly in prospect establishes a mood of trust and mutual depen dence rather than simply a grudging and irritable end to hostilities

Perhaps more urgently than at any time since the end of the first world war, when Britain and France secretly connived to carve the region's present nation states out of the Ottoman empire, these countries have to discover what they have in common, and how they can live as normal neighbours.

As among the states of western Europe after world war two, the basis for their co-operation will have to be economic as much as political. As in Europe for four subsequent decades, any new order will in the eyes of Israel and of some Arab governments be constantly subject to an ideological challenge from within and without: that of militant Islam, both home-grown and fomented from the east by the Islamic Republic of Iran.

The question is: are the partners really prepared for peace, for the regional integration this implies, and for the shift in strategic and economic alliances with the world at large which will surely follow?

The Israeli government and busi-ness establishment evidently thinks so. Mr Shimon Peres, Israel's foreign minister who brokered the deal with the PLO in Oslo, has spoken of a "new era" in regional co-operation with moderates on both sides joining forces to foster economic growth and combat political extremism, and is looking to the European Community to encourage regional integration in a new association agreement. Expectations of the commercial dividends peace could bring have fuelled a 10 per cent rise in the Tel Aviv Stock Exchange over the past two weeks, and have prompted a renewed flurry of interest in Israel, notably on the part of Euro-

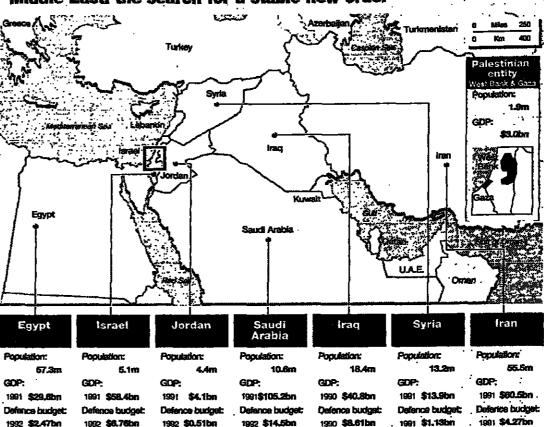
pean and Japanese companies. The euphoria is understandable, but premature. Today's signatures in Washington merely begin the endgame of a peace which must be hammered out in detail and sealed in treaties. Jordan, Syria and Lebanon have still to accomplish their first steps along the road: agreement on declarations of principles

to guide their own talks. Even when they have done so -

Now comes the hard part

Mark Nicholson and Andrew Gowers examine the wider implications of the deal between the Palestinians and Israel

Middle East: the search for a stable new order



and the Syrian-Israeli negotiations in particular are likely to be slow and difficult - serious sources of instability in the Middle East will remain unaddressed, notably the Gulf, where Saddam Hussein's pariah state of Iraq has no part in the peace process and Iran is fiercely opposed to it. The race to acquire arms of all kinds continues unchecked all over the region, and could itself become a casus belli if israel feels compelled to act against efforts by its enemies to acquire weapons of mass destruction.

It is hardly the most auspicious climate in which to embark on an experiment in co-existence. That is, nevertheless, what Israel has set out to create. The hope must be that it can lead through example by transforming its relationship with

The Palestinians will need liberal trading arrangements across the Jordan river as a conduit to the wider Arab world

the Palestinians. If it succeeds, change for the better could radiate into the region, underpinned by the financial might of Gulf states such as Saudi Arabia and by expanding international trade.

The Israelis and Palestinians are the critical test case. In agreeing on self-rule for the Palestinian inhabitants of the occupied territories, the PLO and Israel have opted for a gradual separation between two peoples locked for 26 years in

unhappy and unequal marriage. Provided they can keep their respective extremists in check, and provided Mr Yassir Arafat, the PLO leader, can effect a rapid and visible improvement in economic conditions in the territories, there is a chance that the political separation

will eventually provide for a new relationship based on something resembling mutual respect.

What the Palestinians cannot afford is a complete divorce. Their lives are too closely intermingled with those of the Israelis. For the foreseeable future they will continue to depend on salaries earned by Palestinian workers in Israel, and they will need to maintain the freest of trading links with their Jewish neighbours if the businessmen of the West Bank and the diaspora are to be encouraged to invest in productive enterprises. The extent to which they see potential returns rather than humiliation in such heavy dependence on their much more powerful Israeli neighbour will in large part determine whether their experiment succeeds.

The Palestinian proto-state will

also be heavily dependent on the Kingdom of Jordan to the east, next in line to sign a declaration of prin-ciples with Israel. As well as establishing a free-trade zone with Israel, the Palestinians will need liberal trading arrangements across the Jordan river as a conduit to the wider Arab world. The next natural step would be free trade between all three countries - even, Mr Peres has suggested, some form of economic union à la Benelux. Such an agreement, however, will be hard to achieve. A recent Harvard University report remarks that "broad scale free trade between Israel and Jordan would take longer, for Jordanian firms have not until now

been subject to Israeli competition". That is a foretaste of the problems ahead in dismantling the encrusted barriers between Israel and the Arab world. The Israeli economy is twice the size of that of its most powerful Arab neighbour. Egypt, although its population is only one tenth as large. The Arab world has nothing resembling the Jewish state's most dynamic companies. All Israel's relatively impoverished neighbours will be very wary

Observer

of allowing their economies to be penetrated by such unsettling

The sole precedent, Egypt's 1979 peace treaty with Israel, is distinctly unpropitious in this regard. Trade and investment flows since have been limited. As important, overall intra-Arab trade and investment is very underdeveloped. For decades, the Middle East has been composed of siege economies with their best talent and the best part of their national resources devoted to war. The vast majority of Arab exports - whether of oil from the Arabian peninsula or of potash, textiles and agricultural produce from the Levant and North Africa - is sold to the industrial countries of the US, Europe and Asia rather than locally. Capital accumulated in

Syria epitomises another reason for caution about the prospects for a comprehensive Arab-Israeli peace

the Arab world has a habit of taking flight to western financial cen-tres rather than being put to pro-

ductive use at home. Few Arab regimes have yet got far with structural reforms aimed at invigorating their sclerotic economies. And none of their attempts at creating a meaningful regional economic grouping has long survived the political rivalries and frictions which have always eclipsed economic considerations in their

Arab suspicion of the Israeli embrace is epitomised by Syria, still engaged in an arms build-up and in dispute with Israel over the Golan Heights, captured in the 1967 Arab-Israeli war. Israel has yet to prom-

Golan as demanded by Syria's President Hofez al-Assad. He has not promised the "full peace" - includ-ing an exchange of ambassadors and free movement of goods and people – that Israel wants in return. The danger, in Israeli eyes, is that an eventual treaty with Syria will

in practice be no better than the "cold peace" with Egypt.

Mr Assad has concerns of his own: in particular, the maintenance of his own power, embodied in one of the region's most repressive regimes. He has recently shed much of his Baath party's quasi-socialist ideology to initiate a cautious programme of economic reform. But this is a far cry from the sort of economic opening that would be required under any broad attempt at regional economic integration. Anything more radical might

undermine his military power base. Syria epitomises another reason for caution about the prospects for a comprehensive and durable Arab-Israeli peace: the uncertainty surrounding the present generation of one-man Middle Eastern regimes. President Assad has serious health problems, and the succession to him is impossible to predict. There is a feeling of fin de regime, too, in Jor-dan, whose leader, King Hussein, has recently been treated for cancer. He is busily striving to ensure he will be succeeded by a more democratic form of constitutional monarchy. But his kingdom has an unstable history and his subjects -divided along fault lines of religion and origin - have largely been held together by his personality. Since a majority of the population considers itself Palestinian, any instability in the West Bank and Gaza would immediately infect Jordan's body

In Egypt, the most important and populous Arab country by far, the authority of President Hosni Mubarak is not in immediate doubt. Next month, he is expected to win a referendum and sail into a third six-year term. But there, too, stability is not guaranteed. Islamic extremism is on the march, with fundamentalist groups conducting violent attacks on western tourists, government ministers and security forces. The government's response has been heavy-handed and unimaginative, and may simply be fuelling the problem.

The regime's difficulties are exac erbated by growing concern about its relationship with its crucial patron, the US, expressed in \$2.3bn (£1.5bn) a year of financial and military aid. Paradoxically, a wider Arab-Israeli agreement may diminish Washington's previous interest in Egypt as the only Arab country to have made peace with Israel. Although the Clinton administration has said it will assure this aid through to 1995, there can be no guarantee it will be held at such levels thereafter. Without the US bounty, Cairo's ability to maintain domestic stability and keep the extremists in check would be open to serious question.

In these domestic political and economic problems in the Arab world lies perhaps the most important reason why it is still too early to talk of a new era of peace and economic co-operation in the Middle East. Income disparities between the states of the region, and within them, remain potent sources of conflict and provide nutrition for Islamic opposition to unrepresentative Arab regimes. Iraq, still besieged by United Nations sanctions, continues to fulminate against the wealthy, US-protected Gulf states to its south. Iran, the most populous and powerful Gulf country, is busy rebuilding its military after eight years of war with Iraq and has been identified by Israel and its Arab partners as a serious source of trouble - especially in its perceived influence over Islamic movements from Algiers to Amman.

It is in the hattle between such forces and the emergent Arab-Israeli "alliance for peace" that the future of the region will be determined. Only when it has been con-cluded will it be possible to tell whether today's accord represents the first gasp of a new Middle Eastise a complete withdrawal from the ern order or a dying gasp of the old.

probably find it more fruitful to identify how current tax breaks

Many went under when banks called in their loans. And although the banks have come in for criticism for being too ready to pull the rug from under entrepreneurs' feet, the losses on their lending to small companies show they too have not fared well. With banks reluctant to extend more nesses, there is a danger the eco-

nomic recovery will be blighted. Mr Kenneth Clarke, the chancellor, was therefore right last week to initiate a review into the financing of industry. Small companies are excessively reliant on trouble. It would be better if they could raise longer term equity and debt finance.

give tax relief on investment by

distort investment flows.

If small businesses are to make greater use of venture capital, their attitudes will have to change. At present, many entrepreneurs are not willing to dilute their control by selling equity The way in which tax reliefs

savings will also merit attention. Once the nation's savings are sucked into large institutions such as pension funds, they too seldom find their way to small companies in the form of equity finance. It is not worth the management effort of big institutions to invest in and monitor a large collection of tiny

Banking on Basle?

■ Central bank governors from the G-10 countries today turn their minds to the difficult task of selecting a successor to Gerry Corrigan as chairman of the Basle committee of international banking

regulators.
Corrigan is stepping down after leaving his job as president of the Federal Reserve Bank of New York, but there has been no clear front-runner in the search for his

Some hot money is on Tommaso Padoa Schioppa, deputy director general of the Bank of Italy, who has already had a stint at the EC

in Brussels. His appointment might provide some consolation for his failure to get the job of governor, which was handed to Antonio Fazio in

May this year.
Other international banking mandarins are whispering that the Dutch are vying for a fresh grab at the top seat, though Corrigan's predecessor, the late Huib Muller, was also from the

Netherlands. Brian Quim, executive director responsible for banking supervision at the Bank of England, might be considered an obvious candidate

But his chances have certainly been damaged by the fuss over the BCCI affair. The fact that the first

two Basle chairmen, Sir George Blunden and Peter Cooke, were both from the UK, will also not

Political prayer

■ Amid the flurry of recently eminent Tories - Nigel Lawson, Alan Clarke, Kenneth Baker and soon from the lady herself - there is scant practical guidance for the would-be member of parliament.

That gap is partly filled by a new publication from another long-serving Tory, Ivor Stanbrook, Conservative member for Orpington : between 1970-92. He has brought out a timely tome: "How To Be an MP".

The book explains why MPs sometimes appear a rather religious bunch, regularly attending prayers at the start of each day's

proceedings.
"Apart from any spiritual value, the practical benefit derived from attending prayers is the right it gives to a member to occupy a particular seat in the chamber for the rest of the day, provided he is present at prayers and inserts a prayer card in the seat."

Grub Street

■ Observer is surprised to learn that the starting salary for a cook at the New York Times' staff

CONSERVATIVE CENTRAL



"VAT on the winter fuel bill could be the last straw"

more than that for a journalist at the FT's competitor, the Wall Street Journal.

This intriguing disparity has been uncovered by the Independent Association of Publishers' Employees, the union which represents 2,000 employees at Dow Jones, publishers of the Wall Street

The IAPE is negotiating a new three-year pay contract with Dow

Jones management. It suggests the disparity between the cooks' and the reporters' salaries supports its proposal to the company's shareholders that any increase in the chief executive's remuneration package should be

no more than that received by employees.

Tunisian parallel ■ Former president Habib

Bourguiba could be forgiven for thinking there is some poetic justice in the fact that the first news of Israel and the PLO came from

As Tunisian head of state during 1957-87, Bourguiba tried to convince his peers that they would fail to undo what the UN had done; in other words, they would have to recognise Israel.

In Jericho (then part of Jordan) 28 years ago, Bourguiba propounded what he called the "doctrine of stages". This suggested that the

Palestinians should recognise Israel and seek to restore their lost rights by negotiation rather than by war which they were bound to lose. For his prescience he was burned in effigy around the Arab world: Nasser plotted to topple him.

Vanity Fare

"I could write a book" runs the old Rodgers & Hart tune. If former IMRO chairman George Nissen should choose to do so he won't have far to look for a publisher

- he's just bought one. Nissen, who fell on his sword in June 1992 in the wake of the Maxwell scandal, has acquired The Book Guild, one of the UK's subscription publishers. Unkind fellow publishers not

in the subscription game sometimes refer to it as "vanity" publishing; the author pays the publisher to bring out the book.
Not all authors write with the single aim of making a profit, says

Nissen, whose company brings out up to 100 titles annually, with print runs as low as 500 copies. Now if he could be persuaded to sit down and pen his own recent experiences, demand might be a little greater than that.

Curdled egg

■ Those who believed LWT when it called the new telly tycoons its most cherished staff were perhaps a little too gullible.

In case you've forgotten, these were the 54 managers who invested in the station's golden handcuffs scheme ahead of the franchise auction in 1991.

Some became paper millionaires last month when their shares became tradeable. Under the scheme's terms, they

could not resign and hold on to their share options. But it appears they could still be made redundant; six months ago Alan Woolfson, the visual services controller, became an "involuntary leaver". He has retired to enjoy a nest-egg coming to the boil at around

California bows to international pressure over 'discriminatory' system

New tax law may appease UK

By George Graham in ashington and Peter John in London

CALIFORNIAN tax legislation passed at the weekend is expected to lift the threat of British action against Californian-based

companies operating in the UK. However, the law, which was approved in the California state ssembly late on Friday night, as yet leaves unresolved the court battle by the UK bank, Barclays, against the state's unitary tax

Barclays' case is the test case for suits which could cost California a total of about \$880m. Another \$3.1bn is at stake in a related suit brought by Colgate-Palmolive, which would extend to US-owned companies.

The new legislation is likely to remove the principal remaining objections of foreign-owned companies to the state's tax system, which they argue has discriminated against them, and leave them free to choose an alternative system of tax assessment

Foreign, and especially British, companies have long objected to California's unitary system, which taxes a company on a percentage of its worldwide income, rather than only on income earned in the state. Since this system differs from international norms, it can be disallowed by tax authorities in other countries and lead to a company's being taxed twice on the same income. In the face of international pressure. California has since 1988 allowed companies to opt for 'water's edge" assessment, which

includes only activities within

the US. In the UK, Mr Kenneth

Clarke, the chancellor of the exchequer, is not expected to make a statement until the Treasury has had time to study the full text of the law, but officials in Washington and Sacramento, the Californian capital, are confi-dent that the legislation does enough to justify the lifting of the UK government's threat to

The retaliation, announced in May, is due to come into effect on January 1. It would remove a tax credit from Californian companies, increasing the tax rate on their British subsidiaries from 28 per cent to 33 per cent and costing them up to £250m a year.

Major US companies have lobbied California hard to change its law and avert the UK retaliation. While unitary taxation would under the new law stay alive -

three days to two the period they

must provide guaranteed sick

An alternative solution under discussion would instead cancel

two days from the annual list of

paid holidays given to German

That, though, is likely to run

into opposition from the third

partner in the ruling coalition: the Bavaria-based and staunchly

Roman Catholic Christian Social

Mr Dieter-Julius Cronenberg,

the FDP deputy chairman of the

Bundestag, the lower house of

parliament, warned that, if the

CDU and CSU sought to force fur-

ther compromises from their partners, it would "destroy the

basis of trust for further co-opera-tion in the government".

pay for their workers.

workers.

almost theological zeal - it is unlikely to spread, because the Californian model, giving companies a choice between unitary and "water's edge" assessment. would lose money for any other state that adopted it.

Barclays commented at the weekend: "We would welcome it [the legislation] as a move in the right direction but it is impossible for us to say what will happen ahead of the court case."

The British government has made clear to the US administration that it will continue to back Barclays in its 10-year-old lawsuit, which is now pending before the US Supreme Court.
The Clinton administration has

abandoned previous administrations' stance against California, because of concern about the state's financial condition.

German ruling coalition at odds over social care plan

By Quentin Peel in Berlin

THE STABILITY of Germany's ruling coalition was called into question this weekend in a new row over how to finance the latest addition to the country's generous social security system -nursing care for the elderly and

At the heart of the conflict is a fundamental difference on who should pay most for the future scheme - workers or employers.

The Free Democratic party, the minority partner in the government, declared that a cross-party compromise between Chancellor Helmut Kohl's Christian Democratic Union (CDU) and the oppo-sition Social Democrats (SPD) might destroy the fragile basis of the coalition, a year before the next elections.

The FDP says that any compro-

food aid, processed products, and

existing silo stocks from the list

One idea being canvassed at

the weekend meeting would be to

add a separate protocol or inter-

pretation of Blair House. This

might meet some of France's res-

ervations, while avoiding the

charge that the Europeans wish

formally to reopen the draft

EC diplomats acknowledged at

the weekend that France had suc-

ceeded in shifting the debate

towards the need to head off a

potential veto, forcing the Com-

munity to look for new flexibility

That message will be reinforced in talks today between

Mr Delors and Mr Willy Claes,

Belgian foreign minister, who are

due to meet Mr Warren Christo-

pher, US secretary of state.

Europe today

A storm crossing south-west England will

low. The frontal zone associated with the

The depression will weaken while moving

of cuts.

accord.

in Washington.

mise that placed a greater financing burden on employers would be disastrous for the German

Such a deal would also isolate the FDP and reinforce the trend towards a grand coalition between the SPD and CDU.

Leading members of the FDP reacted furiously at the weekend to moves by Mr Norbert Blum, the labour minister, to reopen the whole question of financing the nursing care scheme in talks with the SPD.

A first round of talks on Friday saw moves towards a compromise. Mr Rudolf Dressler, social affairs spokesman for the SPD, said there was an agreement to "put on ice" the present proposal, which is bitterly opposed by the German trade union movement.

The present plan is backed by the FDP because it would ease

poll gives Labour a the financing burden on German clear lead employers, by reducing from

NORWEGIANS today vote in a general election which is expected to hand victory to the ruling Labour party led by Prime Minis

The major issues of the election include unemployment, currently at a post-war record of 8.3 per cent, including those on government training schemes, and Norway's application to join the

Mrs Brundtland has also gained credibility by refusing to debate Europe during the campaign, saying that EC membership will be decided by voters in a referendum by 1995.

Analysts say the electorate feels there is no real credible alternative to Labour, with opinion polls showing steadily eroding support for the main opposi-

support for which has soared to 16 per cent from just 6.5 per cent in the last election.

Bruntland confident, Page 4

Norwegian

By Karen Fossii in Oslo

ter Gro Harlem Brundtland. Opinion polls have consistently

has been boosted by signs of economic recovery, assisted by record North Sea petroleum output which has made Norway Europe's higgest oil producer

tion Conservative Party.

EC to test US | Brief document may trade stance Continued from Page 1

while Mr Warren Christopher,

the Syrian land it conquered in 1967.

vider of financial aid to support peace in the region. In an interview with the New

momentum for a wider Middle Arafat's support for Iraq during the Gulf war.

we're supposed to do...and I will wait to hear from you." Mr Clinton said he had also

FT WORLD WEATHER

York Times, Mr Clinton said he had secured an undertaking

end years of conflict

Continued from Page 1

paving the way for today's peace The US is keen to sustain the

President Bill Clinton said the US would continue with aid and military assistance to Israel, secretary of state, said US troops might guarantee security in the Golan Heights after any Israeli undertaking to withdraw from

But Mr Clinton and Mr Al Gore, his vice president, both stressed that the US did not see itself as the sole or main pro-

from King Fahd, the Saudi Arabian ruler, for a large Saudi-k financial package from the Gulf states - whose relations with the PLO were deeply soured by Mr

> Mr Clinton quoted the king as saying: "You take the lead in organising it and tell us what

elicited Syrian backing for the PLO-Israeli deal during a 30-minute conversation with President Hafez al-Assad. He quoted Mr Assad as saying: "It is a positive thing, this agreement, for all of

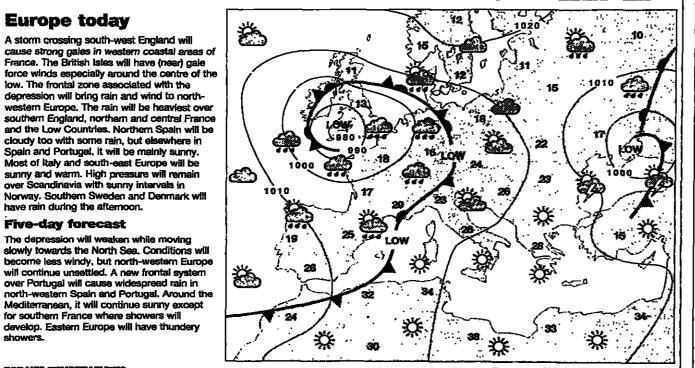
Mr Clinton said Mr Assad sought only the continued assistance of the US in mediating future negotiations with Israel over a withdrawal from the Golan Heights.

indicated a swing to the left, a trend confirmed by a poll published on Saturday in the Dagbladet newspaper. The poil, the last before the election, showed Labour with 31.8 per cent of the vote, a marked improvement from mid-year polls when support for Labour fell below 30 per cent, its poorest rating since the

European Community.
Labour's strength in the polls

in Saturday's poll, the Conservatives saw support fall to 18.1 per cent from 22.2 per cent of the vote in the 1989 election. The biggest gain today, accord-

ing to the polls, will be by the anti-EC agrarian Centre party,





have rain during the afternoon.

Five-day forecast

Latest technology in flying: the A340

Lufthansa

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Frankfurt
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Geloraltar
Glasgow
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Hong Kong
Honolulu
Istanbul
Jersey
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Kuwalt Mancheste Manita Melbourne Mexico City Mizmi Mismi Moscow Musich Napies Nassau Nassau Oslo Paris Perth Prague Rangoon Reykjavík

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THE LEX COLUMN

Steely determination

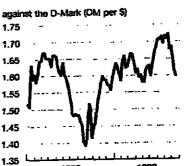
It is easy to see why British Steel is anxious to move the European steel Dollar debate forward. Subsidies protect its state-owned competitors in Europe from the economic downturn, while depressed continental demand robs it of the benefits of rationalisation. The levy proposal, whereby privatised producers would contribute towards the cost of shutting down capacity at state-owned loss-makers, may appear unorthodox to competition policy pur-ists, but British Steel can well afford to participate. The incentive to do so is all the greater since real discipline will be even harder to impose on subsidies once the recovery starts. The problem would then be worse again in

the next downturn. Participation in the levy need not affect the company's low gearing. Contributions would come out of revenue over a period of five years. Given British Steel's high operational gearing, the effect on the profit and loss account would presumably be quickly offset by higher prices and higher volumes. Its relatively modest capital spending requirements mean the cash outlay should not hurt.

The longer term risk is that once the west European capacity problem is resolved it will be harder for the EC to find an excuse for restricting cheap imports from eastern Europe. The short-term risk is that the discipline imposed on state-owned producers will prove inadequate. British Steel is, though, probably right to claim that, without action soon, the outlook for private sector producers is bleak. Most at risk are companies in Germany and Benelux which stand to suffer an exchange rate disadvantage from the collapse of the ERM. But any collapse there would be scant consolation since the Klöckner experience shows that private sector troubles do not necessarily lead to closure of capacity.

Currencies

It looks as though 1993 will go down in exchange market history as another year in which the pundits got the dollar badly wrong. Far from appreciating as the US economy recovered, the dollar looks distinctly sick on the basis of a weak recovery and extraordinarily low inflation. In Europe, the Bundesbank has cut rates more slowly than many expected and is under even less pressure to do so now that the ERM has moved to 15 per cent bands. Last week's cut of just 10 basis points in the money market repurchase rate is a reminder that it is keen to see



policy relatively restrictive and the D-Mark strong.

The result is that the transatlantic interest rate differential has failed to narrow as much as had been assumed at the start of the year. Now, with US equities looking expensive and bonds at record low yields, there is not much to attract international money into the dollar - hence the growing sense that it has room to weaken further. This will not help economic recovery in Europe, where currencies as a whole have tended to be overvalued against

the dollar. The policy response will be interesting to watch. It is difficult to be sure how far the D-mark's present strength is a function of the dollar and how far it reflects purchases by central banks obliged to repay intervention. A pronounced fall in the dollar might just provoke the Bundesbank into larger interest rate cuts designed to offset the implicit monetary tightening. That would let France and other ERM countries off the hook. It is more likely, though, that they will still have to undercut German rates interest eventually. The hope would be that an inflow of foreign funds into their bond markets would provide the wherewithal to repay the intervention debt.

UK superstores As Tesco tees up to start the food retailers' reporting season, attention will once again fix on the valuations ascribed to their vast property portfolios. James Capel calculates that, between them, the big three grocers own some £8.4bn of properties. This compares with £8.6bn owned by Land Securities, MEPC and British Land. Recent fears about the sustainability of grocers' margins and return on capital, however, increasingly call into question whether superstore assets should be depreciated over their use

ful lives. So far, Wm Morrison has been the only food retailer to respond to such concerns - although depreciating its land and buildings by just 1 per cent a year seems little more than cosmetic. The worry is that if food retailers do not steadily depreciate their assets they may be forced to take big one-off write downs. By bidding up the cost of sites, the big grocers have had to work harder to maintain their return on capital. They have achieved this by widening their trading margins, if margins now come under pressure, the capital value of their sites may also fall. Should not that risk be reflected

in their books? Arguably, superstore land may preserve much of its value over 15 to 25 years, especially if inflation returns but the case for depreciating building over their useful lives appears overwhelming. Even this move would have a material impact on grocers' earnings, reducing some of them by as much as 15 per cent. Investors, though, scarcely need further encour-agement to sell. The sector has underperformed the market by 15 per cent since the start of the year.

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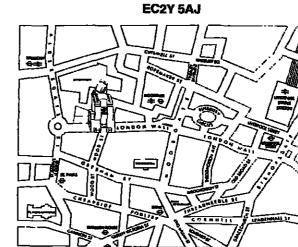
News Corporation

Mr Rupert Murdoch has been so busy snapping up assets in recent months that it goes against the grain for him to sell out of one of the world's most profitable newspaper groups. Presumably not even he fancied his chances of trying to preserve the South China Morning Post's editorial and advertising appeal after Hong Kong reverted to Chinese sovereignty in 1997. Besides, the returns made on the original HK\$2.4bn investment would have been enough to tempt anyone to cash in their chips.

The sale of a 34.9 per cent stake to the pro-Beijing Mr Robert Kuok ensures a full bid will not be sparked for SCMP. But this leaves News Corporation with an untidy rump of shares to sell. This would appear a straightforward enough task given that SCMP's shares have more than doubled to HK\$5.35 over the past two years. Then again, other investors may well reflect on the risks of owning shares in an English-language newspaper at such a politically-sensitive time. Significantly, News Corporation is choosing to recycle its proceeds into regional satellite television. which skirts such regulatory worries.

September 1993

We are pleased to announce the relocation of the following activities in London to: 125 London Wall London



Chemical Bank

Telephone: 071-777 2000 (main switchboard) Facsimile: 071-777 4727 (main facsimile) 94060000 CBC G

Chemical Futures & Options, Inc. Developing Markets Sales Developing Markets Trading

Japan Desk Securities Markets Division

Global Derivatives

Securitisation Treasury Sales Treasury Trading Chemical Investment Bank Limited

Telephone: 071-777 4000 (main switchboard) Facsimile: 071-777 4747 (main tacsimile) 94060177 CHIB G

Telephone: 071-777 4402 Facsimile: 071-777 4779

Telephone: 071-777 3610 Telephone: 071-777 4362 Facsimile: 071-777 4734 Telephone: 071-777 4249 Facsimile: 071-777 4773 Telephone: 071-777 4266 Facsimile: 071-777 4728 Telephone: 071-777 4000 Facsimile: 071-777 4741

Telephone: 071-777 4000 Facsimile: 071-777 4742

Telephone: 071-817 3930

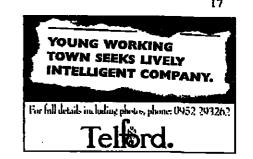
Telephone: 071-777 3178 Facsimile: 071-777 4766

This relocation is the second of a phased schedule and other London units will be moving to 125 London Wall throughout September and October.



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Monday September 13 1993



INSIDE Austrian oil group

stays in the red OMV, the troubled Austrian integrated oil and

chemicals group, has reported an operating loss of Sch552m (\$49m) after a loss of Sch584m in the same period of last year. The group, which earlier forecast a return to profit this year, has been badly hurt by competition from eastern European refiners and chemical makers. Page 20

Roxboro plans placing

Roxboro, the manufacturer of specialist electronic components, plans to come to market through an offer and placing next month which is expected to value the group at about £70m (\$108m). Page 18

Ashanti seeks London listing

Ashanti Goldfields, owned jointly by the Ghanalar government and Londro, the international trading conglomerate, is to seek a London listing next year which could value it at up to £900m (\$1.4bn). The sale will be Ghana's biggest sell-off exercise to date. Page 19

Fed up with Fyffes

The stock market's exasperation with Fyffes, the UK and Irish fruit distributor, is growing. Two years ago it looked to be on the verge of European expansion but its I£90m (\$130m) war chest is

Foreign bank opens in Russia



Dresdner Bank and Banque Nationale de Paris have opened a joint subsidiary in St Petersburg in the first inauguration of a bank wholly-owned by foreigners in Russia since the Bolshevik revolution. However the Russian parliament has proposed a ban on foreign banks dealing with Russian custom-

Prospective p/e ratio

The latest prospective p/e ratio for the "500" index for calendar 1993 is 15.7, according to IBES, the consensus estimates service (Last week: 15.9). This compares with an IBES estimated p/e for the "500" of 20.6 (21.0) for calendar 1992. The official FT calculation of the historic p/e, based on the latest reported earnings, is 19.92 (20.27).

Market Statistics

	Base lending rates FT-A World Indices Back FT/SMA int bond svc Foreign exchanges London recent issues	29 Page 22 29 29	London share service Managed fund service Money markets New Int bond Issues World stock rakt Indices	25-29 25-29 29 23 24
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Companies in this issue

Productivity figures rarely make the headlines.

issued in the UK on Thursday.

shadowed by the latest unem-

ployment news published the

the attention of economists.

try has been particularly

strong when set against the

hesitant and patchy recovery in the US and the moderate

growth of British production.

As productivity is such an

important indicator of a

nation's underlying economic strength, these trends raise the

question as to whether or not

the present recovery is qualita-

tively different from earlier

economic upturns.
Figures last month from

Britain's Department of

Employment showed produc-

tivity in manufacturing was 8.2

per cent higher in the second

quarter than in the same

period of 1992; much faster

growth than the 3.1 per cent

rise in manufacturing output

Thé US Commerce Depart-

ment reported last week that

output per head in manufactur-

ing grew by an annualised 5.2

per cent in the second quarter

and by 7.7 per cent in that part

of industry making durable

goods: an intriguing develop-

ment considering that the US

administration has revised

down its economic growth fore-

Admittedly, broader mea-

sures of productivity have per-

formed less well in both coun-

tries. The most recent UK

figures show year-on-year pro-

ductivity growth of 4 per cent

agross the whole economy in

the first quarter. The US, per-

in the same period.

Lange on Annual Co.
BNP
Badgerline
British Steel
Carlton Comms
Dresdner Bank
First Pacific
Fisons

same day.

21 OMV 17 Ontario Hydro 20 Rexibero

By Andrew Baxter in London

BRITISH STEEL may pull out of

Mr Brian Moffat, British Steel's chairman and chief executive, will today warn the Commission that the company may not contribute to a levy to finance rationalisation among weaker producers because so little prog-ress has been made to cut subsidies to state-owned producers in

The levy is central to the Commission's plans to respond to the deep recession in the industry by cutting 30m tonnes of production

Mr Moffat will tonight warn Mr Karel Van Miert, the commissioner for competition, and Mr Martin Bangemann, industry

He will be among a number of European steel industry leaders at a meeting in Strasbourg tonight called to discuss the the industry.

The Commission had originally asked steel companies to offer chronic overcapacity. But private unfair for them to offer produc-

James Blitz reports on the growing competition in automated trading systems

remained unsettled.

industry ministers meeting on September 21. But with negotiations with Italian and Spanish producers dragging, this looks increasingly unlikely.

Mr Moffat warned that failure by the Commission to reach a satisfactory agreement to cut state subsidies could cause bankruptcies among private sector steel groups.

Mr Moffat said he remained

hopeful that the Commission's problems clinching a deal to cut state subsidies would only amount to "three or four months

Mr Moffat said subsidised producers were delaying reaching an agreement in the hope that an economic upturn would ease the pressure on them to make cuts. He said: "The current situation is

an excuse for doing nothing."

Mr Moffat stressed that British deal was not in its shareholders'

MINEX

Went live in April, backed by a

telecom company, and Dow Jones Telerata.

Systems in New York, Chicago.

London, Hong Kong, Singapore

Does not disclose the number of

trades crossed or terminals used

that it can wait to see how auto-

mated brokerage develops over

consortium of Japanese banks and brokers, KDD, the Japanese

interests.

sell-off

Steel was broadly in favour of the levy which would help to finance production cuts over the next five years. But he warned British Steel would not participate if the

> financing, and has amassed borrowings of more than C\$34bn (\$26bn). "We simply cannot any longer tolerate 100 per cent debi

Mr Strong said that Hydro. which is owned by the Ontario provincial government, is preparing a financial restructuring which will include "very funda-

mental changes". He indicated that these may include opening the door to out-

Mr Strong, who organised last year's United Nations Earth Summit, has launched a farreaching shake-up at Hydro since he took over as chairman

As part of an austerity plan announced earlier this year, the utility has set a goal of reducing

It has chopped its capital spending budget, and is also cutting 6,000 of its 29,000 jobs, and splitting its operations into three separate business units.

including an operating loss of about C\$200m. It cited slack tinuing problems at a nuclear power station.

The shake-up is a response to growing concern among electricity users at the steep hike in rates, which has averaged 7.3 per

Cheap power has in the past been one of the chief drawcards for investors in Ontario and other Canadian provinces.

freeze Hydro's rates next year, and to hold increases for the rest of the 1990s no higher than Can-

British Steel may boycott Brussels levy Canadian

a plan to restructure the EC steel industry unless the European Commission takes tougher action to curb state subsidies.

Italy and Spain.

commissioner, that the entire restructuring plan could fail if a deal on subsidies is not agreed by

capacity cuts of 30m tonnes by September 30 to help reduce sector companies such as British Steel, and the German producers Thyssen and Krupp-Hoesch, have held back arguing it would be tion cuts while the level of state subsidies to their competitors

Officially the Commission still hopes it can reach a deal on sub-

Automated dealing: a three-way fight

Foreign exchange dealers enter the 21st century

century, Reuters, the news and information group, has been the world leader in the provision of electronic trading systems for banks which deal in currency markets. But this week, Reuters will find itself in competition with some of its best clients, a consortium of the most powerful banks in foreign

Both sides are about to enter battle by offering rival automated dealing systems which can simulate the work done by bro-kers in the foreign exchange market. The products they are pio-neering may change the face of one of the most actively traded financial markets in the world, one where global turnover has reached \$1,000bn a day.

Last year, Reuters launched its 2000-2 automated brokerage system after several years developing it at an estimated cost of £60m (\$92.4m). It was followed in April by Minex - a service backed by Japanese institutions - much used in Asia.

On Wednesday, at 8am in London, dealers will be able to trade on terminals run by the Electronic Broking Service (EBS). This system, which cost around £40m to launch, has been backed by a dozen leading banks in foreign exchange - such as Citibank and Chase Manhattan - who have formed a consortium with Quotron, specialists in electronic information.

"This is where the 21st century begins for foreign exchange dealers," says Mr Peter Bartko, chairman of the EBS partnership. "In the long term, people have to accept that human brokerage

or nearly a quarter of a doesn't have a great future." Brokerage still plays a considerable role in currency dealing. Roughly 60 per cent of deals in the currency markets are now done by traders in two banks or counterparties - who call one another up directly. The remainder of deals are done through brokers, who bring together diverse buyers and sellers.

Commercial banks rely on brokers for a good proportion of their business and value their knowledge of the market. But they complain that the commissions charged for broking a deal are very high.

Automated brokerage terminals do the same job as humans at a reduced cost. A bank dealer using any of the three on offer can advertise a buy and sell price on dealing screens across the globe. Another bank dealer then

the identities of both parties

The banks are attracted by the

reduced cost of commission. But

they fear that 2000-2 will help

Reuters monopolise the market

in electronic dealing systems. Mr

Bartko admits that this is one of

the principal motives for this

around the world. On Mr Bart-

Reuters has 19,000 conventional

week's launch of EBS

ees



Launched last year with 23 subscriber sites in two

Now more than 230 dealing sites in 28 cities in 17 countries

System has reached initial target
 'of 1,000 trades a day, each for a
minimum 1m units of the
currency dealt.

ko's estimate, some 50 per cent of global foreign exchange transactions take place on them. "Reuters 2000-2 could move that figure significantly higher," he says. He argues that the banks

would be "at the mercy" of Reuters if its control of transactions jumped to 70 per cent. They would be in a position to dictate customer charges. Some bank dealers also argue that Reuters could change the structure of the

banking customers who are

becoming important movers of

EBS has one advantage over

rival systems: the banks backing

it have 35 per cent of turnover on

the London foreign exchange

market. That means EBS could

establish high levels of liquidity

very quickly. Mr Bartko says

liquidity is the key to success.

sional market in, say, the dollar/

"You need to have 50 banks

international capital.

D-Mark exchange rate. We already have the critical mass." By contrast, he says that Reuters 2000-2 cannot offer big volume deals in the main currencies

because the large banks have not

moved over to using it.

To be launched Wednesday by Quotron and consortium of banks in London, New York, Zurich and

● Will start with 200 dealers in 60

standard amounts of \$5m in \$7DM and £5m in \$7DM.

Dealers invited to trade in

But Reuters is confident. Mr Bob Etherington, the company's international marketing manager, takes EBS seriously but dismisses fears that Reuters is seeking to increase charges by monopolising the market. "In the last 12 years, the prices for using the Reuters Monitor Dealing Service have not kept up with infla-tion," he said. "We have not

abused out position at all." Mr Etherington believes that 2000-2 will acquire greater liquidity, but he will not reveal volume levels. "From the start, we set targets for the number of trades we wanted to see and we are meeting those targets." He also believes that it is far too early to judge the performance of 2000-2. "It takes a long time to establish these systems in the marketplace as we saw with our earlier systems," he says. "You are asking dealers to start trading in a way they have never traded

before, and that can take time." Officials at EBS admit that

Renters has such huge resources

many years. And the pioneers of these systems know it will take a long time to bring currency dealers around to using them. One hindrance to automated brokerage is that traders must

make a brokered deal by looking at a screen and tapping buttons on a keyboard. That takes longer than listening to the broker shouting a price on the phone and answering "done". In a market where every second counts, that costs money.

Dealers are also nervous to offer a buy/sell price knowing that either side of the price can

be "hit" by any currency dealer in the world. That is a more frightening prospect than operating through a trusted broker or dealing with a known counterparty, especially when exchange rates are volatile. Automated currency brokerage

may never catch on. But it may also be the dawn of a Brave New World - a development no less significant than the launch of the early computerised trading systems in currency markets in the 1970s. The banks merely want to ensure that, if this is the technology of the future, Reuters is not alone in developing it.

utility faces part

By Bernard Simon in Toronto

ONTARIO Hydro, one of North America's biggest power utilities, is laying the groundwork ease its acute financial condi-tion.

The Toronto-based utility at present relies entirely on debt financing, we simply do not have enough equity," said Mr Maurice Strong, chairman.

side equity participation.

The province's left-of-centre New Democratic government has up to now been reluctant to endorse private ownership of Hydro. However, Mr Strong said that "the issue isn't privatisation; the issue is financial flexi-

last December.

borrowings by a third over the next decade, and trimming its debt-equity ratio from the present 83:17 to about 60:40.

Hydro expects to suffer a loss of at least C\$1.6bn this year,

demand for electricity, write-offs related to restructuring, and con-

cent a year since 1988.

Mr Strong has pledged to

ada's inflation rate.

Growth industry When they are next in analysing the figures - giving output per head - are likely to be overoutput figures But recent official reports.

pointing to strong productivity growth in UK and US manufachaps reflecting the recent growth could reflect technolog-uneven nature of its recovery. growth could reflect technolog-ical change, especially in inforturing industry, have caught Higher productivity is to be expected during economic reported a seasonally adjusted 1.3 per cent annualised fall in non-farm productivity in the recovery as orders flow in and capacity utilisation rises. But output growth per head in US second quarter, revised from earlier estimates of a 2.5 per and UK manufacturing indus-

cent decline. There is also no consensus among economists about the meaning of recent productivity trends. In a recent paper published by the Brookings institution of Washington, two distinguished US scholars, George L. Perry and Charles L. Schultze, discovered a nota-ble development in US productivity last year. They said that

mation and communications technology, and investment by multinational corporations. These forces have transformed production methods and organ-

isation of companies. Heavy lay-offs among US white collar workers and the exceptional increase of sales of computer equipment, which doubled between the end of 1989 and the first quarter of this year, are symptoms of this transformation which has been under way in manufacturing over the past decade, she con-

Economics Notebook By Peter Norman

after six quarters of recovery, non-farm productivity in the US rebounded past previous trend growth (by 1.6 per cent at an annual rate) even though US gross domestic product had been stagnant. But, while describing this as a "striking fact", they were unable to reach a conclusion if this

marked a surprise break with

established patterns. Others are less cautious. Mrs Sylvia Ostry, head of the Centre for International Studies at the University of Toronto and a former chief economist at the Organisation for Economic Co-operation and Development in Paris, believes that far-reaching structural changes may be bringing the US "close to a higher growth trajectory". She suggests that the strong

Mrs Ostry believes that the services sector is about to experience similar changes. Such changes involve costs: job losses among previously highly paid middle managers could help explain why consumption has been so weak in America. But eventually the greater productivity growth should benefit the economy and give the US a new edge

over international competitors. Some London economists see echoes of the US experience in Britain. Writing in this month's Gerrard and National Monthly Economic Review, Professor Tim Congdon, managing director of Lombard Street Research and one of the chancellor's seven-man panel of independent forecasters, says UK manufacturing promanufacturing productivity ductivity "is doing well, much the US," he says.

better than would normally be expected from previous cyclical

Banks would be 'at the mercy' of

Reuters if its control of transactions

jumped to 70 per cent

"hits" the price by typing currency market, if it so wished,

instructions on to a terminal. by selling more systems to non-Only when the deal is done are banking customers who are

dealing terminals in banks using a system to make a profes-

UK companies appear to be importing state-of-the-art machinery and copying best practices abroad, while foreign in UK daily companies are investing in Britain to take advantage of relatively cheap labour, he newspaper

wo economists at Kleinwort Benson Securities in London, Mr Albert Edwards and David Owen, say British industry has followed the US example of investing heavily in computer equipment that will facilitate corporate

restructuring.
Mr Don Smith, an economist
with Midland Global Markets in London, expects that increased investment as the UK economy recovers "will introduce a vast amount of new technology into industry and commerce". With the British labour market more flexible than at any time since the 1960s, resistance to change in working practices is at histori-

cally low levels, he says. As Prof Congdon points out, UK manufacturing productivity has been growing strongly for some years. The average annual increase was 4.8 per cent between 1979 and 1989, the highest level of any Group of

Seven country.
Mr Smith believes that UK productivity growth for the whole economy will hover around 2.75 per cent in the 1990s, and so be close to the very high growth rates achieved in the 1960s and the early and mid-1980s. But it needs to be. The gap

in productivity between Britain and its main international competitors is so large, that "even if UK productivity growth was consistently 1 per cent higher than other countries, it would be perhaps 15 to 20 years before the UK could catch up with France and Germany, and more than 50 years before it could catch up with

TV group seeks stake

By Raymond Snoddy

MR MICHAEL Green, chairman of Carlton Communications, is interested in acquir ing a stake in Newspaper Pub-lishing, owners of The Independent and Independent on Sunday.

Mr Green would like to add newspapers to his television interests which include Carlton Television, holder of the London weekday ITV licence. The expression of interest from Mr Green, who is also chairman of Independent Tele-vision News, is being put in the context of trying to strengthen the opposition to Mr Rupert Murdoch's News International and challenging Mr Murdoch's ability to set the

media agenda in the UK. Carlton is only one of six potential investors who have expressed an interest in taking a stake in Newspaper Publishing. The others include Associated Newspapers, publishers of the Daily Mail, and Mirror Group Newspapers.

Mr Ian Hay Davidson, chairman of Newspaper Publishing has made it clear his first priority is to install a new chief executive before going ahead with a refinancing that could involve raising up to £20m

Carlton Communications would only seek a stake of around 30 per cent although a "Conrad Black clause" would also be sought. Mr Conrad Black invested in the Daily Telegraph on condition that he would have right of first refusal on any further fund raising. As a result he won control of the Daily Telegraph.

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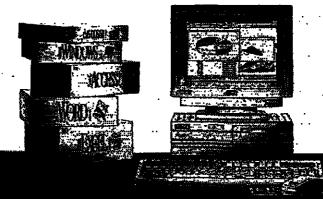
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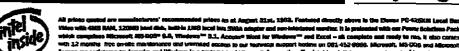


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COMPANIES AND FINANCE

board

shelves

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Property Correspondent

leasehold property.

and the south east.

try," it said.

THE Accounting Standards

Board has shelved a proposal

to force companies to make a

provision in their accounts for

mrecoverable rent on vacant

The proposal, which was put

forward by the ASB's Urgent

issues Task Force in June,

would have required compa-

nies to identify the likely

shortfall between their obliga-

tions under their lease and the

amount they would be likely

to recover by reletting the property. It had been expected

to have a large impact on

some companies in London

The British Property Federa-

tion, which represents land-

proposals because it could dis-

courage people from taking

out a long lease for fear of

having to account for space

that was not used at a later

date. It had the "potential to

inflict serious damage on the

property investment indus-

It also said that the proposal

would have made it difficult to

compare figures in different

lords, said it had opposed the

Badgerline accelerates up the takeover trail

BADGERLINE Group, the bus operator which is coming to the stock market in November, has expanded rapidly by acquisitions in the seven years since a group of managers and employees succeeded in a £3m buy-out of the National Bus Company subsidiary.

It has taken over no fewer than seven other former NBC operations in a strategy similar to that pursued by other fastgrowing operators such as Stagecoach, the Perth-based bus operator which came to the market in April, and Draw-

lane Transport Group.
Of the 62 NBC companies sold to management buy-out teams, a large number have subsequently lost their independence. As a result, the Department of Trade and Industry has expressed anxiety over the rate at which small bus companies have been swallowed up, reducing the competition promised by the break-up of the NBC.

Mr Trevor Smallwood, Badgerline's chairman, said that the position was monitored by the Office of Fair Trading and the Monopolies and Mergers Commission. Problems only arose in particular local areas and had been solved by giving assurances to the regulatory authorities. He believed there was still scope for further con-



Trevor Smallwood: still scope for further consolidation

Badgerline is one of the few companies to have expressed an interest in running some of British Rail's bigger operations, if they are privatised. Mr Smallwood said he was still interested in principle, but would need much more knowledge of the terms

before making a decision. The group, which runs 2,300 buses and coaches in the Midlands, south Wales and the southern England, is also interested in bidding for local authority bus services as they are sold off and in offering services in London. It already runs 70 Thamesway buses ser-

About 1,000 of Badgerline's 6,200 employees currently own about 90 per cent of the group's shares. Each year the original shares are traded among employees on a "matched-bar

gain" basis. At the last auction, in April, shares originally worth 3.3p fetched £3.20. The final value of the shares will not be settled until the structure of the flotation is agreed, but they are likely to be worth significantly more than £3.20.

companies' accounts because the provision would have The flotation will be spondepended on assumptions sored by Lazard Brothers, and about a large number of vari-Cazenove will act as brokers.

Accounting | Plan that avoids expensive mistakes Paul Abrahams looks at the remaining clouds on Fisons' horizon

HE LAST 18 months have not been kind to Fisons, the pharmaceuticals and scientific equipment

group. A series of apparently endless regulatory problems, cul-minating in the withdrawal in the US of some of its best-selling products, the subsequent resignation of its chairman. and a drubbing from the stock market which ended with the company dropping out of the FT-SE 100 Index, have all cast doubt over the future indepen-

dence of the group. However, Mr Cedric Scroges Fisons' increasingly confident new chief executive, believes his team, which last week announced an improvement in operating profits at the drugs division for the first time in nine months, has answered most of the questions asked about the group's future as an independent pharmaceuticals

The regulatory problems appear, at least for the moment, to be over. Mr Scroggs points out that Fisons has shown for the last six months that it can meet the

regulators' rigorous standards.
The question whether the company has sufficient scale to discover, develop and market new drugs, has also been mostly answered, says Mr

He adds that on the marketing side, strategic alliances in the US with Rhône-Poulenc Rorer for Tilade, the asthma treatment, and Allergan, a US group, to co-market Acular, the main competitor to Fisons' withdrawn product Opticrom, have shown the way forward.

The company is now looking to license in a number of compounds. One will take the place of Tipredane, Fisons' asthma treatment where development was halted in April because of lack of efficacy. Mr Mike Redmond, pharmaceuticals manag-ing director, says the US sales force will have spare capacity after next year and most of the other salesforces are underutilised at present.

Fisons refuses to say which companies it has approached or the type of anti-asthmatic it wants to licence in Mr Redmond says Fisons is not interested in a beta2-agonist, the most common form of asthma treatment.

In the meantime, Fisons' development capability has improved considerably, says Mr Redmond. Historically, Fisons has been one of the best places to do research in the UK pharmaceuticals industry, but its track record on development has been lamentable.

The decision to cancel development of Tipredane even has its brighter side, insists Mr Redmond. In the past, the decision whether to cancel would have been put off. Now, the development process has been improved so that decisions are made earlier to avoid expensive mistakes.

In addition, the development of Tipredane has provided Fisons with invaluable experi-

Cedric Scroggs: confident

ence in developing a product simultaneously around the world, explains Mr Redmond. Tilade was first launched in the UK in 1985, and is yet to filed with the regulatory authorities in Japan. Tipredane would have rolled out within only a few years.

The increasing willingness to collaborate with other companies means Fisons will also sign a co-development agreement with another group for remacemide, its product for epilepsy, an area in which the company has little expertise. The agreement will reduce the risks for Fisons.

For the longer term, Mr Red-mond intends to license-in further asthma products at early stages of development. Innova-

tive medicines such as paf-antagonists and leukotriene antagonists are possible areas

for development Zeneca of the UK and Uniohn of the US are working on leakotriene antagonists. Schering-Plough, the American group, is working on a paf-antagonist. Roche of Switzerland is work-

ing in both areas. Mr Redmond says Fisons can offer expertise in clinical research and delivery system. A number of companies are interested in using its patented multi-dose dry powder inhaler clinical trials. In addition, any partner could eventually use Fisons' sales forces.

Clouds remain on the Fisons' horizon. The US patents for the nebulised version of intal, an asthma product and one of its best-selling drugs, expired in August. This version repre-sents about half of the drug's US sales. In addition, an FDA advisory committee will decide next week whether generic companies will be able to launch versions of the inhaled version without doing clinical trials.

In the meantime, Mr Scroggs must turn his attention to the underperforming scientific instruments operations which fell into a loss during the first

six months. He admits the loss, likely to be repeated in the second half, is all the more galling because he was in charge of the business before he was appointed chief executive. "It's a very nasty episode," he admits.

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Roxboro to join market with £70m price tag

By Paul Taylor

ROXBORO, the Newmarket-based manufacturer of specialist electronic components, plans to come to market through an offer and placing next month which is expected to value the group at about £70m.

The company grew out of the £29m management buy-out of the electronic components division, Cambridge Electronic Industries (now Graseby), in mid-1990. The buy-out, led by Mr Harry Tee. Roxboro's chief executive, was backed by Schroder Ventures.

After the "back-to-back" sale of the capacitor business for 19m to its management, Mr Tee has refocused Roxboro away from low-margin commodity components and towards production of

the same time productivity has been improved and the workforce cut from 1.200 to 650.

The group, which has operations in the UK and US, recorded profits before tax and interest of £4.3m last year on turnover of about £36m. Interim results will be published in a few weeks, however Mr Tee says that profitability in the current year is "substantially" ahead of last year.

In the US the group's existing operations have been restructured and consolidated into one plant at Roxboro. North Carolina which is a leading third party supplier of electro-optical indicators using LEDs (Light Emitting

These indicators, sold under the

higher-margin value-added devices. At Dialight brand, are used extensively throughout the telecommunications, data communications and processing markets, and in the diversified indus-

> trial controls market. Because of their long life they are also increasingly replacing conventional light bulbs in control panels and

In Britain, Roxboro's two plants at Newmarket and Harlow manufacture specialist electromagnetic devices including relays, solenoids and filters which are sold under the Belling Lee and PED brands, mainly to the telecommunications, instrumentation and industrial markets.

One new growth application for these devices is in the new generation of "smart" utility meters for controlling electricity, gas and water supplies Roxboro also designs and builds custom components for companies such as Schlumberger and Motorola.

We have deliberately positioned our-

selves as the number one two or three in our chosen markets," said Mr Tee. Following the flotation the manage ment is expected to retain about a 20 per cent stake in the enlarged company, which will then have a debt-free balance sheet. Mr Peter Smithan, a senior partner of Schroders Ventures will remain chairman of the group and two

join the board. The issue will be sponsored by Samuel Montague with James Capel as bro kers and the stock is expected to begin

non-executive directors are expected to

-	CROSS BORDE	R M&A DEALS	:	
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Renault (France)/Volvo (Sweden)	Agreed merger	Vehicle manufacture	c£6.5bn	Sector restructuring continues
Fortis (Netherlands/ Belglum	ASUK-CGER (Belgium)	Financial Services	£276m	Aiming for 50% stake
Reed Eisevier (UK)/ (Netherlands)	Official Airlines Guide (US)	Publishing	£271m	Agreed at last
Cadbury Schweppes (UK)	A&W Brands (US)	Soft drinks	£217m	Agreed cash bid
UnBaver (UK/Netherlands)	Unit of Kraft General Foods (US)	Food	est £195m	Tripting market share
Hagemeyer (Netherlands)	Newey & Eyre (UK)	Bectrical distribution	£165m	BTR disposal
QBE insurance Group (Australia)	Unit of Royal Insurance (UK)	Reinsurance	£39m	Non-core US disposal
inchcape (UK)	PT Tensia Manufacturing (Indonesia)	Personal care	£1.37m	Buying BP International's 75%
Canon (Japan)	Walter Rentsch (Switzerland)	Office equipment	n/a	Ignores minority holders
Warner-Lambert (US)	Cachou Jaiaunie (France)	Confectionery	n/a	Pierre Fabre

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LIBERTY HOLDINGS LIMITED

LIBLIFE STRATEGIC

(Registration number 83/06300/06) (Registration number 83/06300/06) Joint announcement regarding the results of:

INVESTMENTS LIMITED

• the offer by Liberty Life Association of Africa Limited ("Liberty Life") to its shareholders of renounceable rights to 114 570 968 ordinary shares in Liblife Strategic Investments Limited ("Libsil") at a price of 900 cents per share in the ratio of 50 ordinary shares in Libsil for every 100 shares held in Liberty Life;

• the offer of renounceable rights by Liberty Holdings Limited ("Libhold") to its shareholders of its rights to 59 516 498 ordinary shares in Libsil at a price of 900 cents per share in the ratio of 130 ordinary shares in Libsil for every 100 ordinary shares held in Libhold; and

• the further offer to apply for additional shares in Libsil at 1 000 cents per share.

The results of the offer to shareholders of Liberty Life and Libhold of renounceable rights to 114 570 968 ordinary shares of 1 cent each in Libsil ("Libsil shares") contained in the circulars issued on 13 August 1993 are as follows:

- Applications were received for a total of 113 984 539 Libsil shares, which includes excess applications amounting to 514 889 shares thereby raising an amount of R1 026,4 million for Liberty Life before expenses. The applications received resulted in a take up of 99,5% of the 114 570 968 Libsil shares

which were offered by Liberty Life. Libsil's initial share register comprises over 5 500 shareholders.

- All applications for excess shares were allocated in full.

Posting of share certificates Share certificates in respect of the Libsil shares which have been taken up will be posted to shareholders of Libsil on or about Friday, 10 September 1993.

9 September 1993 Johannesburg

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payment date, December 13, 1993 will be U.S. \$86.89 per U.S. \$10,000 principal amount. By: The Chase Manhattan Bank, N.A. London, Agent Bank

September 13, 1993



To the Holders of First International Funding Co. Floating Rate Notes

Pursuant to the Indenture dated as Pursuant to the Indenture dated as of June 3, 1993 among the Issuer. State Street Bank and Trust Company as Trustee, and Financial Security Assurance Inc. as the Insurer, notice is hereby given that for the Interest Accrual Period from September 3, 1993 to December 3, 1993, the applicable Notes Due 1996, 3.70%; for the Notes Due 1996, 3.80%; and for the Notes Due 2000, 3.95%.

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(the "Issuer") £50,000,000 10 3/4 per cent. Guaranteed Bonds 1993

(the "Bonds") NOTICE IS HEREBY GIVEN that, pursuant to provisions contained in the Trust Deed dated October 19, 1983, the Issuer will redeem all outstanding Bonds on October 15, 1993 at the redemption price of 100% of the principal amount thereof.

Payments will be made upon presentation and surrender of the Bonds at the main offices of Morgan Guaranty Trust Company of New York in London, Brussels and Frankfurt am Main or Banque Internationale à Luxembourg SA in Luxembourg. Such payments will be made in sterling at the specified office of any Paying Agent in London or, at the option of the holder, at any specified office of any Paying Agent by sterling cheque drawn on, or transfer to a sterling account maintained by the payer with a bank in London.

Bonds should be presented for redemption together with all unmatured coupons, failing which the amount due in respect of any missing unmatured coupons will be deducted from the principal amount

3i International B.V.

By: Morgan Guaranty Trust Company as Principal Paying Agent

Dated: September 13, 1993

Companies and finance

A ripening target for a takeover bid | Ashanti to seek

Fyffes has turned from potential predator to prey, reports Tim Coone

TWO years ago, Fyffes, freedom of action than he had the UK and Irish fruit anticipated when he joined the distributor, looked to be on the verge of a significant expansion into the European mainland market as it raised 1960.2m in a rights issue and took on a new chief executive, Mr John Callaghan,

For many investors, these were signals that the McCann family, which had run the company since they bought it from United Brands in 1986, were preparing to take Fyffes into the European big league of fruit distribution alongside US majors such as Chiquita and Dole, which control almost two-thirds of the "dollar"

banana market in Europe. "In the future we will be making fewer, but larger deals . . . attractive opportunities come in bigger packages, said Mr Carl McCann, the group finance director at the

Two years on, several efforts to make big acquisitions have failed. The Fyffes warchest, totalling IE90m, remains largely unspent and Fysses itself became in April the target of a takeover offer by Dole, which was rejected by the

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Then last month Mr Callaghan resigned with no clear explanation being given to

shareholders. The stock market's exasperation with the company is growing. "The lack of information on a matter of such importance is a shameful disgrace for a publicly-quoted company," said one analyst.

The main interpretation in Dublin is that Mr Callaghan found that he was given less anticipated when he joined the group. Mr Nell McCann, the executive chairman, and his sons Carl and David, hold the principal posts in the group, and - the argument goes were unwilling to cede execu-

tive control to Mr Callaghan. Another view is that the McCanns simply came to the

Its strong cash position and good European growth prospects make the group a potentially attractive company, especially to the big US players

conclusion that Mr Callaghan's accountancy background was not necessarily the best suited for heading a fresh fruit trading business.

Rither way, the incident has been a big embarrassment for the company, and undermined investor confidence in the management team, which has still to appoint a replacement chief executive.

Pyffes' fleeting interest earlier this year in purchasing a stake in Greencore, the Irish sugar, milling and malting group, also also raised questions over management strategy, and whether it is as committed to building a Europe-wide fruit distribution network as it says it is.

It is thought that the McCanns might instead choose

10912 10924

10975 10977

10167 10169

10830 10831

10894 10895

10959 10962

to spend their cash on an agricultural trader outside their core fruit and vegetable busi-

The company's cash is invested mostly in Irish financial assets, and with interest rates now forecast to dip as low as 5 per cent by the yearend, pressure will be mounting on the company to spend the warchest on a big acquisition.

In its results for the first half to April, half of the If14m pretax profits came from interest income - a result which will not be repeated in the second

Mr Joe Gill, a food industry analyst at Riada stockbrokers in Dublin, notes: "With interest income set to decline, Fyffes will require a strong recovery in operating profits or acquisition-driven profits to attain earnings growth in

1994." So with stagnating performance, no significant acquisition on the horizon, and retrenchment taking place in the Dublin headquarters, Fyffes looks like a ripening target for a new takeover bid.

ole's April offer, the first for Fyffes since the McCanns took over, valued the company at 19420m, or 191.15 per share, a six-year high at the time. The Fyffes board unanimously rejected the bid, but was careful not to brand it as hostile. Enough hints were dropped around the market that some

of the key shareholders would be sellers at the right price. One of those is considered to be DCC, the Dublin-based hold-ing company headed by Mr Jim

Flavin, DCC has an 11 per cent shareholding, the largest single holding, and although Mr Flavin is a long-term supporter of the McCanns he is also committed to developing DCC as an industrial holding company.

Fyffes stands to benefit under the new EC banana import regime, which came into force in July, being an importer from both the Central and South American "dollar" banana area as well as from the traditional African, Caribbean and Pacific countries, which enjoy tariff-free entry to

The new regime will allow Fyffes to pick up market share from Chiquita, Dole and Del Monte, the main players in the "dollar" sector of the European banana market. Its strong cash position and

good European growth prospects make the group a potentially attractive company, especially to the big US players. Chiquita, currently facing large capital expenditure commitments, and posting a loss last year of \$284m, is not con-

sidered a likely bidder, and would most certainly be regarded as hostile. Del Monte is still bedding in under its new Mexican owners. and so Dole remains the most

likely contender. Ms Patricia Fee, an analyst for BCP stockbrokers in Dublin, says that Fyffes' current share price, of L£1.05, has a renewed bid by Dole priced in although she said she does not anticipate an antagonistic bid "Dole is dependent upon Fyffes for its sales in the UK market and will not want to prejudice those," she said.

London listing

ASHANTI Goldfields, owned jointly by the Ghanaian government and Lonrho, the international trading conglomerate, is to seek a London listing next year which could value it at up to £900m.

The Chanaian government, which owns 55 per cent of the mine, has decided to sell about one quarter of its stake. Lonwhich manages the mine and owns 45 per cent, has decided not to sell any shares. The sale will be Ghana's big-gest sell-off exercise to date. It

had recently called for interested bids from mining companies and asked the World Bank's International Finance Corporation to handle the sale. But in the past few months it decided that a flotation would raise more, it held a "beauty parade" of merchant banks last week to advise it on the sale. These included Morgan Grenfell with stockbrokers James

Mr Emmanuel Agbodo, the head of Ghana's privatisation programme, recently said Ashanti was "conservatively valued" at £500m. But the merchant banks competing to advise the government on the flotation believe it could be worth up to £900m.

Following the takeover of Consolidated Goldfields by Hanson, the Anglo-US conglomerate, in 1989, the banks believe there could be "significant interest" in what will be the first big new listing of a

However, they will have to overcome doubts about the stability of the Ghanaian economy and overseas dividend remittance

gold mine.

Ashanti had a good first half, with gold production amounting to 380,000 ounces - 16 per cent up on last year. Lonrho has said that projected production for the year at 760,000 ounces is ahead of target.

Lonrho will retain opera-

Ulster TV rises to £1.97m

PROFITS of Ulster Television, the independent programme contractor, advanced from £1.79m to £1.97m pre-tax for the six months ended June 30. The improvement was scored

on the back of a turnover some 2.5 per cent lower at £13.2m. Directors said that comparisons with last year were beset complexities arising from the loss of Channel 4 airtime,

the introduction of a new basis

of payment for network and

acquired programmes, and the implementation of the programme plans which UTV had submitted as part of its licence application.

They also noted that the improvement in profits was after deducting a half year prorata cash bid charge of £516,000 compared with an exceptional levy charge of £90,000.

The interim dividend is being lifted by 2p to 6.25p from earnings of 11.79p (10.22p).

intrum justitia

(Registered in Curação No. 41415)

Notice to Shareholders

The Managing Board of INTRUM JUSTITIA N.V., a company incorporated and existing under the laws of the Netherlands Antilles, of which the registered office is located at Chumaceirokade 3, Willemstad, Curação, Netherlands Antilles, wishes to announce that it has been decided with the approval of the Supervisory Board to distribute an interim dividend for the 1993 financial year of 1.1 pence per ordinary share.

As of November 5, 1993 the interim dividend on ordinary shares will be payable at the following addresses:

Krediethank S.A. Luxembourgeoise 43 Boulevard Royal L-2955 Loxembourg

Hambros Bank Limited London EC3N 4HA United Kingdon

Bearer Shareholders are asked to submit Coupon No. 11 to the paying agents for collection of the dividend.

Furthermore shareholders are hereby informed that the Semi-Annual Report on the Group's activities and results during the first six months of the 1993 financial year will be available at the registered office of the Company, the paying agents as mentioned above and at James Capel & Co Limited, Thames Exchange, 10 Queen Street Place, London EC4R IBL, United Kingdom

September 13, 1993.

Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary **Capital Floating Rate Notes**

In accordance with the provisions of the Notes. notice is hereby given that for the Interest Determination period from 13th September 1993 to 13th October 1993 the Notes will carry interest at the rate of 3.50 per cent per annum.

Interest accrued to 13th October 1993 and payable on 12th January 1994 will amount to US\$29.17 per US\$10,000 Note and US\$291,67 per U\$\$100,000 Note.

> West Merchant Bank Limited Agent Bank

EUROPEAN COAL AND STEEL COMMUNITY ECU 15.000.000 8% BONDS DUE 1996

We inform the Bondholders that the redemption instalment of ECU 3.000.000, nominal due on November 7, 1993, has been satisfied by a drawing on August 24, 1993, in Luxembourg. The numbers of such drawn Bonds are as follows: in denomination ECU 1.000: .3915 852R in denomination ECU 5.000 10048 10049 10046 10047 10006 10007 10057 10061 10110 10112

> These Bonds will be reimbursed at par on November 7, 1993, coupon due on November 7, 1994 and following attached, according to the modalities of payment on the Bonds. Amount outstanding after November 7, 1993 : ECU 9,000,000

THE PRINCIPAL PAYING AGENT SOGENAL - GROUP SOCIETE GENERALE PARIS - 15, AVENUE EMILE REUTER - LUXEMBOURG

cent stake in the company

which has a stock market capi

Recently, Mr Kuok's Kerry

group secured a 15 per cent interest in the HK\$7bn

(US\$903.2m) Western Harbour

tunnel, which will link Hong

Kong island with the new West

Kowloon expressway leading

up to the airport. The consor

tium also includes Citic and

China Merchants, another lead-

ing Beijing company in Hong

Kong.
It is these connections with

Beijing, combined with his

lack of media experience.

which will inevitably colour

perceptions of his acquisition

of the South China Morning

Post, his largest single Hong

In a written interview in

1991. Mr Kuok admitted he was

"averse to dealing with the

media". He will undoubtedly

remain a distant figure in the

workings of his newspaper, but few are prepared to believe that he will not provide both

editorial and business direc-

across the group. The company

was "ready for another period of strong growth", he said.

Performance was particu-larly marked at GNB Battery

Technologies, where earnings

before interest and tax

Elsewhere, solid results were returned by the distribution

division, and by South Pacific

Tyres and Pacific Dunlop

Cables. In foods, the group was

"on schedule to achieving the

desired levels of profitability

and textile business, and from the industrial, foam and fibre

group were described as "satis-factory".

Results from the footwear

advanced 67 per cent.

and returns".

Kong investment.

talisation of HK\$30bn

Secret life of the rich and well-connected

Simon Davies and Kieran Cooke profile Hong Kong entrepreneur Mr Robert Kuok

r Robert Kuok Hock Nien is not a typical media tycoon. A Malaysian Chinese who has based himself in Hong Kong for more than a decade, Mr Kuok makes only rare public appearances and avoids any

He is typical of a select group of the region's overseas Chinese entrepreneurs. One business associate summed him up with: "He is very private, very well-connected, very pro-China, and very rich."

Mr Kuok has no expertise in newspapers, and his only media exposure is as a passive 33 per cent shareholder in TVB, Hong Kong's largest broadcasting station.

Mr Kuok's business empire stretches across national boundaries, encompassing a complex web of private and public companies, mostly controlled by relatives or trusts. He earned his initial fortune

in the commodities business, and is still known as Asia's "Sugar King". He established his first sugar manufacturing enterprise in Malaysia in the late 1950s, moving into sugar cultivation soon after. With steadily rising prices, Mr Kuok amassed millions

PEREGRINE Investments, the

Hong Kong-listed pan-Asian

securities business, has been

disciplined by the colony's

stock market regulators for

misconduct concerning three

flotations handled by the com-

Peregrine, which last year purchased 24 per cent of UK

fund management group,

Invesco MIM, has rapidly

emerged as the largest inde-

pendent merchant banking

group in Hong Kong. It has

strong commercial and equity

links to some of the colony's

leading businessmen, such as Mr Li Ka-shing, Mr Gordon

By Simon Davies

in Hong Kong

the 1960s and early 1970s. Later, Mr Kuok expanded outside the region, forming a joint venture with the French Cie Commercial Sucres et Denrees, the world's biggest sugar

He became involved in the oil trading business, bought control of a Singapore shipping line and, through his listed Perlis Plantations company in Malaysia, started cultivating rubber and palm oil as well as mining tin and iron ore.
As the commodities side of

his empire was hit by low world prices, Mr Kuok concentrated on expanding into other sectors, notably his Shangri-La group of hotels. He now owns or operates 23 luxury hotels or resorts around the world.

The Kuok group has also moved into investments in housing schemes, in shopping complexes, and in beach resorts. Through all his business dealings, Mr Kuok showed himself to be adept at making the right connections and contacts - guanxi in Chinese.

Over the years he has built up a formidable network of regional business associates, including Mr Liem Sice Liong. controller of the Salim group of

Wu and Citic's Mr Larry

A public reprimand was yes-

terday delivered to Peregrine's

broking arm over activities in

the shares of three companies

floated by the group's mer-

The Securities and Futures

Commission also expressed

concern that the listing rules

had been breached in two of

these flotations, where Pere-

grine failed to ensure that 25

per cent of the companies'

shares were placed in public

The SFC published three spe-

cific allegations against Pere-

grine Brokerage. It was

accused of: engaging in stock trading "which was likely to be

from his sugar dealing in Indonesia, believed to be the world's biggest Chinese controlled group of companies

"The Kuok empire is one of a handful of overseas Chinese companies that have influence in virtually every country in the region," says a Malaysian analyst.

"The amazing thing is it's

still, fundamentally, a family-run business with the patriarch himself making the big decisions. And because its dealings are mostly informal and secretive, no one really knows just how much it's all worth." Mr Kuok, who is 69, this year

officially retired from the day-to-day running of the empire. In the traditional Chinese manner, the Hong Kong Singapore/Malaysian operations were divided between two sons; but equally traditionally, Mr Kuok has kept a close eye on their activities and remains at the core of the decision making process. One of the keys to his broad-

based business network has been his ability to cultivate political contacts. He has made substantial contributions to a wide range of political causes and is close to the leadership in Malaysia, Indonesia, the Phi-

HK securities house disciplined | Profits at Pacific Dunlop

prejudicial to the interests of

the investing public"; contri-

buting to a restricted free-float

in the shares of three newly-listed companies; and failing to adequately monitor client trad-

Peregrine's dealing director,

Mr Jimmy Pang, has had his

licence suspended for 21/2 years,

and fellow director Mr Peter

Wong has also been publicly

reprimanded. Mr Pang has left

Peregrine agreed to pay

HK\$3.5m (US\$452,000) to a

stock exchange compensation

SFC's concerns about the three

areas of misconduct". It also

said it had taken steps to avoid

"in recognition of the

ing activities.

the group.

In 1976, Mr Kuok moved his headquarters from Singapore to Hong Kong, and became a permanent resident two years later. He owns two prime hotels, and his flagship company, Kerry, has been active in trading and stockbroking. However, from the start his attention has been firmly

focused on China.

significant investment in China, the \$480m World Trade Centre in Beijing. His Hong Kong-listed hotel arm. Shangri-La Asia, owns stakes in six mainland hotels, and he has committed billions of US dollars in investments ranging from an oil refinery and port development in China's Guangxi Province, to numerous property projects. Through these investments, he has also built up an immaculate portfo-

lio of contacts in Beijing. His only Hong Kong-listed vehicle, Shangri-La Asia, has mainland minority shareholders which include the Ministry of Foreign Economic Relations and Trade, and the Beijing office of China International Trade and Investment Corpora-

By Nikki Tait in Sydney

PACIFIC Dunlop,

vear ended June.

A**\$**6.3bn.

repetition of "these problems". ating profit had been spread

Melbourne-based industrial

conglomerate, yesterday reported a 22.2 per cent

advance in group profit after

tax and abnormal items, at

A\$260.4m (US\$170.4m) for the

Before abnormal items, the

rise was slightly smaller - up

21 per cent, while pre-tax oper-

ating profit rose 21.3 per cent

to A\$384.7. Earnings per share

stood at 27.5 cents. Turnover

was 8.6 per cent higher at

Mr John Gough, chairman,

said the improvement in oper-

up strongly to A\$260m

Dresdner, **BNP** open ioint bank in Russia Citic's Hong Kong-listed arm, Citic Pacific, in which Mr Kuok is now the second-largest shareholder. He has a 13 per

By Leyla Boulton in St Petersburg

DRESDNER BANK and Banque Nationale de Paris have opened a joint subsidiary in St Petersburg in the first inauguration of a bank wholly-owned by foreigners in Russia since the Bolshevik revolution.

Set in the former German embassy in St Petersburg, BNP-Dresdner Bank (Rossija) has a capital of \$10m and a staff of 80.

However, a cloud was cast on the opening by the Russian narliament's proposed ban on foreign banks dealing with Russian customers. It is due to decide on Friday whether to finally enact this restriction, which would go into force next January and last until 1996.

The law confining foreign banks to dealing with foreign clients has been pushed through parliament by powerful Russian commercial banks fearing foreign competition. It is opposed by President Boris Yeltsin, the government, the central bank, and parliament's own sub-committee on bank-

They see foreign banks, five of which have already received full banking licences, as a source of western banking expertise and foreign investment

One central bank official said yesterday he feared lastminute lobbying by the government and the central bank would fail to prevent parliament from going ahead with the law. Another, however, was quoted as saving the central bank would ignore any

parliamentary ban.
Mr Anatoly Sobchak, the St Petersburg mayor who wants to restore the city to its prerevolutionary role as Russia's banking centre, hailed "the courage and wisdom of the two banks in braving the risks to set up their bank".

SAS and Conair in charter deal

SCANDINAVIAN Airlines System and Conair, the Danish private airline, are to form Scandinavia's biggest charter holiday operation, Reuter reports from Copen-

The deal will create a company – Newco – with a

Gross dividend per unit

Bank J. Vontobel & Co. AG

Payable from

In respect of

Pictet & Cie

Compagnie Financière Richemont AG 6300 Zug, Switzerland

13 September 1993

OMV warns of restructuring as losses continue

By lan Rodger in Zurich

OMV, the troubled Austrian integrated oil and chemicals group, has reported a first-half operating loss of Sch552m (\$49m) after a loss of Sch584m in the same period last

The group, which had forecast a return to profit this year, has been badly hurt in recent months by low cost competition from eastern European refiners and chemical makers. It said it expected an operating loss of about Schibn in the full year, and was unlikely" to pay a dividend.

It warned that large-scale restructuring measures were planned. These would involve the closure of chemical plants, the disposal of selected chemical and polymer processing activities, and the formation of business alliances in some chemical and plastics sectors.

The bad news followed a week of turmoil in OMV shares among the most liquid and widely held Austrian equities – in response to speculation about the results and the cancellation of a press conference pending approval by the super-visory board of restructuring plans. The shares tumbled from Sch797 on Monday to a low of Sch700 before recovering

to Sch742 at the week's close. The group said its plastics division had "an extremely difficult time" in the first quarter, while earnings in the petro-chemicals, refining and chemi-

cals businesses dropped sharply in the second quarter. The extent of the deterioration was emphasised by the fact that the loss was incurred in spite of cost savings of Schlbn through earlier rationalisation programmes. The group said it did not expect any improvement in market conditions in the coming months. Turnover was flat at Sch40bn, and cash flow rose 8.7

per cent to Sch2.34bn. OMV said its exploration and production division improved operating profit from Sch20m to Sch260m, but mainly because of spending cuts and the sale of its Canadian subsid-

The important refining business widened its loss from Sch300m to Sch380m, partly because of weak prices but also because of increased competition from low-cost eastern European refineries.

The marketing division eked out a Sch30m profit after a loss of Sch80m, mainly because of the benefits of rationalising the petrol station network.

Losses in the chemicals division doubled to Sch430m, as prices in western European industrial markets slid. Eastern European competition hurt fertiliser sales and

Plastics prices recovered slightly in the second quarter, but remained below previous year levels. The divisional loss expanded slightly to Sch710m

LTV plans share offer to help reorganisation

By Richard Waters in New York

LTV, the third-biggest US steel producer, is planning an international share offering just weeks after emerging from seven years in bankruptcy pro-

The company plans to sell 20m new shares, 3m of them internationally, according to a filing last week with the Securities and Exchange Commission. Its share price fell \$1/4 on the news, to end last week at

LTV said it planned to use the proceeds to support its capital spending and make contri-I among other things. As part of Smith Barney.

RICHEMONT

COMPAGNIE FINANCIÈRE RICHEMONT AG, ZUG, SWITZERLAND RICHEMONT SA, LUXEMBOURG

The annual general meetings of Compagnie Financière Richemont AG, Zug, and Richemont SA, Luxembourg, which were held on 9 September 1993 have resolved that the following dividend be paid to holders of Richemont units:

The dividend will be paid to unitholders by Richemont SA and represents a dividend of

7.85%, including the preference dividend, on the amount of the reserve established in respect of the participation certificates issued by that company. The dividend is payable free of charges and without deduction of withholding tax.

Union Bank of Switzerland

Coupons may be presented for payment at any branch of the following banks:

the court-approved agreen with creditors that allowed it to emerge from bankruptcy in June, LTV agreed to pay \$850m. into its pension fund at once to cover part of the plan's sam underfunding. It has to pay the remainder over the next 28

The issue will be the second injection of capital for the steelmaker: its financial reorganisation also triggered a. \$200m investment from Sumitomo Metal Industries of Japan, which now holds around 10 per cent of the com-

The share issue will be underwritten by Salomon DKr2bn (\$303m) turnover and | butions to its pension plan, Brothers, Goldman Sachs and

Tuesday, 28 September 1993

Coupon No. 5

Darier, Hentsch & Cie

Anlage- und Kreditbank AKB

The Market Leader managing Perpetual Debt and Preferred Stock Offerings for non U.S. Financial Institutions





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MONTREAL

BUY-OUT BID FOR



shares by ATEV

AT A PRICE OF FRF 300 PER SHARE

REMINDER — THIS OFFER WILL CLOSE ON

E788 SEPTEMBER 1993

Shareholders wishing to sell their Sextant Avionique shares are kindly requested to instruct their bank or stockbroker before this date.

The prospectus registered by the Commission des Opérations de Bourse under nº 93-401 as of 2nd September 1993 was published in Les Echos dated 7th September 1993. It is available from Crédit Commercial de France and the headquarters of the Company.

V warns of icturing as i continue

Technology is a magnificent thing. Unfortunately, it is also an unbelievably expensive thing.

Indeed, the latest technology could end up costing a company millions of pounds.

More's the pity, it doesn't stay the latest for very long. Which is why those companies who want: to keep up with IT have to keep buying and buying and buying and buying new systems.

And, of course, all computer manufacturers have an interest in keeping selling and selling and selling and selling them. Which last year alone led to computer companies turning over a tidy £700 billion.

Just for once, wouldn't it be nice if computers could do quite as much for the performance of your business? Well they can:

Because at EDS, the world's leader in applying information technology, we make sure that the systems you buy work a lot more effectively.

How? Firstly, by not producing our own computers we are free

to find those that suit the needs of your company.

Secondly, we apply our knowhow (gleaned from working in the public and private sectors in numerous key markets around the world) and then develop tailormade programmes to make your business more competitive.

What's more, instead of simply presuming we know how to run your business, we start by first asking you precisely what you would like to achieve. We then use IT to help bring this about.

For example, when Citibank decided they wanted to introduce 24 hour telephone banking into France, they called us We then helped them set this up in only 8 months. Normally it would have taken 18 months.

To find out exactly what EDS can do to help make sure your business reaches its goals call Alan Stevens of 081-754 4859.

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from computers could be yours.

lans share offe 🤿 reorganisation

> COMPUTERS HAVE HELPED TO GROW SOME OF THE MOST SUCCESSFUL COMPANIES IN THE WORLD. TROUBLE IS, THEY'RE COMPUTER COMPANIES.

p rail PER SHARE

L CLOSE ON

DER

BER 1993

If only your IT worked more effectively, perhaps your HQ **UK GILTS**

Signs point to extended advance

AFTER another fall in long-dated gilt yields and soothing words from the UK chancellor about public borrowing, bond investors see little on the horizon to interrupt the upward movement in prices of the past few months.

The drop of about 10 basis points in yields of 20-year gilts during the week brings the fall in the past month to roughly 70 basis points. In the year since sterling left the European exchange rate mechanism, yields for this class of gilts have dropped by more than 2 percentage points, underlining expectations that inflationary pressures will remain muted

Investors were cheered last week by comments by Mr Kenneth Clarke, the chancellor, that he was prepared for tough action in his Budget on November 30 to curb the growing gap between state spending

for some time.

and borrowing.
Although such remarks have become obligatory for any chancellor, Mr Clarke has expressed himself with enough force to persuade many gilt practitioners that he means

With a raft of government data this week - notably Wednesday's retail price index for August - about the UK economy, and an expected announcement by the Bank of England that a gilt auction of about £3bn will be held at the end of the month, trading over the next few days can be expected to pick up.

In the short term, funding will provide few worries for the market, given that as the Bank has already sold about £30bn of the £45bn or so of gilts which it will probably have to despatch during this financial year. So the Bank probably sees no need to accelerate its programme of gilt sales, mainly through monthly auctions. However, expectations that

the Bank will sell internationally important 10-year stock at this month's auction slowed foreign demand for this type of gilt during the past week, one factor for yields being little changed in this section of the gilt curve.

Later in the 1990s, the volume of gilts needed to fund the high projected borrowing requirements may force up yields. That explains the intercould be cut, especially in areas such as child benefit.

the "seven wise men" who advise the Treasury on economic issues, favours an urgent programme of public spending cuts from 1995-96.

Both Prof Minford and Mr Andrew Sentance, head of eco-nomics at the Confederation of British Industry and another 'wise man", see no need for Mr Clarke to announce more tax increases for next April. This is on the grounds that the expected recovery will automatically push up tax revenues.

However, Professor David Currie, head of economic forecasting at the London Business School and another Treasury adviser, believes the underlying deficit is so big that a further increase in taxes of up to £4bn may be needed from

Peter Marsh

Restated at par (%) Sep 03, 1993 20

UK gilts yield

est in the various strategies for pulling back the state deficit, which according to the Treasury's last forecasts in March will drop only marginally to £44bn in 1994-95 from £50bn this financial year. Many private-sector economists, including some of the Treasury's outside advisers, believe significant cuts in public spending may be needed, alongside the £16bn of tax

The consensus among economists is that it would be diffi-

increases already scheduled for

the next two years.

cult to make substantial inroads into the planned spending of \$254bn in the next inancial year. However later in the 1990s parts of the £70bn-a-year social security budget

Professor Patrick Minford of Liverpool University, one of

US MONEY AND CREDIT Inflation watch proves unsettling

TAKE another cigarette from the packet. Light up, sit back and draw deeply. If you dwell for too long on the heights to which the US bond market has climbed, you'll need something to steady your nerves; and after all, smoking is now cheaper than it's been for

Cigarette prices have become one of the most powerful symbols of this deflationary era. Last month, the price of cigarettes tumbled by no less than 25.6 per cent. The price war sparked by Philip Morris earlier this year, when it announced a cut in the price of its Marlboro brand for a trial period (later made permanent).

finally hit home. The downswing in cigarette prices accounted for the 0.6 per cent fall in the producer price index for finished goods in August, the biggest drop for more than two years. Without tobacco, the figures released on Friday showed a 0.2 per cent rise for the month.

After the three previous months of declines (reversing the up-tick in spring which seemed to herald a rise in inflation), the latest figures brought the annual rise in the producer price index down to a paltry 0.6

The figures sparked yet another round of buying in the bond market's latest twomonth surge. The benchmark 30-year Treasury bond staged a one-point rally, driving the yield down to 5.87 per cent. At

that level, the yield was seven basis points lower than a week before, and around 70 basis points lower than at the begin-

ning of August.

It all feels like a year ago, when weak August employment and prices figures raised questions about the strength of

the US recovery.
The bond market bulls had something else to celebrate last week: a sharp setback in the gold price. The rally which had taken the price of gold from less than \$340 an ounce to nearly \$400 appeared in the early summer to herald a belief that resurgent inflation was about to make a come-back. On Thursday, though, no

less than \$14 an ounce was wiped off the price of gold, leaving it at around \$350 an ounce and putting the market back close to its lowest for seven years. Weak oil prices which contributed to the August slump in the producer price index - have also raised the spirits of bond buyers.

Nevertheless, the Treasury market is becoming a dangerous place to be for those of a nervous disposition. Just a day before Friday's producer price numbers, the price of the long bond dropped a point and a half, driven down by news that the powerful House Ways and Means Committee was to review the exemption from withholding tax of foreign investors (the withholding tax

was lifted in 1984). Given the scale of the US | Davies in Hong Kong.

budget deficit, and the role played by foreigners in financing it, no one seriously expects a withholding tax to be reim-posed (a more likely reason for foreigners to stay out of the Treasury market is the weakening dollar.) However, the market was looking for the chance of a correction, and the withholding tax scare seemed

as good an opportunity as any. Were the last two days' trading a warning of greater vola-tility to come? Speaking during the relative calm of Wednesday, Mr Leif Olsen, a former chief economist of Citicorp, who now runs his own consultancy, Ecom Consultants, cautioned that the bond market was about to enter a more vol-

atile period. After several months of low inflation, one or two months of higher-than-average price rises will be needed to keep inflation for the year at the 25 to 3 per cent level that most economists expect (the recent figures have not prompted economists to review their inflation forecasts downwards, whatever the

When the monthly data show a bigger rise in prices, how will the bond market react? Investors will be hard-pushed to tell whether it is just one month of higher prices, or whether the long-run trend has turned up, says Mr Olfsen. Mr David Hale, chief economist of Kemper Financial Services of Chicago, has a similar point to make. Writing ahead of last week's figures, he

market markets' outlook).

pointed to the likely inflationary effects of the mid-west flood on food prices, and the imposition of a gasoline tax. The odds are high that there will be at least one or two months of 5 per cent inflation at annual rates during the fourth quarter. If industrial raw materials are also firming, there will probably be a setback in bond prices and the Fed will have another serious discussion about whether it should bike short-term interest rates," he said.

Richard Waters

Time for another cigarette?

HK developer in China move

NEW WORLD Development, one of Hong Kong's largest property developers, is launching a US\$200m Dublin-listed investment holding company to help fund expansion into mainland China, writes Simon

The newly-formed company New World China, will be 37.5 per cent-owned by New World and will acquire a number of the parent company's existing China investments. Initially it will take on around US\$80m of

1.84

GERMAN BONDS

D-Mark's strength provides support

AFTER last week's "rate cut that wasn't", German govern-ment bonds are expected to stay supported in the short term by the D-Mark's continu-

Moreover, slow economic growth and the government's restrictive fiscal stance are expected to keep a lid on inflationary pressures, allowing the Bundesbank to cut rates further - albeit slowly - and sup-porting bunds in the longer

While the Bundesbank last week cut its discount and Lombard rates by a half point, to 6% and 7% per cent respectively, it lowered its more important repo rate by only 10 basis points, to 6.70 per cent, reaffirming its cautious easing

Bund yields rose on the news on profit-taking after the recent rally. Ten-year yields have fallen some 110 basis points since the beginning of the year. In the past month alone, they dropped by 25 basis points to 6.12 per cent. However, last week's modest

repo easing has capped long yields and boosted the D-Mark against the dollar and most European currencies. Most analysts say this scenario is likely to continue supporting bunds in coming weeks.

According to Mr George Magnus, chief international economist with SG Warburg, a reversal of the D-Mark's strength is unlikely. For one, European central banks will continue buying D-Marks to shore up their foreign reserves, which were depleted by heavy currency intervention during the recent crisis in Europe's

exchange rate mechanism. Moreover, as Germany's neighbours start exploiting their wider ERM fluctuation bands to cut rates independently, their currencies may weaken further against the D-Mark, he says. Lastly, Mr Magnus points out that

German real short-term rates are unlikely to fall much as their decline will go hand-inhand with a decline in infla-

The Bundesbank justified its latest rate cuts with ebbing inflation, lower-than-expected money supply growth, and the D-Mark's strength. In western Germany head-

line inflation is currently running at 4.2 per cent, but economists expect the rate to fall to around 3.5 per cent by the year end, and well below 3 per cent in 1994.

M8 money supply, which grew by an annualised 7.4 per cent in July, is set to rise further in August, bloated by that month's heavy currency intervention.

However Bundesbank president Mr Helmut Schlesinger said recently he expected M3 to return to its 4.5 to 6.5 per cent target later this year. The Bundesbank regards M3 as an indicator of future inflation.

Meanwhile, Bonn's plans for a tighter fiscal stance indicate the total public-sector deficit as a percentage of GDP will fall in coming years from some 8 per cent in 1993. All this will support bunds in coming months, and analysts see 10-year yields falling to around 6 per cent by the year end, and as low as 5%

per cent in 1994. Continued rate cuts by the Bundesbank would enable investors to make quick profits by placing their money at the short end of the yield curve. But longer-term investors are still best off at the long end, most analysts concur.

"When the Bundesbank starts easing again, the shorter maturities should perform well," said Mr Rainer Back, bond strategist at DB Research, a Deutsche Bank subsidiary. But over the longer term, the long end offers the best total returns."

Conner Middlemann

CORRECTION NOTICE DONG AH CONSTRUCTION INDUSTRIAL CO., LTD US \$ 100.000,000

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from September 8, 1993 to March 8, 1994 (181 days) has been fixed at 5% per annum.

The interest payable on March 8, 1994 will be US \$ 251,39 in respect of each US \$ 10,000 Note and US \$ 6,284.72 in respect of each

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CONTRACTS & TENDERS

HUNGARY

TELECOMMUNICATIONS PROJECT FOR THE BUDAPEST TRUNK NETWORK

INVITATION TO TENDER

This Invitation to Tender follows the General Procurement Notice embracing this project which was published in Procurement Opportunities, No. 1 dated April, 1992.

The HUNGARIAN TELECOMMUNICATIONS CO. LTD (hereinafter referred to as HTC) has received a loan from the European Bank for Reconstruction and Development embracing a project for the development of the Budapest Trunk and Junction Transmission Network.

HTC now invites sealed tenders for a supply and installation contract with the following content:

Reconstruction and expansion of existing plant with an overall length of approximately 4 km and construction of new underground plant with an overall length of approximately 9 km and an average of 8 ductways throughout.

Installation of optical cables utilizing some 32 km of previously purchased Pirelli cables with an average of 40 fibres and some 74 km of new optical cables and an average of 40

Supply and installation of 140 x 34 Mbps and 51 x 140 Mbps optical line transmission systems and associated 2/34 Mbps and 34/140 Mbps mulitplex equipment. The works to be executed under this contract cover almost the entirety of the Budapest

territory. Tendering for contracts to be financed with the proceeds of a loan from the European Bank

for Reconstruction and Development is open to firms from all countries. Tender documents may be inspected at the address below as from 22nd September, 1993 and purchased upon payment of a non refundable fee of USD 400 (local companies shall pay HUF 39.600). Remittances shall be made to the account of Inteltrade Co. Ltd with Citibank, Budapest number 98931/2949 - 008 using the following reference:

EBRD Tender No. TB-106/KA

Tender documents will be made available on presentation of the receipt for the effected remittance from

INTELTRADE CO. LTD.

Mr Attila Kovács, Head of Procurement Dept. Budapest, II, Medve utca 25-29, 1027, Hungary Tel: (+36-1) 201-0054 or 175-4590 Fax: (+36-1) 201-0017 or 201-0008

All tenders must be accompanied by a bid security, in an acceptable form, of 3% of the value of the bid in any freely convertible currency and must be delivered to the above address not later than 11.00 am on 23 November, 1993. The tenders will be opened promptly thereafter in the presence of the tenderers' representatives who choose to attend.

LEGAL NOTICES

No. 007440 of 1993
IN THE FIGH COURT OF JUSTICE
CHANCERY DIVISION
MR REGISTRAR FIMM
IN THE MATTER OF THE
MANCHESTER SKIP CANAL COMPANY

AND IN THE MATTER OF THE

IN THE MATTER OF THE
COMPANIES ACT 1985
NOTICE OF MEETINGS
NOTICE IS HEREEY GIVEN that, by an Order deied the 27th day of August 1993 made is the show matter, the Court less directed separate Meetings to be convened of the holdent of (i) the Scheme Ordinary Starres; and (ii) the Scheme Freimotoc Shates in respectively defined in the Scheme of Arrangement hereinafter stentihoned, for the parpose of considering seal, if thought fit, approving (with or without modification) a Scheme of Arrangement proposed to be made between the above-named company ("the Company") and the holders of the Scheme Ordinary Sharus and the Scheme Preference States and that such Meetings will be hold at the Lesser Free Trade Half, Peter Steet, Manchester on the 21st day of September 1993 at the respective times mentioned below:

(1) the Meeting of the holders of Scheme Ordinary Shares at 11.45 a.m. or as acons thereafter as the preceding Meeting shall have been concluded or adjourned; at which place and respective times all anch standardottes are requested to stend, Copies of the said Scheme of Arrangement, together with the Form of Election referred to therein, forms of proxy and copies of the statement required to be furnished purpose; to Scheme of the Scheme of the Scheme of the Scheme of the Company and at the officer of its solicitors. The principal offices of the Company is at Cony West, Trational Windf Ecad, Maschetzer, MIT 11HI.

The said sheetholders may vote in person at such of the said Meetings as they are estitled in steen of the said meeting as they are estitled in steen of the said meeting as they are estitled in steen of the said substance of the Company or sot, as their precedence of the Company or sot, as their precedence of the company or sot, as their precedence of the said substance of the Company or sot, as their precedence of the said substance of the Company or sot, as their precedence of the said substance of the Company or sot, as their precedence of the company or sot, as their precedence of the company or sot,

of the said Meetings as they are estitled to strend or they may appoint amother person, whether a shareholder of the Company or suc, as their proxy to assent used vote in their stend.

A form of proxy for war at each of the Meetings is available as stated shove.

In the case of joint holders of either class of share the vote of the station who tenders a vote, whether in person or by proxy, will be accopied to the each sain of the votes of the other joint holders and for this purpose suminarily will be determined by the order in which the transes used in the end for this purpose seniority will be determined by the order in which the names stand in the

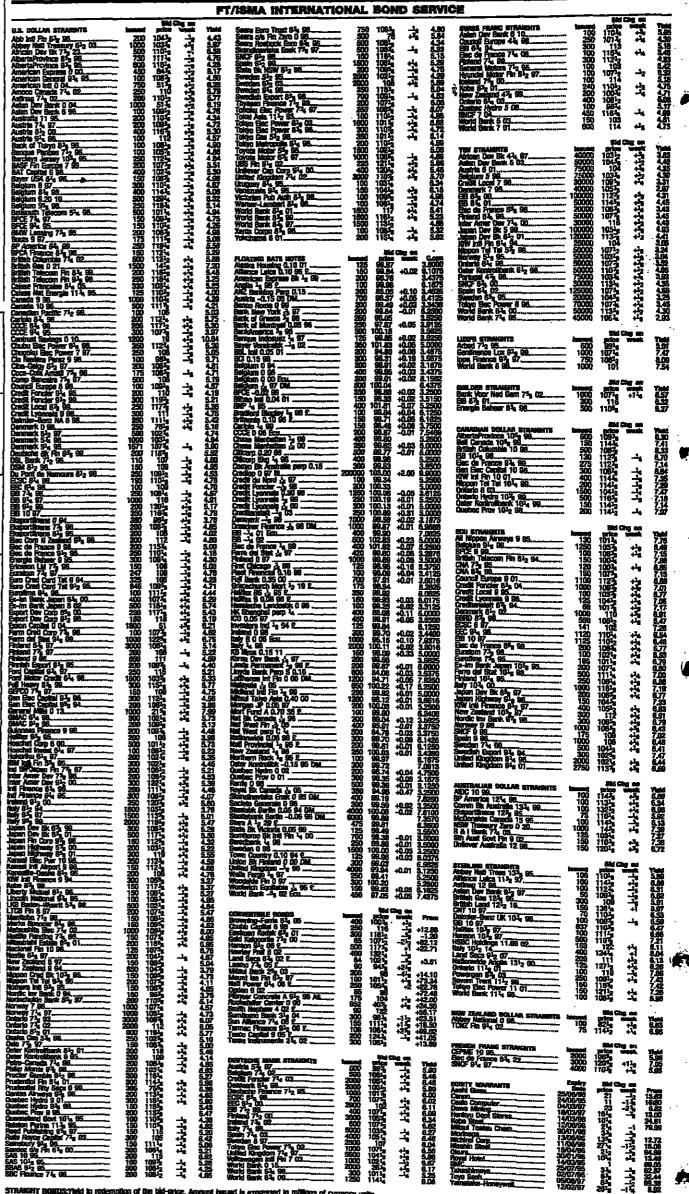
by the order in which the names stand in the Register of Staveholders. It is requested that forms appointing proxies by ladged at the Company's registers, RPMG Peat Marwick, Proxpost, Stakes-on-Treat, Staffa STI JBR, not less than 48 hours before the respective tissus appointed for the said Mootings, but if forms are not so ledged they step be handed to the Chairman of the Meeting at the Meeting at which they are to be used.

By the maid Order the Court has appointed Sir Peter Luxanus or falling him J B Childran Equ or falling him Councilists G E Stringer to see as Chairman at each of the Meetings and has directed for Chairman to report the results thereof to the Court. directed for constraints and appropriate will be subject to the Court.

The said Scheme of Armagement will be subject to the subsequent approval of the Court.

DATED 31st August, 1993

Aubust Morris Chier



Scaled, Margin above str-morth offered rate for US dellars, C., ated. Prem-percentage premium of the current effective price onlum over current share price. Bond warrant ex yid=enercise

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

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Richard Water

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IFC emerges from the World Bank's shadows

THE International Finance \$1.6bn will be in the form of loans, Corporation, the private sector arm of the World Bank, is starting to emerge from the shadow of its bigger and older sibling.

in the past, the IFC's presence in the international bond market has been dwarfed by the World Bank, whose borrowing programme is about 10 times bigger than the IFC's. However, rapidly growing demand from developing countries for private-sector financing could well tip the balance more in the

IFC's favour in the coming years. Mr Robert Graffam, director of the IFC's treasury and financial policy department, says volume of new financing has risen 20 per cent a year over the past five years.

Although the lion's share of the IFC's investment programme is financed through loans, it also makes equity and off-balance-sheet investments.
For example, the new investment

programme for the current fiscal year, which runs until the end of June 1994, is estimated at \$2.4bn. Of the total, Mr Graffam expects that The World Bank's offering was

FRENCH FRANCS

Kao Corp.(d):k

Hankyu Corp.(d) Hankyu Corp.(d)

Ebara Corp.(d)

Crédit Foncier de Franceiwi

which the IFC will finance by borrowing in the international bond market. This compares with a borrowing programme of about \$1bn in the 1993 fiscal year, and an annual average of \$800m in the preceding

three years. The IFC tends to conduct most of its borrowing in fixed-rate dollars, which are then swapped into floating-rate dollars. This is because 90 per cent of its lending is denominated in the US currency. However, it taps other sectors of the international bond market if they offer attractive swap opportunities back into dollars.

It has already raised about \$650m this fiscal year through various issues denominated in Hong Kong dollars, lire and yen.

The IFC plans to launch a dollar Eurobond issue of between \$300m and \$500m in the next three months. Mr Graffam is aiming for a spread of not more than five basis points over the yield on the World Bank's latest global bond offering. underlying US Treasuries at the launch last week.

The IFC's average funding target for its Eurobond issues, which usually have a maturity of five years, is 50 basis points below dollar Libor (London interbank offered rate). But the IFC, which is triple-A rated, only achieved 36 basis points below dollar Libor in fiscal 1993, mainly because of a lack of arbitrage opportunitles. Currency and interest-rate swaps were hindered by volatile financial markets earlier in the year, when the European exchange rate mechanism came under pres

The IFC is an intensive user of derivatives. This facility has been extended to its clients to enable them to manage risk more smoothly and to trade on the same terms as competitors in the developed world. Most developing countries are barred from the international derivatives markets because they are not regarded as acceptable counterparts in a swap transaction. The other

priced to yield 10 basis points over about how to operate in these world, but at present more than 60 highly complex markets.

Since the IFC is eligible to trade folio in located in Latin America in the international derivatives and Asia. markets - the notional value of its swap book stood at \$4.9bn at the end of fiscal 1993, against total borrowings of \$5.5bn - it can act as an intermediary for its clients.

Mr Graffam gives the example of an Egyptian steel company which would have been driven out of business but for the IPC's access to the derivatives market.

The company was having increasing difficulty in servicing a large yen-denominated loan, taken out to finance the purchase of capital equipment from Japan, because the yen had started to rise sharply and its revenue was denominated in dollars. However, the IFC saved the company from bankruptcy by executing a series of currency swaps

"By using derivatives our clients can eradicate mismatches which should not have been there in the first place," Mr Graffam says. The IFC is active throughout the

Sep.2005 Oct.1998

on its behalf.

US credit rating agency, has upgraded the foreign-currency debt rating of the People's Republic of China by one notch to A3 from Baal. The rating has been assigned to China's Y30bn five-year Eurobond issue launched last week.

7.443 +63 (7½%-03) Wood Gundy 6.293 +10 (6½%-98) Dalvis Europe/ 7.000 +75 (6½%-98) Wood Gundy

Oct.2003 6.125 100.10R 6.111 +12 (61/4%-03) Rabobank Nederland

per cent of its loan and equity port-

However, Mr Graffam expects the

weighting to shift to eastern Europe

and the Middle East over the com-

ing years, as those regions adopt

market-oriented economic policies

The IFC recently made its first

investment in Lebanon for 10 years.

The IFC, whose share capital is

provided by its 155 member coun-

tries, seeks profitable returns on its

loans and equity investments. "We

would like to be increasingly self-sustaining," says Mr Graffam.

"We cannot rely on getting addi-

tional financing from our share-

• Moody's Investors Service, the

holders "

Antonia Sharpe

clearing. The reality is that standardisation s relative. For example, parts of the dollar swap market are liquid and actively traded using the Interna-tional Swaps and Derivatives Asso-

Several exchanges have looked at

The most advanced project is to use the Options Clearing Corpora-

exchanges to design products which emulate the specially-tailored characteristics of OTC swaps and options.

on Friday - and the Chicago Board of Trade - which plans to launch flex options on treasury futures -

RISK AND REWARD

Divisions hazy in **OTC** derivatives clearing debate



over-the-counter derivative products. debated at last week's annual gathering of exchange executives at Burgenstock in Switzerland, is attracting mounting attention,

but the industry remains divided by vested interests.

OTC instruments are currently settled bilaterally (between two counterparties), while exchangetraded contracts are settled through a clearing house, which assumes the credit exposure. The issue has highlighted the blurring of defini-tions of exchange-traded and OTC

Historically, the distinction has been that exchange-traded instruments are highly homogeneous and standardised products, while OTC instruments are individually designed to suit each clients' needs, and therefore unsuitable for central

ciation's master agreements.

the possibility of using their own clearing houses to settle OTC products, a potentially lucrative business. OM Stockholm already offers a service known as tailor-made clearing for certain instruments.

tion to operate clearing for OTC market participants through Multinet, which is being set up as a New York bank by founding members, which include First National and

There have also been efforts by

The most successful venture to date has been the Chicago Mercantile Exchange's flex options. Other exchanges, including the American Stock Exchange - which launched its first flex options on stock indices

THE clearing of are hoping to emulate that success. However a global service offering clearing to the broader OTC market could come from a different source. The Exchange Clearing House -Echo - will next year offer multilateral foreign exchange contract netting and settlement on a global basis. Its dozen shareholders are all banks, including Barclays, Com-merzbank, Rabobank and Banque

Nationale de Paris. Mr Graham Duncan, managing director of Echo, says the scope may be extended to include longerdated, derivative instruments. However, the issue is a complex one. In the foreign exchange market, the main worry is settlement risk: overnight exposure to a credit often for very large amounts of

In the derivatives market there is not only the initial settlement risk, but credit risk continues throughout the life of the swap. If a clearing house were involved, the clearing house, not another bank or company, would become the counter party.

This solution may not be favoura bly viewed by the top-rated banks, which currently not only have a competitive advantage, but are able to charge a premium of 5 or 10 basis points to their clients, because of their strong credit ratings. Since most of them are not keen to sacrifice this advantage, the chances of a pan-industry drive for derivative instruments appears

There is another more serious argument, which suggests that an OTC clearing house could actually increase, rather than reduce, risk. It goes like this: bank deposit guarantee schemes have proved dangerous because investors take the view that, as long as their money is guaranteed, they should go for the best return regardless of credit.

Similarly, in a clearing house agreement, low-rated banks could be given excessively large credit lines by other banks because they know they do not have to worry about credit.

However, there are pressures in the other direction too: regulatory and capital pressures may yet drive banks towards multilateral clearing in the OTC market.

Tracy Corrigan

NAL BOND ISSUES

CANADIAN DOLLARS

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Province of Ontario

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obstacle is a lack of information

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Sorrower	III.	Maturity	Coupon %	Price	Yleid %	Launch spread bp	Book runner
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ADX Public Co.(b)§	80	Sep.2003	4.75	100			Nontura International
theung Kong Finance Cayman	500	Sep.1998	5.50	99.91R	5.521	183 (4%%-98)	Goldman Sachs Intl.
elefonica de Argentina	300	Oct.2000	8.3754	99.61R			Citibank International
okamura Corp.	100	Sep. 1997	4.875	100R	4.875	+47 (N	Militario Santi Finance Intl.
iaplens inti. Corp.())§	50	Sep.2003	58	100			Swiss Bank Corp.
Vorld Benk	1.25bn	Sep.2003	5.25#	99.401R	5.328	+10 (5%%-03)	Lehman Brothers/Nomun
Drix Ireland Financet	100	Sep.1997	(111)	100	-	•	Serve Intl. Finance, HK
hermo instrument Systema(n)§	60	Sep.2000	3.75#	100	-	-	Lehman Brothers Intl.
MC Banco	50	Mar. 1996	10#	99.875R	10.058	+615 (h)	Socimer Intl. Finance
mex Master Trust 1993/1(p,d)	600	Sep.2000	5,3750	99.854R	5,400		Lehman Brothers Intl.
Vestpac Benking Corp.‡	350	Oct.1995	(q)	99.95A	-	•	Selomon Brothers Intl.
lydro-Quebec‡	200	Oct_2005	(1)	99.75R	-	-	Kidder Peabody Intl.
Sanespa(Grd. Cay. Branch)(s)	150	Oct.1996	9,25	99.94R	9.273	+515 (4%%-96)	CSFB
INIL (Hong Kong Branch)(1)‡	50	Oct.2003	(t)	100.15R		-	Morgan Stanley Intl.
Toyota Motor Credit Corp.(u)	50	Sep. 1995	ŝ	100	-	-	CSFB
Republic of Venezuela(x)	c250	Sep.1995	(x)#	(x)Fl	-	+295 (3%%-95)	Goldman Sachs Intl.
Republic of Venezuelahot	c5D	Sep.1995	(v)	χήR	-	•	Goldman Sachs Inti.
Arban Mort. Bank of Swedent	100	Oct_1998	(ž)	99.65R	-	-	Chemical Inviment Bank
Banco Safra	108	Sep.1996	86	1000	8.000	-	Bear Steams Inti.
Banco Credibanco	60	Oct_1996	8.75#	99.75R	8.847	+473 (4%%-96)	ING. Bank
-MARKS							
Bayerische Vereinsbank O'seas	500	Oct.2003	6.25	101.90	5.992		Bayerische Vereinsbank
Origidom of Belgium	1bn	Oct.2003	6.25	99.63R	6.301	+18 (6%%-03)	Morgan Stanley
KB Badan Württemberg@	500	Sep.2008	6.50	102.85	8.203		JP Morgan
STERLING							_
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Talian Lira							
Abbey Natl Treasury Services	200bn	Oct.2003	8.375	101,295	8.180		Deutsche Bank London
Crédit Commercial de Francet	150bn	Sep.1998	Ø	100.25	-	-	San Paolo, Turin
AUSTRALIAN DOLLARS							
R & I Benk Western Australie	100	Oct.1998	6.50	101.45	6.154		Hambros Bank
PESETAS							
Suropean Investment Bank	40bn	Sep.1996	8.30	101.31	7.794	-	Banco Central Hispano
SWISS FRANCS		-					
Ohba Co.(a)★Φ	40	Sep.1997	0.75	100			Yamaichi Bank (Switz.)
Vrt Life Co.(c)★§	45	Dec.1997	0.25	100	-	-	Niliako Bernik (Switz.)
Depla(d)*	100	Sep.1998	2.50	100	-	-	UBS
rance Talecom	300	Oct.1998	4.125	102.25	3.700	-	Swiss Benk Corp.
SEAS(d)	150	Jan.1997	4.375	102.125	-	-	Credit Suisse
Colcume Corp.(k)+§	70	Sep.1997	0.1254	100	-	-	Yamaichi Bank (Switz.)
acific Construction Co.(l,o)+9	60	Oct.1998	2.125	100	-	-	Benkers Trust/ SBC
Dekotonds	500	Nov.2005	4.375	102.25	4.133	-	Credit Suisse
low Chemical Company	150	Oct.2000	4.625	101.25	4.414	_	Credit Suisse

Dec.1998 4.50

Jan.2002 4.75 Dec.2000 4.50 Oct.1997 3.60

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Dec.1997 Jan.2004 Jan.2002 Dec.2000

10bn 10bn

500 Feb.2007 8.375 114.51 6.690 +18 (81/4%-09) CCB

99.90 99.95R

100.075R 100.20R



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Bayerische Landesbank Girozentrale

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The Fuji Bank, Limited 🌩 The Sakura Bank, Limited The Sumitomo Bank, Limited

Partkipano Lloyds Bank Plc

Bank of Scotland

Den Danske Bank

The First National Bank of Chicago
 GiroCredit Bank

Morgan Guaranty Trust Company of New York

National Bank of Abu Dhabi

Nomura Bank International plc

Westdeutsche Landesbank Ginzentrale London Pronch

Yamaichi Bank (U.K.) Plc

Exciting Agent Baring Brothers & Co., Limited Internationale Nederlanden Bank N.V

US\$200,000,000 Subordinated collared floating rate Notes

Notice is hereby given that for the interest period 13 September 1993 to 11 March 1994 the notes will carry an interest rate of 5.125% per annum, interest payable on 1) March 1994 will amount to US\$254.83 per US\$10,000 note and US\$6.370.66 per U\$\$250,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

The Financial Times plans to publish a Survey on

MEXICO

October, 11th 1993

year's Presidential elections, and with the North American Free

Trade Agreement still banging in the balance. The survey will include among other topics, assessments of the economy, the banks and brokerages, and examine Mexico and its standing on

Information on advertising opportunities and rates can be obtained from Paul Maraviglia on 071-873 3447 or Fax. 071-873 3595.

the international markets,

as well as spotlighting the

country's most important

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Fyffes plc

through its wholly-owned subsidiary

Fyffes Group Ltd

has established a Spanish joint venture company with

Grupo Regional de Cooperativas del Archipiélago Canario (COPLACA)



The undersigned initiated the transaction and acted as financial advisor to Fyffes

The Chase Manhattan Bank, N.A.

July 1993



Hongkong Bank The Hongkong and Shanghat Banking Corporation Limited Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant interest Payment Date December 13, 1993, in respect of USSS,000 nominal of the Notes will be \$1,263.89. September 13, 1993, London By: Citibentk, N.A., (Issuer Services), Agent Bank CTTBANCO

U.S. \$275,000,000

U.S. \$200,000,000 has been issued as the Initial Tranche The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes due 1997 Notice is hereby given that the Rate of Interest has been fixed at 5,25% p.a. and that the interest payable on the relevant Interest Payment Date, December 13, 1993 against Coupon No. 32 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$132.71.

September 13, 1993, London By: Ciribank, N.A., (Issuer Services), Reference Agent. CITIBANK

The factors, most reliable, cost effective real-time FUTURES, FOREX and NEWS pervices available via FM within London, CALL HYETRON ON

WORLD STOCK MARKETS

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Or do you rely on seeing someone else's? Every day the FT reports on the topics	789 468 Paul Chestruction (694 11.50 787 Medit 4694 983 699 699 699 699 699 699 699 699 699 69	403 Rendom' 617 683 385 Vasicum Bos 319 23,30 18,50	Shell Sec Mig 2.12 Sine Darby 12.10
that matter to people doing business every day, in and from Europe. We cover the latest European, U.S. and international news, and analyse the impli-	4,440 2,960 Panus	1,110 2,000 1,00	Sth Clara Mn Post 5.359 Sun Hung Kai Co., 3.46 Seatre Pacific A 38.50 Swire Pacific B 8.55 Tale Broadcast 24.70
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senior European businessmen and women as any other international newspaper.* Make sure you're one of them by getting your own copy of the newspaper	1,000 Seal 1,00	5,380 Secon	
delivered daily to your office. *Source EBRS 1991 To: Giffing Hart, Financial Times (Europe) GmbH, Nibelungcophatz 3, 60318 Frankfurt/Mana, Germany, Tel. + 4969 156850, Tix. 416193, Fax. + 4969 5964483.	749 592 GBEZS	2,101 Sobu Railway 4,000 Right Low September 10 Amas Amaxista 1987 1,240 Sobin Transport 1,870 4.65 3.45 Aborityle 4.05 1,980 1,990 1,140 1,127 7.45 Amoor 8.74 1,980 1,990 1,140 1,127 7.45 Amoor 8.74 1,980 1,990 1,140 1,127 7.45 Amoor 8.74 1,980 1,990 1,990 1,460 1,250 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990 1,460 1,990	September 19 MTR Sountend 4.58 Hong Lating Credit 18.30 Mattern Brooking 18.50
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CURRENCIES, MONEY AND CAPITAL MARKETS

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FOREIGN EXCHANGE AND MONEY MARKETS Focus on yen

THE FOCUS in currency markets will be on the Japanese yen this week, amid expectations that the authorities in Tokyo are on the verge of unveiling a package of measures to stimulate the econ-

- 3

omy, writes James Blitz.
On Friday, the yen came under strong selling pressure against the dollar as dealers took the view that the authorities in Tokyo were about to implement their third successive fiscal boost to the econ-

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Richard Water

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UK clearing bank base lending rate 6 per cent from January 26, 1983

Last week, Mr Manae Kubota, the Economic Planning Agency Minister, said that the prime minister wanted a one trillion yen package to improve the social infrastructure.

Another factor pushing the yen lower may have been reports that the Japanese foreign minister had said that Tokyo could set targets for the

£ IN NEW YORK

STERLING INDEX

CURRENCY MOVEMENTS

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High Low Prev. 1.6568 1.5434 1.5496 1.5466 1.5336 1.5392 1.5380 1.5270 1.5314

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reduction of the trade surplus.
Mr Ian Gunner, an economist
at Chase Manhattan bank in
London, says the yen is likely
to come under strong pressure
this week - and he expects it
to fall on law as Transpects It
to fall as low as Y110 in the
next few weeks.
Prince J. J

European dealers are likely to be preoccupied with developments in France and Germany.

Following last week's Bundesbank rate cut, there are omy, possibly cutting the official discount rate in the could take the opportunity to ease policy in their money market operations. However, many dealers expect the strength of the D-Mark to persist, and this may stay the Bank of France's hand for a while longer.

> in the US, the markets will focus on August consumer prices, retail sales and industrial production. The CPI is forecast to rise 0.2 percent, after Friday's 0.6 percent fall in producer prices. Retail sales are expected to rise 0.1 percent with industrial production up a modest 0.3 percent.

OTHER CURRENCIES

CURRENCY RATES

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FRIDAY SEPTEMBER 10 1993

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Dec 0.70 1.11 1.87 2.43 8.36 4.58 6.05

VRD & POORS BOO 106 Index

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FT LONDON INTERBANK FIXING

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MONEY RATES

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LONDON MONEY RATES

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NEW YORK

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LONDON RECENT ISSUES

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Coutts & Co.

Regene Accessor 440 Street, London WC2R 005

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Money Market Bank Accounts

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Cather Affine Ltd 25 Blockin Lune, Landon SCSV 90J

| Construct Co.000 min. | 6.00 | 3.75 | 5.77 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 5 BUTTES— Brown: Contracted rate of interest payable testing account of the debutter or back that book file. The book file the boo

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Each 12/apt 1889 | 118/a |
Trees 16/2pt 1899 | 118/a |
Trees 1892 2000 | 118/a |
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Trees 1892 2000 | 118/a |
Trees 2000 | 118/a |
Tr 935 Mr.30 Sc30 3,909 Mr.20 Mr.20 1,909 Mr.20 Mr.20 1,909 Mr.25 Mr.25 1,252 Mr.19 Mr.19 1,756 Mr.25 Mr.2 1,756 Mr.25 Mr.2 1,757 Mr.25 Mr.2 4,766 Mr.26 Fr.25 3,200 Mr.20 Mr.26 6,827 Fr.27 Mr.27 4,388 Mr.10 Dr.10 3,250 Jr.10 Dr.10 359 Fe1 Art 1,909 Je1 De1 122 Ap1 0c1 56 Ap5 0c5 276 SlaApJyOc 475 Ap1 Oc1 538 22 48¹₂ 1.7 68²₂ 1.9 38²₁ 1.9 35²₁ 29 35²₂ 1.3 Continued on next page

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS																
Figures in perantheses show number of lines of stock	US Dollar Index	% chg (5) since 31/12/82	Pound Starting Index	Yen index	Disi Index	Local Currency Index	Local % chg from 31/12/92	Gross Div. Yield	John Doller US	Pound Starling Index	Yen Index	DM Index	Local Currency Index	1993 High	1983 Low	(stobuted) edo Aesa
	141.79	+13.3	135.71	95.23	117.80	145.38	+20.1	3.53	142.81	136.51	94.56	118.57	145.14	148.84	117.39	127.95
Australia (69)	175.67	+25.3	168.13	117.98	145.94	146.18	+24.5	1.33	175.12	167.39	115,96	145.40	145.69	180.43	131,1B	152.34
Austria (17)	152.66	+14.6	146.12	102.52	126.83	129.13	+18.2	4.44	150.57	143.93	99.89	125.01	129.03	156.76	131.19	141.27
Belgium (42)	124.35	+7.5	119.02	83.51	103.30	118.38	+11.2	2.87	124.31	118,83	82.31	103.21	118.51	130,38	111.41	124.65
Canada (107)	231.73	+24.5	221.79	155,64	192.52	207.93	+30.9	1.09	232.36	222.11	153.88	192.92	208.82	232.42	185.11	208.23
Denmark (32)	112.33	+61.4	107.51	75.45	93.32	133.61	+74.9	0.78	111.55	106.63	73.87	92.62	133.09	118.58	65.50	54.05
Finland (23)	189.46	+15.1	162,19	113,80	140.77	149,12	+16.9	3.09	166.59	181.16	111.62	139.97	148.96	170.50	142,72	161.01
France (97)	126.79	+21.9	121,36	85,17	105.34	105.34	+20.2	2.00	128.01	122.37	84.77	108,28	106.28	128.77	101.59	114.75
Germany (60)	301.63	+36.1	288.70	202.58	250.60	299.64	+36.1	3.32	301.46	288.18	199.60	250.30	299.44	302.14	218.82	228,12
Hang Kong (55)	172,94	+27.4	165.53	116.15	143.68	167.71	+42.3	3.34	169.83	162.34	112.45	141,00	165.14	173.06	129.28	151,00
treland (14)	75.74	138.0	72.50	50,87	62,92	87.08	+44.2	1.87	75.56	72.23	50.08	62.73	87.13	78.93	53.78	57.23
Italy (70)		+49.2	149.95	105.22	130.18	105,22	+26.9	0.79	158.96	151.94	105.25	131.99	105.25	165.91	100.75	110.32
Jepen (470)	156.67 397.84	+52.1	380.59	267.05	330.35	389.67	+48.0	1.77	403.61	385.81	267.24	335,10	395.38	410.47	251.58	238.40
Malaysia (69)	201.04	+6.6	1681.50	1179.92	1459.58	5977.58	+6.3	0.82	1785. <u>74</u>	1687.86	1169,17				1410.30	1213.33
Mexico (19)	1/20.02	+22.9	178.09	124.97	154,59	152,40	+21.2	3.55	185.77	177.58	123.01	154.25	152.24	187.18	150.39	162,09
Netherland (24)	100-nt	+22.5	58.56	41.09	50.82	58.95	+33.0	3.79	61.40	58.69	40.66	50,98	59.10	62.98	40.56	42.33
New Zealand (13)	61.17		165.45	116.10	143.62	163.89	+26.6	1.61	168.68	161,24	111.69	140,06	160.50	177.31	137.71	142,91
Norway (22)	172.87	+25.5	274.94	192.93	238.65	211.54	+31.1	1.63	288_28	275.57	190.88	239.35	212.89	290.53	207.04	191,87
Singapore (38)	287.26	+34.6		120.81	149.44	190.09	+21.0	2.74	180.73	172.76	119.67	150.06	190.01	215.29	144.72	179,30
South Africa (60)	179.88	+21.5	172.18	94,36	118.71	136.28	+34.7	4.18	140.97	134.75	83.34	117,04	138.19	140.97	115.23	138.25
Spain (43)	140.49	+20.5	134.48	127.53	157.75	220.59	+27.3	1,53	190.53	182.13	126,16	158,20	222,05	196.23	149.70	187,72
Swaden (36)	189.88	+14.7	181.74	92.00	113.81	118.41	+15.3	1.83	137.58	131.51	91.10	114,24	118.41	138.04	108.91	114.32
Switzerland (50)	138.97	+21.2	131.10		159.25	183.48	+8.7	3.89	191.65	183.20	126.89	159,11	183.20	191.70	162.00	179,56
United Kingdom (218)	191.70	+11.2	183.48	128,74	156.73	188.65	+5.9	2.72	186.95	178.70	128,79	155,23	186.95	189,40	175.38	171.07
USA (520)	188.85	+5.9	160.56	126.70	130.73											444
USA (UZU)		+16.9	152.24	106.83	132.15	145.66	+16.7	3.09	159.12	152.10	105.38	132,12	145.91	159.19	133.92	144,42
Europe (748)	159.06		172.70	121.19	149.91	183,17	+31.7	1.34	180.49	172.53	119.51	149,86	183.73	183.23	142.13	153.97
Nordic (113)	180.44	+21.7		108.10	133,72	112.64	+27.5	1.05	163.11	155.92	108.01	135,43	112.70	189.80	105.89	114,47
Pacific Basin (714)	160.95	+46.7	154.05	107.49	132.97	126.27	+22.6	1.88	161.36	154.24	106.83	133,96	126.39	162.86	117.26	126,59
Euro-Pacific (1462)	160.06	+33.0	153.20	124.03	153.44	183.88	+8.1	2.72	183.06	174.98	121.22	152,01	182.30	185.59	171.51	168.16
North America (627)	184.65	+6.0	176.74	93.08	115.14	123.88	+22.5	2.56	138,58	132.55	91,83	115,15	124.36	139.43	112.51	123,16
Europe Ex. UK (530)	138.56	+21.1	132.62		168.93	189.91	+31.7	2.99	204.32	195.31	135.31	169,86	190.36	205.61	152.70	155,14
Pacific Ex. Japan (244)	203.32	+30.6	194.60	136.57	132.97	128.22	+22.1	1.91	161.29	154.18	106.81	133,92	128.35	162,89	118.51	127.69
Pacific EX Japan (277)	160.04	+31,8	153.18	107.50	138.21	143.29	+16.1	2.03	168.62	159.27	110.33	138.36	142.88	168.50	134.22	137,73
World Ex. US (1848)	166.34	+21.9	159.21	111.72		148.53	+15.3	2.21	168.88	161.43	111.83	140.23	146.13	170.43	137.29	141.1B
World Ex. UK (1950)	168.63	+20.7	161.40	113.26	140.10			2.85	176.12	168.35	116.63	148.25	169.68	177.11	157.A7	159.10
World Ex. So. Al. (2109)	176.89	+11.1	169,30	118.81	146.98	170.37	+11.1	2,00								
World Ex. Japan (1698)				113.22	140.08	146.94	+15.3	2.21	168.83	161.38	111.79	140,18	146.54	170,42	137.32	141.35
The World Index (2168)	188.57	+20.8	161.34	110.22	17000	17000										
The World Index (2168) Base values: Dec 31, 1986		index of	lac 91 1	987 = 11	5.037 (US	\$ Index	, 90,791	(Pound	Sterling	and 94,9	· (LOCAL);	NOTOSC: [JEC 30, 19	455 = 135	ræ (ng :) indexi,
Base values: Dec 31, 1986 114.45 (Pound Sterling) and	= 100; F	NEC L	د وال زوج ملامل سرح	The F	vancial T	mes Limi	ted, Gold	iman, S	achs & (20, and 1	HELLINGER S	securities	Limited.	1987		
114.45 (Pound Sterling) and Constituent change during	123.22	(Local)	opyrige	ra Delete	n Roca	(kelend)										
Constituent change during	the we	ek endin	אנישור קו	y, Durin	,	·										
Adjustment man 9																

ANZBank Australia and New Zealand **Banking Group Limited**

Australian Company Number 005 357 522 rated with limited lubility in the State of Victoria, Australia) U.S. \$200,000,000

Floating Rate Notes due 1994

Notice is hereby given that for the Interest Period 10th September, 1993 in 10th December, 1993 the Notes will carry a Rate of Interest of 3.4375 per cent. per annum with an Amount of Interest of U.S. \$86.89 per U.S. \$10,000 Note. The relevant Interest Payment Date will be 10th December, 1993.

Bankers Trust Company, London

Agent Bank

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30	LONDON SHARE SERVICE	FINANCIAL TIMES MONDAY SEPTEMBER 17 125
AMERICANS BUSINESS SERVICES Wiss, the Dividence Last City Hotel Price Cityen cross, and set line literate Price Cityen and and	WAS DE DE DESCRIPTION OF TRANSPORTED LINE CON	EISURE - Cont. WY 1. Dr. Dr. Dr. Dr. Dr. Dr. Dr. Dr. Dr. Dr
Make the control of t	7043 Bernfeld	515 -2 14.6 1.6 May may 14.4 3252 Units
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Cathorina Engy 11369 -2-A Cause Minipathan 221-yii 2.9 \$1.28 Folkholder 27.7 2100 Englands Pool 1.0 \$83 2.9 Bes. Jun. Jul. 165 1.0 2.8 2.9 Bes. Jun. 15.3 Chryster. 281-yii -9 60c AphyCala 10.9 2155 Capita. 9/th 191 2.1 3.0 Bet Biny 16.8 Chryster. 281-yii -9 60c AphyCala 10.9 2155 Capita. 9/th 191 2.1 3.0 Bet Biny 16.8 Chryster. 3335 -3.8 \$1.44 Felkylufer 2.1 2104 Chillian Capital At. 21/2 -4.4 2.0 Conf. Brank. 1650-p 0.6 50c Besk July 2.1 2104 Chillian Capital At. 21/2 -4.4 2.0 Capital State	400 Nenthery 15 18 0.16 0.3 Sep 2.8 2714 Recold 17 52 1.1 18 UT Jan Acg 5.7 3530 (spin motor) 1 20 1.1 18 UT Ja	840 7.8 - Hery 184 500 For 8 Cut Small 40 1824 0.9 1.84 Feb. 11 1945 78 431 19
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Designs on the detractors

Francis Duffy, president of the Royal Institute of British Architects, speaks to Lucy Kellaway

rchitects have never had it so bad. The recession has put a third of them out of work, Clients have become more demanding in terms of both service and price. The construction industry has hijacked some of their traditional functions. The public, from Prince Charles down, has found good sport in ridiculing their work.

The government has now joined the battle: not only is it threatening to cut funding for architecture courses, it is considering tampering with the profession's very name. In February it published a proposal that would allow anyone to call himself or herself an architect. no matter how poorly trained or inexperienced.

The profession is in dire need of a champion. Francis Duffy, chairman of architectural firm DEGW, has taken on that role following his appointment as president of the Royal Institute of British Architects. Duffy will get a chance to fight for his fellow architects on Friday, when he attends a meeting in Brussels of the Architects Council of Europe to discuss the future of the pro-

fession over the next 20 years. Initially, he might seem an unlikely champion for the profession. He has seldom built anything, and has made his name as a theorist in the obscure area of space management in office buildings. Yet his very distance may be an asset: Duffy is going to be judged on his ability to convince the outside world that, as he puts it, "design matters and

professionalism matters". The task is daunting. On one side is "this wretched government and this deal-saturated, On the other are "these poor. kicked-around, disappointed architects". He must find a way of convincing the first of

the worth of the second. Speaking in his stylishly functional King's Cross office a few days before his appointment, Duffy leaves no doubt as to his commitment to the cause, "I don't want to sound as if I'm whingeing, as I am extremely aggressive and outgoing. But I am steamed up about the ways in which we are being kicked around," he says. His delivery is soft, rapid

and uniform in tone. Being steamed up is not gratification for shareholders.

enough. He must demonstrate that the title of architect

serves legal protection "Would you applaud deregistration in medicine?" he asks. Yet architects are not like doctors, who need medical qualifications in order to practise. By contrast, there is no law to prevent anyone from designing buildings, yet under legislation from the 1930s only those with Riba-approved training can use the name architect.

Duffy experiments with another analogy: Take a bot-tle of champagne. It gets that name not from a chemical analysis of its contents, but the process by which it is made." Likewise, he argues, the name "architect" is "an important consumer marker. It has a built-in assumption of competence that relates to the training and experience.'

But is he right to put so much into this fight over a name? Duffy starts to get cross. "God knows I'm not doing this for fun," he says.

Surely architects could follow accountants, and call themselves chartered architects if they had the qualifications approved of by the Riba? Duffy pulls a face. "I think of Blake: I wander

thro' each charter'd street|Near where the charter'd Thames does flow | And mark in every face I meet Marks of weakness, marks of woe. A thing is a thing. I don't want a qualifier. It's my name.

Displaying an almost touching optimism. Duffy seems confident that architects will win this battle. "There is a resonance. It's quite widespread."

In any case, he says, the argument is not just about a name. It is a symbol of the need for a debate about the unthinking, cheapo culture". future of design. Partly thanks to Prince Charles, a public debate is under way, yet according to Duffy its sub-stance is banal. "I like this, you like that, you're a fool - it does not strike me as an elevated discussion."

Getting an intelligent debate going may not be easy. Public enemy number one is the government. A close second is what Duffy calls "the supply side", which means the construction and property companies. He argues that the pre-vailing supply-side mentality is to get things built as quickly as possible to ensure instant



These kicked-around, disappointed architects'

'Many on the supply side say that design is a luxury, that you need one Richard Rogers a That devalues

On his list of villains, architects themselves do not escape without a mention. He argues that most have got too far from their clients, and many are inclined to dwell on past glories rather than defining a new mission. He admits that the profession is "an economic failure". He diagnoses a "lack of commercial nous".

PERSONAL FILE

1940 Born in north of England. 1967-70 Harkness Fellow of the Commonwealth Fund. 1973 Co-founded DEGW part-

1989 DEGW incorporated, with Duffy as chairman. 1992 The Changing Workplace

1993 The Responsible Workplace published. President of the Royal Institute of

But how have architects persisted in these uncommercial ways when other professions have been forced to come to terms with market-mad Britain? Duffy replies: have not recovered from the trauma of having been so important in the 1950s and 1960s as handmaidens of the welfare state. Until the 1970s architects working for commerce were despised. We haven't found a comparable commercial apparatus to get us into the 1980s and 1990s."

Last year Duffy chaired a Riba committee which set out to find a new strategic direction for the profession. Its conclusions were not dissimilar to those reached by many underperforming British companies over the past decade: architects must get closer to their clients, and understand better what they want. They must strengthen their hold over their central function - design - and should also branch out into other design and manage

"If we know what our mission is, we should feel no threat," he says. Architecture is 'knowledge about invention, design and understanding patterms of use" Above all, it is about defin-

ment-based services.

ing the future. On this subject, Duffy gets carried away. "We ought to be thinking about what Britain is doing in 700 years," he says. In office design, the area

which he has made his own, Duffy is looking further ahead than most, even if he is not quite building offices for the

He believes that the nature of work, and the shape of organisations are undergoing their most important change in 100 years. Office buildings, which he says have not changed much since Frank Lloyd Wright designed the office towers in Chicago at the beginning of the century, must be rethought too.

Under the old corporate hierarchies, the space allocated each worker was a reflection of how important they were. The new flat organisational structures, with their team-working and flexi-time, call for a complete redesign of office space. Duffy argues that, unless buildings change, companies may find their plans to change their organisations frustrated.

Enthused, he talks of offices at IBM, Digital and Arthur Andersen, where the basic unit of design is not the individual but the group, in which no one has his or her own space. It might be cheaper but is it really better? Don't people

need to have their own desks? He looks exasperated. "These are conventions," he says. "It's like the club, library or dining room. The space is yours, it belongs to you collectively."

Duffy then gestures around his own office. "We have no enclosed offices. We have a street. The coffee place is designed so that people will bump into each other."

On inspection, the "street" turns out to be an aisle separating two lines of architects' desks. Challenged, he agrees that the metaphor is a little far fetched. "We are having to invent," he says. "For once the physical concept is ahead of the words." Street or not, he may find his

own offices more congenial than the splendid Riba building in London's Portland Place. Ironically, it is just the sort of building in which he argues change is impossible - a large open space in the middle and a whole number of little offices scattered round the sides.

Educational dawn. in California

of anticipating the future. In 1978, the success of Proposition 13, an initiative demanding lower property taxes, set off a global movement towards lower tax rates. In a state-wide ballot on November 2, Californian voters will be asked to pass judgment on Proposition 174, an educational initiative of comparable importance. Market-oriented reformers

have long queried the public sector's near monopoly of educarion. The issue is not the need for public subsidies for elementary and secondary education (that is axiomatic) but whether governments should own schools and employ teachers. In theory, the education budget could be turned over to families in the form of "school vouchers." Parents would spend the vouchers at privately-run schools of their choice. The educational world would then reap all the natural benefits of competition - startling technical innovations, remarkable cost efficiency and a variety of teaching methods.

Proposition 174, the Parental Choice in Education Initiative, would turn this theory into practice. It says all parents should be given tax-exempt vouchers, redeemable at private schools for about \$2,600 (£1,730) (roughly half California's per pupil annual expenditure on education) or at existing public-sector schools, for the full \$5,200.

Several states have experimented with the kind of reforms introduced in Britain, which offer limited parental choice within the public sector. But, barring a small experiment in Milwaukee, none has contemplated giving parents vouchers redeemable in private schools. That California is even considering breaking this taboo is a reflection of the intense strains posed by the explosive growth of its schoolage population. On some estimates, the state will need to open a new 600-pupil school every day for the next 10 years. Californians, of course, also share national concerns about

the low quality of public-sector



MICHAEL PROWSE **AMERICA**

schools, despite a 29 per cent increase in inflation-adjusted spending per pupil since 1983 and a decade of non-stop edu-cation "reform". Last week, the US Education Department released a report indicating that nearly half of all adults lack elementary skills in reading, writing and arithmetic.

The likely effects of Proposition 174 are hotly debated. Opponents, led by the financially powerful teachers' unions, say it would bankrupt the public-school system. Taxpayers would have to fork out \$2,600 for every student that left for the private sector, at the margin, however, savings would fall far short of this because of the high level of overheads (for example the cost of buildings and redundancy pay for obsolete teachers). Meanwhile, parents of students already educated privately would receive an unnecessary subsidy that would only inflate fees in the private sector. The gap between haves and have nots

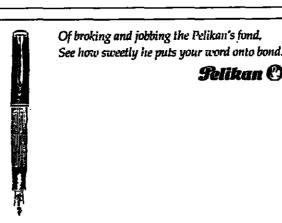
would widen. Supporters dismiss such fears. Provided the number of students leaving the public sector substantially exceeds the 10 per cent or so already educated privately, the initiative ought to save money. This is because the proposed subsidy for each privately educated pupil is only half the current cost of education in the public sector. Since budgetary woes preclude a rapid expansion of public-sector education, financial incentives to promote new private schools are exactly the right response to current demographic pressures. The injection of real competition into a

system that has failed, say enthusiasts, cannot help but improve educational standards Will Proposition 174 succeed? Close observers of the Californian political scene, such as Mr Bruce Cain of the Institute for Government Studies at Berkeley, are doubtful. He says Proposition 13 succeeded because people expected it to bring immediate benefits lower taxes. The impact of Proposition 174 is far harder to gauge: nobody knows how many students might shift out of the public sector or what this might do to public finances; the only clear beneficiaries are parents already paying for private schools. Given the complexities, he says, voters are likely to take their lead from the public figures who line up for and against the proposition. The danger is that it will become too closely iden-tified with right-wingers and religious fundamentalists - lia bilities in a state that returned two liberal Democratic sens-

tors in last year's election. Even if Proposition 174 fails it will force many people to think seriously about the marits of vouchers. In the affluent late 20th century why should the average family expect taxpayers to bear all the cost of ducation?

It is no use complaining that education is "different" because much is already provided commercially, for example through book publication and television documentaries. Nor can privatised education be rejected as unfair: every school system is already unjust because the best schools are invariably located in the rich est areas. The issue is not fairness but whether the normal action of market forces should be permitted to improve the average quality of schools, thus benefiting even the poorest children.

With luck Proposition 174 might even embarrass Messrs Clinton and Gore. In spite of the hype about "reinventing government" they are reluctant in the face of union opposition even to promote increased parental choice in the public sector.



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JOTTER PAD

Europe's flights of fantasy

n the 18 months since sig-nature, the Maastricht Treaty has had such a sand-bagging from events in the real world, that it is hard to see how it can be made to work without a far-reaching re-think. Unfortunately, no-one is offering that

The unresolved crisis in the exchange rate mechanism is, of course, the most immediate item on the European Community's emergency agenda, because it appears to threaten the objective of economic and monetary union, centre-piece of Maastricht. The crisis does not prove the arguments of those who say that the Emu objective is in any case ill-advised, unnecessary and unattainable. But it shows that the system was politically underengineered, because the member states were unprepared to navigate through a heavy spec-ulative upheaval. Chancellor Helmut Kohl seems unsure whether Maastricht's timetable should now be lengthened, or indeed shortened; but neither alternative is allowed for in the

treaty.
But the ERM crisis is a political, not a technical problem. Experts may disagree over how, or indeed whether, to revise the details of the EMU programme. But the basic problem is that there is no political consensus on the objective of monetary union. When Maastricht was negotiated, the UK wanted the right crises, British ambivalence eems to have been replaced by hostility. It is difficult to believe in the possibility of a renegotiated Emu programme, without political agreement on the final objective.



IAN DAVIDSON on EUROPE

Political dissent over the bjective of Emu is symptomatic of widespread ambivalence over the objectives of Maastricht. It showed up vividly in the Danish and French ratification debates, as well as in opinion polls in other countries, but nowhere as deeply or as intensely as in Britain.

This ambivalence is starkest over Europe's foreign policy. One way or another, the member states will be compelled to resolve the EMU crisis, because non-solution will become intolerable: economic actors will not long accept instability and incompetence. But there can be no mechanical solution to the foreign policy quandary; every decision is a deliberate act of will, a reflec-tion of fundamental political preferences. In Bosnia, France and Britain have worked closely together; but Maas-tricht maximises the procedural obstacles to multilateral co-operation, and in practice the policy of the Community towards ex-Yugoslavia has been catastrophic in its weakness and vacillation.

In a sensible world, member states would now conduct a thorough review of the treaty, as drafted, to see if it can be

made to work better. So far, there seems to be a serious mis-match between what Maastricht appears to promise, and what the member states are really committed to deliver. Is this mainly the result of British hostility to the whole enter-prise? Or is it also the result of ambivalence in other member states? These questions need to be confronted.

But it seems the member states find these questions too disagreeable and prefer flight into make-believe. In Lisbon, and again in Edinburgh, they agreed to early membership negotiations with the four applicants from Efta; in Copengen this June they brought forward prospects of membership for east European countries, and others.

According to one interpretation* the Community is now committed to an enlargement to 20 or 30 members within the next decade or so. Now there may be a politico-moral case, for the Community eventually to take in liberated eastern Europe. But does it make practical sense, on the basis of a treaty of European union which is not workable as written, and which does not appear to reflect a genuine political bargain by the member states? It is hard to imagine a recipe for greater political lunacy.

The Community cannot expand from 12 to 25 states without completely changing in character. There are four possibilities: accelerated federalism, with a vast increase in central powers; a multi-speed Europe, with overlapping membership circles; a comprehensive renegotiation of all existing Community policies; or the disintegration of all common policy-making pov ers. None of these options is discussed; instead, it is sumed that the Community will be the same but much bigger; which is nonsens First, the Common Agricul-

tural Policy could not be applied in eastern Europe, as it would mean a dizzying explosion both in the Community budget and in farm output. Second, GNP per head in eastern Europe is one-tenth of

that in western Europe. A

Community with such dispari-

ties must mean a Europe which was brutally laissezfaire or one which was both federal and heavily centralised. Existing Community policy should mean a vast expansion in the regional and other structural funds. But the conven-tional wisdom is that the Europe of nation states could not tolerate even a moderate amount of central budgeting and central authority. The con-ventional wisdom needs to find an answer to the fact that, even if the east grew by as much as 5 percentage points a year faster than the west, it

would still take 48 years to catch up. There are no simple solutions to any of these problems. The only solutions we know will not work, are those which pretend that Maastricht is fine as it stands. If the Community expands to 25 states, it will need considerable political surgery, and perhaps a political civil war. But governments prefer fantasy.

*Beyond Maastricht; Recasting the European Political and Economic System, by Peter Ludlow. Centre for European Policy Studies 33 rue Ducale, Brussels

I Quite content with union beneffts (7,7) 10 Wrong way to achieve a take

over (5) Seasonal review (9) 12 One bill inside another one gets for bacteria (7)
13 Sells the dummy - touch-downs possible (5,2)

14 Widow endlessly displays keepsake (5) A model of originality (9) 19 People engaged in correspondence (9)

20 Worn cuffs (5) 25 Master takes female, fifty, in narriage (7)

27 Refuse to pay a cheque? Shame! (9) 28 Confess one's escaped from Maidstone somehow (5)
29 Diana's job is a let-down (14)

2 Like a pawnbroker? (9) One in the eye for a learner

(5)
4 Kill dead, accepting one pound for it (9)
5 An average sort of shirt is indicated. icated (5)

6 They keep servants (9)
7 I'd an elevated title for leg-endary Welsh giant (5)
8 Deny one is about to become a senior member (7) Some card games supplied by

a stationer (6)

15 It's not alphabetical, that's obvious, of course (5,4)

17 Is able to do without a river craft (9) 18 He probably gets pleasure from his craft (9) 19 Agreed it's of small account

and gave in (7) Show rank subservience? (6) 23 Sees a new way, relaxes (5)
24 Snappy sort of finish (5)
26 It's true the head of the monarchy has it (6)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday September 25.

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